



CENTER FOR FISCAL  
TRANSPARENCY  
AND INTEGRITY WATCH

# TRANSPARENCY & INTEGRITY INDEX 2023

Fiscal Transparency | Public Sector Integrity | Access to Information | Anti-Corruption | Organized Crime Prevention | Data Science

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**CENTER FOR FISCAL  
TRANSPARENCY  
AND INTEGRITY WATCH**

The Center for Fiscal Transparency & Integrity Watch (CeFTIW) is a non-partisan organization established in 2016 with the aim of promoting accountability, transparency within the public sector, and ensuring good governance at all levels. The Center has over time worked with both government and CSO's to implement programs and interventions aimed at strengthening democracy and improving governance in Nigeria.

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# ACRONYMS

<b>A6 -</b>	Audit Report of the Last Six Years	<b>LGAR6 -</b>	Local Government Audit Report of the Last Six Years
<b>AC/ABP -</b>	Anti-Corruption/ Anti-Bribery Policy	<b>LGB6 -</b>	Local Government Budgets of the Last Six Years
<b>ACL -</b>	Anti-Corruption Law	<b>LGP6 -</b>	Local Government Procurement of the Last Six Years
<b>AR6 -</b>	Annual Report of the Last Six Years	<b>LLP -</b>	List of Licence and Permits Beneficiaries
<b>AT6 -</b>	Advertisement of Tender for Contracts Awarded in the last Six Years	<b>MM -</b>	Multi-Media
<b>BA6 -</b>	Budget Allocation of the Last Six Years	<b>MDA -</b>	Ministries, Department, and Agencies
<b>BI6 -</b>	Budget Implementation Report of the Last Six Years	<b>NIA -</b>	National Intelligence Agency
<b>BR6 -</b>	Budget Released of the last Six Years	<b>NP -</b>	Number of Personnel
<b>BL -</b>	Broken Links	<b>OGP -</b>	Open Government Partnership
<b>CAR6 -</b>	Citizens Accountability Report of the Last Six Years	<b>ONSA -</b>	Office of the National Security Adviser
<b>CB6 -</b>	Citizens Budget of the Last Six Years	<b>P6 -</b>	Information and Date of Promotion Exercises of Last Six Years
<b>CDP6 -</b>	Contractual Debt Profile of the Last Six Years	<b>PI -</b>	Public Institutions
<b>CC -</b>	Communication Channels	<b>PL -</b>	Procurement Law
<b>CEDAW -</b>	Convention on the Elimination of All Forms of Discrimination Against Women	<b>QS -</b>	Quota System
<b>CeFTIW -</b>	Center for Fiscal Transparency and Integrity Watch	<b>R6 -</b>	Recruitment Information of the Last Six Years
<b>D -</b>	Disability	<b>RG6 -</b>	Revenue Generated in the Last Six Years
<b>DFDD -</b>	Domestic and Foreign Debt Data	<b>RRG6 -</b>	Revenue Remitted to Government in the Last Six Years
<b>DLC -</b>	Dead Link Checker	<b>RR6 -</b>	Revenue Retained in the Last Six Years
<b>DSS -</b>	Department of State Security	<b>RP -</b>	Recruitment Policy
<b>EA6 -</b>	Auditor-General Audit Report of the Last Six Years	<b>SD -</b>	Sex Distribution
<b>ER -</b>	Email Response	<b>SDGs -</b>	Sustainable Development Goals
<b>FOI -</b>	Freedom of Information Act	<b>SMA -</b>	Social Media Accounts
<b>Ia6 -</b>	Internal Audit Report of the Last Six Years	<b>THM6 -</b>	Report of Town Hall Meeting of the Last Six Years
<b>IE -</b>	Institutional Email	<b>TII -</b>	Transparency & Integrity Index
<b>IS -</b>	Implementation Status	<b>UNCAC -</b>	United Nations Convention Against Corruption
<b>IS -</b>	Interactive Section	<b>UOC -</b>	Updated Organisational Chart
<b>L/P -</b>	License and Permits	<b>WC3 -</b>	Web Content Accessibility Guidelines
<b>LC -</b>	List of Contractors	<b>WPB -</b>	Whistle Blowing Policy
<b>LCA6 -</b>	List of Contracts Awarded in the Last Six Years	<b>WU -</b>	Website Update

# FOREWORD



I have the honour to write the Foreword to the 3<sup>rd</sup> Edition of the Transparency and Integrity Index (TII) produced by the Centre for Fiscal Transparency and Integrity Watch, Nigeria. There is an increasing recognition that corruption is a threat and perhaps the greatest obstacle to peace and development and nations are developing various initiatives to combat it. The key principles for the fight against the menace have been laid out in the UN Convention against Corruption (2003).

According to the custodian of the Convention (the UNODC), “it was in an attempt to lead by example and match the commitment shown by States Parties to the Convention that the United Nations Chief Executives Board (CEB) endorsed the Institutional Integrity Initiative. The key aim of the Initiative is to examine how the integrity rules and regulations of CEB members can be aligned with the principles of the United Nations Convention against Corruption. In adopting the Initiative, the United Nations sent a clear message that it would strive to abide by the same standards that States had set for themselves. This commitment from the CEB also reflected the expressed wishes of both the General Assembly and the Conference of the States Parties to the Convention.”

Civil society organizations have a critical role in the crusade against corruption. They can play an active part by pressurizing government to do the needful, supporting witnesses, raising awareness about the effects and impact of corruption, and promoting accountability and transparency to enhance good

governance. This is precisely what the Center for Fiscal Transparency and Integrity Watch is doing. This publication is therefore aimed at preventing corruption by providing access to verifiable information in order to strengthen the mechanisms for combating corruption in Nigeria.

It is gratifying to note that the findings in this research revealed 'a significant improvement in the overall performance of institutions in the 2023 assessment compared' to the previous assessments. Unfortunately, it is sad to note that only 7 out of the 774 local government areas in Nigeria have a website, which is an important source and medium of information. This, and other information can be invaluable in decision-making both in the public and private sectors.

I therefore commend Umar Yakubu and his team for their exemplary commitment, dedication and professionalism in producing this Index for the third time in a row. I trust that the document will be of significant value to those involved in efforts and actions against corruption, and implementing the recommendations will go a long way in improving the integrity of public and private sector institutions as well as promoting good governance.

**Abdullahi Shehu Yibaikwal**, Ph.D,  
OON,  
Former Pioneer Director General of the  
ECOWAS Inter-Governmental Action  
Group against Money Laundering in  
West Africa (GIABA)  
20 September 2023.



# ACKNOWLEDGMENT

The Transparency and Integrity Index (TII) project has had numerous contributors right from inception. Since its conception in 2021, the project has been driven by a shared commitment to promote transparency in Nigeria, and it is through the dedication and collaboration of numerous individuals and organizations that we continue to make progress.

We would like to acknowledge the support of Dr. Kole Shettima and his exceptional team at the MacArthur Foundation, Africa Office. The foundation's steadfast commitment to the Strengthening of Anti-Corruption Environment in Nigeria (SACEN) project has been instrumental in reshaping the landscape of how civil society organizations (CSOs) approach the fight against corruption. Their support for key democratic policy reforms, emphasize cooperation over antagonism, and this has been invaluable.

We are also grateful for the partnership with the Bureau of Public Sector reforms under the leadership of Mr Dasuki I. Arabi for their support for the index and other initiatives has been pivotal in our efforts.

Our media partners, including Daily Trust and the Center for Journalism Innovation and Development (CJID) have played a crucial role in ensuring that the Index receives maximum visibility. Mr. Haroun Harry Audu deserves special mention for his invaluable insights in the realm of public relations.

I extend my appreciation to the Inter-Governmental Action Group against Money Laundering in West Africa (GIABA) for recommending the global adoption of the index.

The Center also acknowledges the support and inspiration provided by individuals who have made a significant impact. We are immensely grateful for the expertise and moral support of Mal. Nuhu Ribadu, the pioneer Chairman of the Economic and Financial Crimes Commission (EFCC) and current National Security Adviser for his contributions to our achievements.

We also acknowledge the valuable contributions of Professor Shehu Abdullahi, the

current Nigerian Ambassador to Russia, and Ambassador Obi Okafor, Former Deputy Director-General of the National Intelligence Agency.

We recognize the invaluable contributions of academic experts in statistics, including Professors Shittu Olanrewaju I of the University of Ibadan, Prof. SU Gulumbe from Usmanu Danfodiyo University, Sokoto, and Mr. Tasiu Musa from the Department of Statistics, Ahmadu Bello University, Zaria, for their technical expertise in validating our research methodology and the final report.

Finally, we acknowledge the indispensable role played by our Chair, Board of Trustees, Ambassador Angela Ifeyinwa Nworgu, along with AIG Zubairu Muazu mni (rtd) and Professor Nelson Aluya. Their visionary leadership has been instrumental in our successes. We also thank Mr. Mustapha M. Abdulrahman, Senior Advisor to the Center, for his strategic guidance, and the dedicated research team, led by Mukhtar Abdulhameed, for their outstanding analytical and statistical skills.

To the vibrant CeFTIW family, including Lynda, Oluchi, Victor, Tamara, Umar, Godwin, Summayya and Comfort, your unwavering dedication and contributions to knowledge materials have been invaluable in producing the 2023 report.

In three years, the TII has become an essential tool for demanding accountability across the board, fostering transparency, and integrity in government institutions. The progress we have made over these few years is a reflection of the collective dedication and unwavering commitment of all persons involved. As we present the 2023 edition, we do so with a deep sense of pride in the impact we have collectively achieved.

Thank you all.

**Umar Yakubu**

Executive Director

# EXECUTIVE SUMMARY

The Center for Fiscal Transparency and Integrity Watch (CeFTIW) is a non-partisan civil society organization established to promote accountability and transparency within the public sector and enhance good governance at all levels. The conception of the Transparency & Integrity Index (TII) aligns with our objective of promoting transparency, monitoring public sector expenditure, and strengthening the integrity mechanisms of public institutions.

The index is essential because no existing mechanism covers a broad scope regarding open governance and institutional integrity. It also addresses concerns about MDAs and other public institutions' inability to proactively disclose their activities as relevant laws and policies require. TII evaluates and monitors MDAs and other public institutions' compliance with laws that mandate them to disclose their activities. The objective is to establish the extent of institutions' disclosure of vital information relating to good governance within the public domain on websites and portals of MDAs.

The assessment follows a conscientious review of international conventions and commitments, among which include: the United Nations Convention Against Corruption (UNCAC), 2004; The Open Government Partnership; the African Union Convention on Preventing and Combating Corruption, 2006; Sustainable Development Goal (SDG) 10 and 16; Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW); Convention on the Rights of Persons with Disabilities; Special Session of the General Assembly Against Corruption, 2021 and other local laws which are detailed in the report.

The assessment of federal institutions is slightly different from the state and local governments. For federal MDAs, we identified twenty-nine (29) sub-variables under six thematic areas. For the state governments, nineteen (19) and local governments twelve (12) sub-variables were identified. The variables are built around Website Integrity, Fiscal Transparency, Open Procurement, Anti-Corruption, Human Resources and Inclusion, and Citizens Engagement.

Our findings indicate a significant improvement in the overall performance of institutions in the 2023 assessment compared to the 2021 and 2022 assessments. The research shows that the Development Bank of Nigeria scored 73.26%. The institutions are categorized into sectors where the top performing institution in each sector is presented.

Development Bank of Nigeria is ranked 1st within the Financial Institutions sector with a score of 73.26%. National Oil Spill Detection and Response





Agency is ranked 1st within the Oil Sector with a score of 37.97%. Ministry of Finance, Budget and National Planning is ranked 1st within the Ministries sector with a score of 32.83%. Nigerian Investment Promotion Commission is ranked 1st within the Agencies, Commissions, Departments and Units sector with a score of 63.33%. National Examination Council is ranked 1st within the Examination Bodies Sector with a score of 25.83%. Supreme Court of Nigeria is ranked 1st within the Courts and Tribunal Sector with a score of 20.83%. Nigeria Customs Service is ranked 1st within the Military and Paramilitary Sector with a score of 34.76%. National Obstetric Fistula Centre, Abakaliki is ranked 1st within the Teaching and Specialist Hospitals with a score of 24.64%. Bayero University Kano is ranked 1st within the Federal Education and

Training Institutions with 31.199%. Nigerian Institute for Medical Research, Yaba ranked 1st within the Research Institutions sector with a score of 31.67%. Lower Benue River Basin Development Authority and Upper Benue River Basin Development Authority are jointly ranked 1st within the River Basin Sector with a score of 21.67%. Abuja Enterprise Agency is 1st ranked within the Federal Capital Territory with a score of 20.83%.

Furthermore, the sectors are ranked to assess sectoral performance. The Financial Institutions sector is ranked

1st with an average score of 38.76%, the Oil sector is ranked 2nd with 27.38% while the Agencies, Departments, Commissions, and Units is ranked 3rd with 23.75%.

In general, performance is improved compared to the 2021 and 2022 assessments. The assessment of the states indicates that Ekiti State has the highest score of 61.32% and is ranked 1st followed by Kaduna State with a score of 59.76% and ranked 2nd. For the local governments only 7 out of the 774 have websites and the outcome of the result.

While we commend institutions that have improved in their performance, it is important to emphasize that the journey towards greater transparency and integrity is an ongoing one. The 2023 assessment has shown that progress is possible and that institutions are responsive to the call for openness. It is important to note that disclosure is just an initial aspect of strengthening the integrity of institutions. There is still the need to critically evaluate the content of the disclosure by other civil society organizations, particularly the media.

However, there are still challenges to overcome, particularly in ensuring that all public institutions, particularly local governments, fully embrace the principles of transparency and accountability. The fact that only 7 out of the 774 local governments have websites, with little information, highlights the need for more concerted efforts.

## BACK GROUND

The Center for Fiscal Transparency and Integrity Watch (CeFTIW) is a non-partisan civil society organisation established in 2016 to promote accountability and transparency within the public sector, and enhance good governance at all levels. In achieving its objectives, the Center supports public and private organisations in combatting corruption; promotes legal and institutional frameworks within the criminal justice system in combatting corruption; and strengthens the integrity mechanism of public institutions.

Transparency and accountability are cardinal mechanisms of having effective and accountable institutions. The United Nations (UN), among its Sustainable Development Goals (SDGs), has emphasised the need for countries worldwide to share information and government data proactively with the public to have effective, accountable and inclusive institutions.

In line with CeFTIW's objective of promoting accountability and transparency within the public sector, our pioneer project called 'Transparency and Integrity Index (TII) is designed to assess Ministries, Departments, and Agencies (MDAs) of the Federal, State, Local Governments and other government institutions in Nigeria.

The objective is to assess and evaluate the publication of some classes of information that are statutorily required to be within the public domain, particularly on the websites of public institutions. The required information revolves around fiscal transparency, budget implementation, open procurement and contracting, human resources and inclusion and citizens engagement.

TII is not designed as a confrontational measure against the institutions under review. Rather, it is primarily cut out to encourage public institutions' compliance with global standards



and improve governance.

The evaluation report is presented annually on 28th September, being the United Nations International Day for Universal Access to Information. The day highlights the advantages of having public access to information to help in the formulation of sustainable policies. The first and second report was presented in 2021 and 2022 respectively, this is the third report for 2023.

The UN is of the opinion that informed citizens can make decisions on how they are governed. Information is power. Only when citizens know how they are governed can they hold their governments accountable for their decisions and actions. Therefore, universal access to information is the cornerstone of healthy and inclusive societies.

The TII Index provides the benchmark to rate public sector<sup>1</sup> institutions in Nigeria and, at the same time, empower Nigerians to demand accountability at all

levels. The work also serves as a pioneer index in Nigeria, projecting that it can be adopted globally.

The MDAs were grouped into clusters and assessed against identified variables and sub-variables. Each sub-variable was ascribed a point for its availability. Afterwards, a weighted aggregate formula was employed to estimate the aggregate proportion of each of the variables.

The methodology for the work is explained below in the Methodology Section of this report. It should, however, be noted here that the words 'MDAs', 'Public Institutions', 'Organisations' and 'Agencies' are used interchangeably to mean the same thing.

<sup>1</sup>. International Day for Universal Access to Information .... <https://www.un.org/en/observances/information-access-day>

# SELECTION AND JUSTIFICATION OF THE VARIABLES

The selection of the variables was after rigorous research on strategic areas relating to fiscal transparency; human resources and inclusion, anti-corruption and anti-bribery; open procurement and contracting; website integrity, local government transparency and citizens engagement.

It involves a conscientious review of international conventions and commitments that Nigeria subscribed to and local laws, regulations, policies, and guidelines that public institutions should comply with. The relevant instruments under review are:

## 1. International Commitments

### i. United Nations Convention Against Corruption (UNCAC), 2004

In line with Nigeria's commitment under this Convention, Article 7 requires Nigeria to endeavour to adopt, maintain and strengthen systems for the recruitment, hiring, retention, promotion and retirement of civil servants and, where appropriate, other non-elected public officials:<sup>2</sup>

- (a) Based on principles of efficiency, transparency and objective criteria such as merit, equity and aptitude; and

- (b) Have adequate procedures for selecting and training individuals for public positions considered especially vulnerable to corruption and the rotation (where appropriate) of such individuals to other positions.<sup>3</sup>

Article 9 on public procurement and management of public finances requires Nigeria to take necessary steps to establish an appropriate procurement system based on transparency, competition and objective criteria in decision-making and are effective, among other things, in preventing corruption. Article 9(a), 9(b) requires the established appropriate system of procurement to address:

- (a) The public distribution of information relating to procurement procedures and contracts, including information on invitations to tender and relevant or pertinent information on the award of contracts, allowing potential tenderers sufficient time to prepare and submit their tenders;<sup>4</sup>
- (b) The establishment in advance of conditions for participation, including selection and award criteria and tendering rules, and their publication.

<sup>2</sup> UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. [https://treaties.un.org/doc/source/RecentTexts/Corruption\\_E.pdf](https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf)

<sup>3</sup> UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. [https://treaties.un.org/doc/source/RecentTexts/Corruption\\_E.pdf](https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf)

<sup>4</sup> UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. [https://treaties.un.org/doc/source/RecentTexts/Corruption\\_E.pdf](https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf)

Article 10 on Public Reporting requires Nigeria to take the necessary measures to enhance transparency in its public administration, including its organisation, functioning, and decision-making processes, where appropriate. In Article 10(a) and 10(c), such measures should include:

- a) Adopting procedures or regulations that allow members of the general public to obtain, where appropriate, information on the organisation's functioning and decision-making processes of its public administration and, with due regard for the protection of privacy and personal data, on decisions and legal acts that concern members of the public;<sup>5</sup> and
- b) Publishing information, including periodic reports on the risks of corruption in its public administration.

### i. Nigeria's Open Government Partnership (OGP) Action Plan II

The Open Government Partnership (OGP) is an international multi-lateral instrument focused on improving transparency, accountability, citizen participation and response of government to its citizens through technology and innovation.<sup>6</sup>

Nigeria is currently implementing 16 commitments from its 2019-2022 OGP Action Plan. The Nigeria OGP Action Plan II (reviewed during our research) was built around seven thematic areas.

It effectively deals with transparency in

budgeting, procurement, taxation and natural resource governance, corruption, asset recovery management, freedom of information, communication channels between citizens and government, service delivery and inclusion of under-represented groups in government.

### ii. Sustainable Development Goal (SDG) 10 and 16

Goal 10 is about reducing inequality within and among countries. Target 10.2 calls explicitly for reducing all forms of inequalities and empowering and promoting the social, economic and political inclusion of all, irrespective of age, gender, disability, race, ethnicity, origin, religion, or economic or another status.<sup>7</sup>

Goal 16 of the Sustainable Development Goals (SDGs) is about peace, justice and strong institutions. The aims of the goal are to promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.<sup>8</sup> In this project, we have made reference to targets 16.6, 16.7, and 16.10, which are to:

- Develop effective, accountable and transparent institutions at all levels.
- Ensure responsive, inclusive, participatory and representative decision-making at all levels.<sup>9</sup>
- Ensure public access to information and protect fundamental freedoms in accordance with national legislation and international agreements.<sup>10</sup>

<sup>5</sup> UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. [https://treaties.un.org/doc/source/RecentTexts/Corruption\\_E.pdf](https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf)

<sup>6</sup> <https://www.opengovpartnership.org/>

<sup>7</sup> UNCTAD DGFF2016 SDG Goal 10.2 - Social, economic and .... [https://stats.unctad.org/Dgff2016/prosperity/goal10/target\\_10\\_2.html](https://stats.unctad.org/Dgff2016/prosperity/goal10/target_10_2.html)

<sup>8</sup> Goal 16: Promote peaceful and inclusive societies for .... <https://unstats.un.org/sdgs/report/2017/goal-16/>

<sup>9</sup> Transparency, Accountability & Participation for 2030 Agenda. <https://sustainabledevelopment.un.org/content/documents/9935TAP%20Network%20Goal%2016%20Advocacy%20Toolkit.pdf>

<sup>10</sup> Transparency, Accountability & Participation for 2030 Agenda. <https://sustainabledevelopment.un.org/content/documents/9935TAP%20Network%20Goal%2016%20Advocacy%20Toolkit.pdf>

### iii. African Union Convention on Preventing and Combating Corruption, 2006

In line with Nigeria's commitment under this Convention, Article 7(4) requires Nigeria to ensure transparency, equity, and efficiency in the management of tendering and hiring procedures in the public service. Furthermore, Article 9 requires Nigeria to adopt measures for citizen's right of access to information to assist in the fight against corruption.<sup>11</sup>

### iv. Convention on the Elimination of All Forms of Discrimination Against Women

In line with Nigeria's commitment under this Convention, Article 11(1) (a) and (b) encourages Nigeria to take appropriate measures to eliminate discrimination against women in the field of employment. The country is specifically required to ensure that women are afforded the same right as men, and in particular:<sup>12</sup>

- The right to work as an inalienable right of all human beings; and
- The right to the same employment opportunities, including applying the same criteria for selection in employment matters.<sup>13</sup>

### v. Convention on the Rights of Persons with Disabilities

In line with Nigeria's commitment under

this Convention, Article 27 encourages Nigeria to eliminate all forms of discrimination against persons with disabilities in the field of work and employment. Article 27(1)(a), 27(1)(e), and 27(1)(g) encourages the country to:

- Prohibit discrimination on the basis of disability with regard to all matters concerning all forms of employment, including conditions of recruitment, hiring and employment, career advancement, and safe and healthy working conditions;<sup>14</sup>
- Promote employment opportunities and career advancement for persons with disabilities in the labour market, as well as assistance in finding, obtaining, and returning to employment; and
- Employ persons with disabilities in the public sector.<sup>15</sup>

### vi. Special Session of the General Assembly Against Corruption, 2021

The United Nations General Assembly, on 17th December 2018 adopted resolution 73/191 entitled "Special session of the General Assembly against Corruption", in which it decided to convene in the first half of 2021 a special session on challenges and measures to prevent and combat corruption and strengthen international cooperation. At its special session on challenges and measures to prevent and combat corruption and strengthen

<sup>11</sup> UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. [https://treaties.un.org/doc/source/RecentTexts/Corruption\\_E.pdf](https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf)

<sup>12</sup> OHCHR | Convention on the Elimination of All Forms of .... <https://www.ohchr.org/EN/ProfessionalInterest/Pages/CEDAW.aspx>

<sup>13</sup> OHCHR | Convention on the Elimination of All Forms of .... <https://www.ohchr.org/EN/ProfessionalInterest/Pages/CEDAW.aspx>

<sup>14</sup> Article 27 - Work and employment | United Nations Enable. <https://www.un.org/development/desa/disabilities/convention-on-the-rights-of-persons-with-disabilities/article-27-work-and-employment.html>

<sup>15</sup> Article 27 - Work and employment | United Nations Enable. <https://www.un.org/development/desa/disabilities/convention-on-the-rights-of-persons-with-disabilities/article-27-work-and-employment.html>

international cooperation, held from 2nd to 4th June 2021 at the UN Headquarters in New York, the General Assembly adopted the political declaration: “Our common commitment to effectively addressing challenges and implementing measures to prevent and combat corruption and strengthen international cooperation.” In paragraph 85 of the political declaration, Member States committed to implementing the declaration and invited the Conference of the States Parties to the Convention, as the treaty body with prime responsibility for promoting and reviewing the implementation of the Convention, to follow up and build on the declaration.

## 2. National Statutes, Regulations, Policies and Guidelines

### I. Freedom of Information Act, 2011

Under the Freedom of Information (FOI) Act 2011, there is the mandate of proactive disclosure of public institution's (PI) information<sup>16</sup>. The Act requires PI to disclose diverse classes of information proactively as detailed in section 2 of the Act. For the purpose of this project, we refer to section 2(3): 2(3)(a), 2(3)(c)(iv), 2(3)(c)(v), 2(3)(c)(vi), 2(3)(e)(i), 2(3)(e)(ii), and 2(5) of the Act which specifically mandates PIs to:<sup>17</sup>

- Publish a description of the organisation and responsibilities of the institution, including details of the

programs and functions of each division, branch and department of the institution.

- Publish factual reports, inspection reports, and studies, whether prepared by or for the institution.
- Publish information relating to the receipt or expenditure of public or other funds of the institution.
- Publish the names, salaries, titles and dates of employment of all employees and officers of the institution.
- Publish a list of files containing applications for any contract, permit, grants, licenses or agreements.
- Publish reports, documents, studies, or publications prepared by independent contractors for the institution.
- Update and review information required to be published under the section periodically.<sup>18</sup>

Section 2(4) of the Act mandates PIs to ensure that the information mentioned above is widely disseminated and made readily available to the public through various means, including print, electronic and online sources, and at the offices of such public institutions.<sup>19</sup>

### II. Executive Order No. 001, 2017

Executive Order 001 on promoting transparency and efficiency in the business environment, mandates all MDAs to publish requirements for obtaining

<sup>16</sup> <https://osgf.gov.ng/storage/app/media/pdf/FOIA2011.pdf>

<sup>17</sup> <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

<sup>18</sup> Freedom of Information Act - Central Bank of Nigeria. <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

<sup>19</sup> Freedom of Information Act - Central Bank of Nigeria. <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

products and services within the MDAs' scope of responsibility. Part 1 of the Order clearly states that MDAs should publish, among other things, permits and licenses issued. The Order further instructs MDAs to publish such list on its website within 21 days from the date of issuance of the Order.<sup>20</sup>

### III. Fiscal Responsibility Act, 2007

Under the Fiscal Responsibility Act, institutions are required to make timely disclosure and wide publication of all transactions and decisions involving public revenue and expenditure for transparency and accountability purposes. Specifically, sections 48(1) and 49(1) mandate the FGN to:

- Ensure complete and timely disclosure and comprehensive publication of all transactions and decisions involving public revenues and expenditures and their financial implications.
- Publish their audited accounts not later than six months, following the end of the financial year.

### IV. Federal Character Principle

Parts 1 & 6 of the guiding principles and formulae for the distribution of posts, as stated by the Federal Character Commission (FCC), states that:<sup>22</sup>

- Each state of the Federation and the Federal Capital Territory (FCT) shall be equitably represented in all national institutions and public enterprises.
- Each state shall produce 2.5% of the total workforce in any Federal Establishment, while the FCT shall produce 1%.

The procedure for recruitment into the Federal Civil Service (FCS), as stated in Part 3(6) of the FCC encourages the PIs to give adequate consideration to gender representation and the physically challenged persons.

### V. Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019

The Framework and Guidelines were issued by National Information Technology Development Agency (NITDA). It aims to guide the use of social media within the PIs' communications environment for the improvement of transparency in government, participation, and interaction with the public. The guidelines encourage PIs to develop and professionally maintain a Social Media Account. In Part 2.9 of the guidelines, PIs are required to set up mechanisms to institutionalise social media within their structures.<sup>23</sup>

### VI. Discrimination Against Persons with Disabilities (Prohibition) Act, 2018

While addressing employment opportunities for persons with disabilities, section 29 of the Act encourages all employers of labour in a public organisation to have persons with disabilities constituting at least 5% of their employment.<sup>24</sup>

<sup>20</sup> <https://www.nta.ng/news/domestic/20170518-text-executive-order-acting-president-osinbajo-budgets-may-182017/>

<sup>21</sup> <http://lawsofnigeria.placng.org/laws/fiscal%20responsibility.pdf>

<sup>22</sup> <https://federalcharacter.gov.ng/>

<sup>23</sup> FRAMEWORK AND GUIDELINES FOR THE USE OF SOCIAL MEDIA ...

<https://nitda.gov.ng/wp-content/uploads/2020/11/FrameworkAndGuidelinesForTheUseOfSocialMediaPlatformsInPublicInstitutions1.pdf>

<sup>24</sup> Employment Of Persons With Disabilities - TheNigeriaLawyer. <https://thenigeria lawyer.com/employment-of-persons-with-disabilities/>





# JUSTIFICATION OF THE VARIABLES

## SCOPE OF THE VARIABLES

The 2023 assessment for Federal MDAs and other government institutions will be conducted around the following six (6) thematic areas:

- i. Website Integrity
- ii. Fiscal Transparency
- iii. Open Procurement
- iv. Anti-Corruption
- v. Citizens Engagement
- vi. Human Resources and Inclusion

VARIABLES



S/N	Assessment Area	VARIABLE	SUB-VARIABLES	BINDING STATUTES, POLICIES AND COMMITMENTS
1	Website Integrity	Website Integrity	Implementation Status	Web Content Accessibility Guidelines
			Broken Links	
			Website Update	
2	Fiscal Transparency	Financials	Budget Allocation of the Last Seven Years (BA7)	Fiscal Responsibility Act, 2007
			Budget Released of the Last Seven Years (BR7)	FOI, 2011
			Budget Implementation Reports of the Last Seven Years (BI7)	Nigeria's OGP Action Plan II
			Revenue Generated in the Last Seven Years (RG7)	SDG 16.6, 16.7 & 16.10
			Revenue Remitted to Government in the Last Seven Years (RRG7)	
			Revenue Retained in the Last Seven Years (RR7)	
			Internal Audit Report of the Last Seven Years (IA7)	
			Auditor General's Audit Report of the Last Seven Years (EA7)	
3	Open Procurement	Procurement	Advertisement of Tender for contracts awarded in the last Seven years (AT7)	Executive Order 001, 2017 Public Procurement Act, 2007 (as amended)
			Procurement Records of the last Seven years (PR7)	FOI, 2011
			License/Permits (L/P)	Nigeria's Commitment to African Union Convention on Preventing and Fighting Corruption, 2006
			List of License/Permits Beneficiaries (LLP)	Nigeria's Commitment to United Nations Convention Against Corruption, 2004  Nigeria's OGP Action Plan II

Table 1: Justification of the Variables

4	Anti-Corruption	Anti-Corruption	Whistleblowing Policy	SDG 10 and 6 United Nations Convention against Corruption Financial Action Task Force Money Laundering Prevention and Prohibition Act 2022
			Anti-Corruption Policy	
5	Citizens Engagement	Citizens Engagement	Website Interactive Section (WIS)	FOI, 2011
			Social Media Account (SMA)	Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019
			Institutional Email and Response (IE)	Nigeria's OGP Action Plan II SDG 16.7 & 16.10
6	Human Resources and Inclusion	Human Resource	Recruitment Information of the last Seven Years (R7)	Convention on the Elimination of all Forms of Discrimination Against Women
			Recruitment Policy (RP)	Discrimination Against Persons with Disabilities (prohibition) Act, 2018
			Number of Personnel (NP)	Federal Character Principle
			Information and Date of Promotion Exercises of Last Seven Years (P7)	FOI, 2011
			Sex Distribution (SD)	Nigeria's Commitment to United Nations Convention Against Corruption, 2004
			Quota System (QS)	Recruitment Procedure as Stated by the Federal Character Commission
			Disability (D)	
			Updated Organizational Chart (UOC)	

# METHODOLOGY



Five hundred and eleven (511) MDAs were identified. The MDAs were assessed from June – August 2023

Intelligence gathering institutions like the National Intelligence Agency (NIA), Department of State Security (DSS), and Office of the National Security Adviser and newly established institutions from 2020 are excluded from this assessment. The

assessment excludes intelligence gathering institutions like the National Intelligence Agency (NIA), Department of State Security (DSS), and Office of the National Security Adviser, due to the high confidentiality of information in those intelligence institutions, which will not be disclosed to the public. As well as newly established institutions from 2020, which do not have 100% take up to have

the required information. The selected MDAs, being grouped into clusters according to their peculiar responsibilities, are divided as follows:

- Ministries
- Commissions, Agencies, Departments and Units
- Courts and Tribunal
- Examination Bodies
- Federal Capital Territory
- Federal Education and Training Institutions
- Financial Institutions
- Military and Paramilitary
- Oil Sector
- Research Institutions
- River Basin Development Authorities
- Teaching and Specialist Hospitals

Six variables were used (proxies by twenty-

nine sub-variables) in assessing the selected MDAs. The evaluation was carried out using automated and manual evaluation methods. The first variable (Website Integrity) and its sub-variables (Implementation Status, Broken Links and Website Update) were evaluated with an automated process and manual method only for website update, using 'Functional Accessibility Evaluator' (FAE) 2.0 to assess the implementation status and 'Dead Link Checker' (DLC) to check the website broken links.

The data was gathered from what was published on the website of each institution. All the required information is supposed to be by default in the public domain.

However, in scoring the email responses, an email was sent to all the institutions, and sufficient time was given to respond. We expected that MDAs would respond with an acknowledgement of receipt of the TII emails within the shortest possible time. Only genuine responses were scored and recorded, while automatic responses were not considered.

## PERCENTAGE WEIGHT

The variables Financials, Procurement, Human Resources and Inclusion, and Citizens Engagement were allotted 20% each, while Website Integrity and Anti-Corruption variables were allotted 10% each. This allocation was based on the importance of these variables in addressing integrity in the public sector and the number of sub-variables attached to each of them.

Website Integrity = 10%

Financials = 20%

Procurement = 20%

Human Resources and Inclusion = 20%

Citizens Engagement = 20%

Anti-Corruption = 10%

## VALIDATION OF METHODOLOGY AND REPORT

The methodology and report were validated by:

- i. Professor Shittu Olanrewaju I of the Department of Statistics, University of Ibadan, Nigeria. He also serves as the National President of the Professional Statisticians Society of Nigeria (PSSN).
- ii. S. U. Gulumbe, a Professor of Statistics and Vice President of the Nigerian Statistical Association (NSA).
- iii. Prof. Dr. Abubakar Yahaya of the Department of Statistics, Ahmadu Bello University, Zaria, Nigeria. He also serves as the National Vice President I of the

Professional Statisticians Society of Nigeria (PSSN)

- iv. Prof. Fidelis Ifeanyi Ugwuowo of the Department of Statistics, University of Nigeria, Nsukka. A fellow of Royal Statistical Society (RSS) London, Professional Statisticians Society of Nigeria (PSSN), Member Board of Trustees Professional Statisticians Society of Nigeria (PSSN), and also Member Nigerian Statistical Association (NSA).

- v. Dr. Tasiu Musa of the Department of Statistics, Ahmadu Bello University, Zaria. Beta Data Management Consults: Consultants on Data Science and Statistics.

## SCORING CRITERIA

One-point structured scale ranging from 0 to 1 score was aimed to get the availability of the proxy variables. A score was allocated to each variable, and each sub-variable was ascribed a score of 1 point for its availability and a score of 0, if otherwise. The summation of the sub-variables under each variable was rescaled to give 100 points. Afterwards, a weighted average proportional formula was employed to estimate the aggregate proportion of each of the variables. This was done to avoid prejudice in calculating the scores.

There are variables that are not applicable to all institutions because of the mandates each institution has. These variables include 'license and permits, list of license and permits beneficiaries, revenue generated, revenue remitted to government, revenue retained'. There is a formula that is set to take care of the peculiarity of the sub-variables without affecting the calculation and scores

of other institutions who do not have the mandate. The formula is provided as, example taking the institution in row 2 in excel sheet  $= (M2 * (100 / N2 * 1))$ , is used to calculate a percentage score. Here is how it works in the context of calculating a percentage score: M2 typically represents the "score earned" for an institution. N2 typically represents the "total possible score" that could have been achieved. The formula essentially calculates the percentage score by dividing the actual score (M2) by the total possible score (N2), then multiplying the result by 100 to convert it into a percentage. So, the result of this formula will be the percentage score based on the given score (M2) in relation to the total possible score (N2). However, the mean score of all the variables ascribed to each sector was determined and utilised for ranking the performance of the various sectors. The scoring criteria are illustrated in the table below:

## ASSESSMENT CRITERIA

### A. Website Integrity:

This variable seeks to evaluate the accessibility issues of MDAs websites. A standard website has to be well structured, functional and accessible at all times. It should have well-organised landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio and video, and it should be navigated easily. A standard website should be free of broken links that affect its usability and navigation.

Website Integrity has two (2) sub-variables which will both be assessed using automated methods:

- i. Implementation Status (IS), and
- ii. Broken Links (BL).
- iii. Website Update

The Implementation Status will be evaluated using Functional Accessibility Evaluator (FAE) 2.0. FAE 2.0 is a software that analyses web pages for requirements defined by Web Content Accessibility Guidelines (W3C) 2.0, level A and AA success criteria. The software organises its analysis of documents based on

website landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio, video, keyboard, timing, and site navigation. The implementation score of the FAE was based on the rule results across all pages of the evaluated website, and it ranges from 0 to 100. The overall implementation score was categorised into four (4): complete (100), almost complete (95-99), partial implementation (50-94), not implemented (0-50).

While the Dead Link Checker (DLC) will be used for the website broken links. Dead Link Checker (DLC) detects various forms of broken links: page not found, page time out, server error, a redirection (301,302 etc.) to a non-existent page, and any other error condition that may cause a webpage not to be displayed.

After obtaining the implementation status score of a website, a transformation method will be used to transform the implementation score to a 1 point structured scale. Also, a score will be assigned to the number of the broken links detected and

converted to a 1 point structured scale.

Website Update (WU): The website of the institutions should be reviewed to assess the publication of day-to-day activities. A scale ranging from 0 to 1 is used to assign scores based on the duration of publication. The scoring system is as follows:

0 to 1 month: a score of 1

2 to 3 months: a score of 0.75

4 to 6 months: a score of 0.5

7 months to 1 year: a score of 0.25

Above 1 year: a score of 0

The scoring system allows for the evaluation of the frequency of publication and provides a measure of the institution's commitment to sharing timely information with the public.

## SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Website Integrity	Implementation Status (IS)	What is the FAE implementation score of the institution's website?	Before transformation = 0-100 IS After transformation = 0-1 Total = 1	3
	Broken Links (BL)	How many broken links are there on the institution's website?	Before transformation = 0-∞ After transformation = 0-1 Total = 1	
	Website Update (WU)	How frequent was the website updated?	0 to 1 month: a score of 1 2 to 3 months: a score of 3/4 4 to 6 months: a score of 1/2 7 months to 1 year: a score of 1/4 Above 1 year: a score of 0	

### B. Fiscal Transparency:

Fiscal transparency is an essential aspect of entrenching transparency in the public sector. It entails the timely disclosure of budgetary and other financial documents that explain the financial position of public institutions. The International Monetary Fund (IMF) defines fiscal transparency as "the comprehensive, clarity, reliability,

timeliness and relevance of public reporting on the past, present and future states of public finances".<sup>1</sup> The requirement for fiscal transparency involves having budgets documents that are complete, accurate, reliable and available in the public domain. Under fiscal transparency, a variable and eight (8) sub-variables are identified. Which are as follows:

Variable	Sub-Variable
<i>Financials</i>	Budget Allocation of the Last Seven Years (BA7)
	Budget Released of the Last Seven Years (BA7)
	Budget Implementation Reports of the Last Seven Years (BI7)
	Revenue Generated in the Last Seven Years (RG7)
	Revenue Remitted to Government in the Last Seven Years (RRG7)
	Revenue Retained in the Last Seven Years (RR7)
	Internal Audit Report of the Last Seven Years (IA7)
	Auditor General's Audit Report of the Last Seven Years (EA7)

The Financials variable seeks to evaluate the publications of MDAs financial documents. Section 2(3)(c)(v) of the Freedom of Information Act, 2011 requires public institutions to publish information relating to the receipt or expenditure of public or other funds of the institution. Also, sections 48(1) and 49(1) of the Fiscal Responsibility Act, 2017 mandates the Federal Government to ensure –

- I. complete and timely disclosure;
- II. comprehensive publication of all transactions and decisions involving public revenues and expenditures and their financial implications; and
- III. publish audited accounts not later than six (6) months following the end of a financial year.

The sub-variables are explained below.

- i. Budget Allocation of the Last Seven Years (BA7):* Budget documents that are complete and accurate should be available on the website of the MDAs
- ii. Budget Implementation Reports of the Last Seven Years (BI7):* The budget performance reports portray the actual financial position of an institution. The performance reports are published every quarter. The implementation reports of each budget cycle should be available on

the website of the MDAs.

- iii. Budget Released of the Last Seven Years (BR7):* Budget Released documents with the actual amount released that are complete and accurate should be available on the website of the MDAs
- iv. Internal Audit Report of the Last Seven Years (IA7):* The MDA's end-of-year financial statement or Audit Report, stating its financial direction, should be readily available on the website.
- v. Auditor General's Audit Report of the Last Seven Years (EA7):* The report of the Auditor-General should be readily available on the MDAs' websites
- vi. Revenue Generated in the Last Seven Years (RG7):* The revenue generated for the last seven years should be readily available on the MDAs' websites
- vii. Revenue Remitted to Government in the Last Seven Years (RRG7):* The amount of revenue remitted to government for the last seven years should be readily available on the MDAs' websites
- viii. Revenue Retained in the Last Seven Years (RR7):* The amount of revenue retained for the last seven years should be readily available on the MDAs' websites

## SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Financials</i>	Budget Allocation of the Last Seven Years (BA7)	Does the institution's previous budget allocations (Appropriation Act) from 2016-2022 available on its website?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022=7/7 Total = 1	8

	Budget Released of the Last Seven Years (BR7)	Does the institution's previous budget release from 2016-2022 available on its website?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7  Total = 1	
	Budget Implementation Report of the Last Seven Years (BI7)	Does the institution publish quarterly budget performance reports from 2016-to 2022?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022=7/7  Total = 1	
	Internal Audit Report of the Last Seven Years (IA7)	Were the institution's audited accounts from 2016-2022 available on the website?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7  Total = 1	
	Auditor General's Audit Report of the Last Seven Years (EA7)	Were the Auditor-General's audit reports of the institution from 2016-2022 available on the website?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7  Total = 1	
	Revenue Generated in the Last Seven Years (RG7)	Were the institution's amount of revenue generated from 2016-2022 available on the website?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7  Total = 1	
	Revenue Remitted to Government in the Last Seven Years (RRG7)	Were the institution's amount of revenue remitted to government from 2016-2022 available on the website?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7  Total = 1	



Revenue Retained in the Last Seven Years (RR7)	Were the institution's amount of revenue retained from 2016-2022 available on the website?	A Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
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**C. Open Procurement:**

Transparency in procurement is a cardinal pillar in fighting corruption. It entails publicising detailed information relating to the procurement process. The requirement for open procurement is for MDAs and other government institutions to publicise, among other information, tender adverts, method of

application for contracts, bidding process, and other detailed information on the awarded contracts, the status of the contracts and contractors.

Under open procurement, a variable and four (4) sub-variables are identified. They are as follows:

Variable	Sub-Variable
<b>Procurement</b>	Advertisement of Tender for contracts awarded in the last seven years (AT7)
	Procurement Records of the last seven years (PR7)
	License/Permits (L/P)
	List of License/Permits Beneficiaries (LLP)

The Procurement variable seeks to evaluate the publication of procurement information. There is a guiding principle for open procurement to which MDAs are expected to adhere to. Section 2(3)(e)(i) of the Freedom of Information Act, 2011, requires public institutions to publish a list of files containing applications for any contract, permit, grants, licenses or agreements. Also, Executive Order 001 on Promoting Transparency and Efficiency in the Business Environment, 2017, mandated all MDAs to publish requirements for obtaining products and services within MDAs scope of responsibility.

In this regard, four (4) sub-variables are identified to wit:

*I. Advertisement of Tender for contracts awarded in the Last Seven Years (AT7)*

MDAs should ensure that Tender adverts are published on their website. This will enable the

general public to have full knowledge of the procurement activities of the MDAs.

*II. Procurement Records of the last Seven years (PR7)*

MDAs should publish their procurement records, with detailed explanations on awarded contracts, contracts status, and details of the contractors. This should be available to ensure a transparent procurement process and enable public scrutiny.

*III. License/Permits (L/P)*

This sub-variable also applies to MDAs that have the mandate of issuing licenses and permits. Concerned MDAs should publish procedures and mechanisms for obtaining licenses and permits on their website.

*IV. List of License/Permits Beneficiaries (LLP)*

The record of license and permits beneficiaries should be available on the MDAs websites for verification and public scrutiny.

## SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Procurement</i>	Advertisement of Tender for contracts awarded in the Last Seven Years (AT7)	Does the institution publish tender adverts of contracts awarded within 2016-2022 on the website?	A Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	4
	Procurement Records of the last Seven years (PR7)	Does the institution publish procurement records of 2016-2022 on the website? NB: The record must include the status of the contracts and the details of the contractors.	Scale A Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	License/Permits (L/P)	Does the institution publish information relating to issuance of licenses and permits on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	List of License/Permits Beneficiaries (LLP)	Was the list of licenses and permits beneficiaries available on the institution's website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	

### A. Anti-Corruption:

Fighting corruption and bribery in all its ramifications ought to be among the cardinal responsibility of all institutions. The anti-corruption variable seeks to evaluate the publication of policies and guidelines for fighting corruption in MDAs and other government institutions. In this regard, two (2) sub-variables are identified. They are as follows:

#### I. Anti-Corruption Policy

MDAs should have a comprehensive anti-corruption and anti-bribery policy published on their websites. This will demonstrate that MDAs have zero tolerance for corruption and bribery.

#### II. Whistleblowing policy

MDAs should have a well-developed *Whistleblowing* policy and mechanism for reporting corruption and bribery.

## SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Anti-Corruption</i>	Anti-Corruption/ Anti-Bribery Policy	Does the institution have anti-corruption and anti-bribery policies available on its website?	Scale of 0-1	2
	(AC/ABP)		Available=1 Not-Available=0 Total = 1	
	Whistleblowing policy	Does the institution publish policy and mechanism of reporting known or suspected illegal, unethical or generally unacceptable practices on the website?	Scale of 0-1  Available=1 Not-Available=0 Total = 1	

### B. Citizens Engagement:

Another important aspect of good governance is providing an open environment for the participation of citizens in decision-making processes. The contributions of citizens usually play an important role towards entrenching transparency and accountability in public institutions. MDAs are expected to provide an open environment for engaging citizens.

The citizens' engagement variable seeks to evaluate the provision of tools and mechanisms that facilitate the engagement of citizens. Section 2(3)(e)(ii) and section 2(5) of the Freedom of Information Act, 2011 requires public institutions to –

- (a) publish reports, documents, studies, or publications prepared by independent contractors for the institution;
- (b) update and review the information required to be published under these sections periodically.

Also, in the Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019, public institutions are required to set up mechanisms to

institutionalise social media within their structure.

Under this variable, the following sub-variables are identified:

- (I) *Website Interactive Section (WIS)*: MDAs should provide tools and mechanisms to facilitate citizen engagement on their website. The tools should comprise complaint and response mechanisms like feedback forms, satisfaction questionnaires, chat areas, and newsletters.
- (II) *Institutional Email and Response*: MDAs and other institutions of government should have an official email provided on their websites. The emails should be functional at all times.
- (III) *Social Media Accounts (SMA)*: MDAs should have a social media account that will enable engagement with a wide range of citizens and facilitate the prompt dissemination of information on the MDAs' programmes and activities.

(IV) *Annual Report of the Last Seven Years (AR7)*: MDAs and other government institutions should publish a summary of

their activities on their websites as required by the Freedom of Information Act.

## SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Citizens Engagement</i>	Website Interactive Section (WIS)	Does the institution provide any interactive section to facilitate citizen engagement on the website?	Scale of 0-1 Yes = 1 No = 0 Total = 1	4
	Social Media Account (SMA)	Does the institution have any social media account to facilitate citizens engagement?	Scale of 0-1 Yes = 1 No = 0 Total = 1	
	Institutional Email and Response (IE)	Does the institution have an official contact email preferably published on the website? And does the institution respond to email?	Scale of 0-1 Email: Yes = 1/2 No = 0 Response: Yes = 1/2 No = 0 Total = 1	
	Annual Report of the Last Seven Years (AR7)	Were the institution's annual report from 2016-2022 available on the website?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	

The 'Institutional Email and Response' sub-variable scoring method is further explained below:

SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Institutional Email and Response (IE)</i>	Does the institution have an official contact email preferably published on the website?	Yes =1/2  No = 0	Scale of 0-1  Yes = 1 No = 0  Total = 1
	Does the institution respond to email?	Yes =1/2  No = 0	

**C. Human Resources and Inclusion:**

Human resources variable seeks to evaluate the publication of diverse classes of information. Section 2(3)(c)(vi) of the Freedom of Information Act, 2011 requires public institutions to publish the names, salaries, titles, and dates of employment of all employees and officers of the institution. Section 29 of the Discrimination Against Persons with Disabilities (Prohibition) Act, 2018, encouraged all employers of labour in a public organisation to have persons with disabilities constituting at least 5% of their employment. Also, In the procedure for recruitment into the Federal Civil Service, as stated by the FCC, part 3(6) encouraged the PIs to give adequate consideration to gender representation and physically challenged.

The following sub-variables are identified -

- (I) *Recruitment Information of The Last Seven Years (R7)*: Recruitment into federal civil service should be based on stipulated laws and guidelines. MDAs should publish information relating to their recruitment exercises on their websites.
- (II) *Recruitment Policy (RP)*: MDAs should have a policy stating how they conduct recruitment, and the policy should be available on their websites.
- (III) *Number of Personnel (NP)*: Number of staff of the MDAs should be disclosed on the MDA's websites

(IV) *Information and Date of Promotion Exercises of Last Seven Years (P7)*: Promotion should be based on laid down criteria and guidelines. MDAs should disclose on their websites the date of their promotion exercises, and the list of those promoted, and the requisites of selection of the promoted candidates.

(V) *Sex Distribution (SD)*: To ensure equal opportunity irrespective of gender, MDAs should disclose the sex distribution of their staff on their website.

(VI) *Quota System (Qs)*: Recruitment must follow the federal character principle. MDAs should disclose the demographic distribution of their staff and management positions on their websites to ensure that all the geopolitical zones are equally represented.

(VII) *Disability (D)*: MDAs should disclose the number of special persons among their workforce.

(VIII) *Updated Organizational Chart (UOC)*: The organisational updated management Chart of the MDAs should be available all the time on the website.

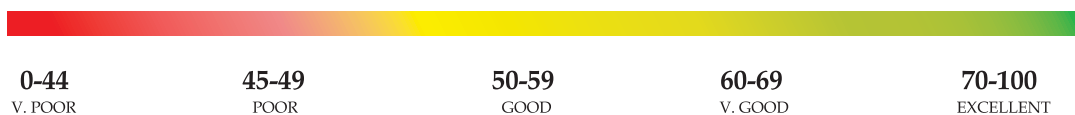
VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Human Resource	Recruitment Information of the last Seven Years (R7)	Was there a publication of information relating to the institution's previous recruitment (2016-2022) on the website?	A Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	8

Recruitment Policy (RP)	Does the institution have a recruitment policy available on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1
Number of Personnel (NP)	Does the institution publish a comprehensive list of all its staff and their details as required by law?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1
Information and Date of Promotion Exercises of Last Seven Years (P7)	Does the institution publish any information relating to previous promotion exercises for the last seven Years?	A Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1
Sex Distribution (SD)	Was there any information relating to the gender distribution of the staff of the institution available on the website?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1
Quota System (QS)	Was there any information relating to the geographical distribution of the staff of the institution on the website?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1
Disability (D)	Does the institution have persons with disabilities among its staff, and was their details duly	Scale of 0-1  Available= 1

# PRESENTATION OF RESULTS AND RANKINGS

## OVERALL RANKINGS

This section presents the overall ranking of the institutions. Out of the 542 selected Institutions, 511 were assessed, and the results are shown below:



0-44 V. POOR		45-49 POOR		50-59 GOOD		60-69 V. GOOD		70-100 EXCELLENT	
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
1	Development Bank of Nigeria	73.26	1	51	Nigerian Copyright Commission	30.83	42		
2	Nigerian Investment Promotion Commission	63.33	2	52	Nigerian Electricity Management Services Agency	30.83	42		
3	Central Bank of Nigeria	59.76	3	53	Nigerian Export Processing Zones Authority	30.83	42		
4	Nigerian Electricity Regulatory Commission	56.90	4	54	Nigerian Institute of Animal Science	30.83	42		
5	Infrastructure Concession Regulatory Commission	55.47	5	55	Nigerian Ports Authority	30.83	42		
6	Nigerian Extractive Industries Transparency Initiative	52.44	6	56	National Commission for Colleges of Education	30.57	56		
7	National Pension Commission	50.69	7	57	Public Complaints Commission	30.32	57		
8	Bank of Industry	48.92	8	58	Nigerian Institute of Science Laboratory Technology, Ibadan	30.00	58		
9	Bureau of Public Procurement	48.92	8	59	Nigeria Export-Import Bank	29.83	59		
10	Nigeria Sovereign Investment Authority	47.62	10	60	National Veterinary Research Institute, Vom	29.25	60		
11	Nigerian Communication Commission	45.82	11	61	National Lottery Regulatory Commission	29.17	61		
12	Bureau of Public Service Reforms	45.23	12	62	Federal Civil Service Commission	29.10	62		
13	Financial Reporting Council of Nigeria	42.90	13	63	Securities and Exchange Commission	29.04	63		
14	Debt Management Office	40.83	14	64	Council for the Regulation of Freight Forwarding in Nigeria	28.33	64		
15	Tertiary Education Trust Fund	39.99	15	65	Council of Nigerian Mining Engineers and Geosciences	28.33	64		
16	National Oil Spill Detection and Response Agency	37.97	16	66	Medical Laboratory Science Council of Nigeria, Yaba	28.33	64		
17	NIGCOMSAT	37.59	17	67	Ministry of Mines and Steel Development	28.33	64		
18	National Library of Nigeria	37.55	18	68	Nigerian Maritime Administration and Safety Agency	28.32	68		
19	Office of the Auditor General of the Federation	37.47	19	69	National Centre for Disease Control	28.21	69		
20	National Human Rights Commission	37.22	20	70	Nigerian Export Promotion Council	27.97	70		
21	National Drug Law Enforcement Agency	37.18	21	71	National Agency for the Control of Aids	27.36	71		
22	Nigeria Deposit Insurance Corporation	36.97	22	72	Nigerian Content Development and Monitoring Board	27.29	72		
23	National Universities Commission	36.80	23	73	Cocoa Research Institute of Nigeria, Ibadan	27.26	73		
24	Oil and Gas Free Zones Authority	35.83	24	74	Nigeria Electricity Liability Management Limited	27.25	74		
25	Fiscal Responsibility Commission	35.83	25	75	National Agricultural Seed Council	27.08	75		
26	Nigeria Customs Service	34.76	26	76	Federal Inland Revenue Service	26.90	76		
27	Corporate Affairs Commission	34.75	27	77	Computer Professionals Registration Council of Nigeria	26.67	77		
28	Nigerian Shippers Council	34.40	28	78	Advertising Practitioners Council of Nigeria	26.54	78		
29	Nigerian Mining Cadastre Office	34.17	29	79	National Environmental Standards and Regulations Enforcement Agency	26.54	78		
30	Independent Corrupt Practices and Other Related Offences Commission	33.68	30	80	Accident and Investigation Bureau	26.42	80		
31	Budget Office of the Federation	32.83	31	81	Institute for Peace and Conflict Resolution	26.17	81		
32	Ministry of Finance, Budget and National Planning	32.83	31	82	National Productivity Centre	25.95	82		
33	Family Homes Fund Ltd	32.01	33	83	Bank of Agriculture	25.83	83		
34	Universal Basic Education Commission	31.89	34	84	COREN	25.83	83		
35	Community Health Practitioners Registration Board	31.67	35	85	Federal Housing Authority	25.83	83		
36	Nigeria Institute for Medical Research, Yaba	31.67	35	86	Independent National Electoral Commission	25.83	83		
37	Nigeria Nuclear Regulatory Authority	31.67	35	87	Medical and Dental Council of Nigeria	25.83	83		
38	Dental Therapist Registration Board of Nigeria	31.54	38	88	Ministry of Agriculture and Rural Development	25.83	83		
39	Ministry of Health	31.54	38	89	National Blood Service Commission	25.83	83		
40	Bayero University Kano	31.19	40	90	National Board for Technical Education	25.83	83		
41	National Directorate of Employment	30.95	41	91	National Examinations Council	25.83	83		
42	Federal Road Safety Commission	30.83	42	92	National Judicial Council	25.83	83		
43	Medical Rehabilitation Therapists Board of Nigeria	30.83	42	93	Nigeria Commodity Exchange	25.83	83		
44	Ministry of Communications and Digital Economy	30.83	42	94	Nigerian Air Force	25.83	83		
45	Ministry of Humanitarian Affairs, Disaster Management & Social Development	30.83	42	95	Nigerian Bulk Electricity Trading PLC	25.83	83		
46	National Agency for Food and Drug Administration and Control	30.83	42	96	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.83	83		
47	National Film and Video Censors Board	30.83	42	97	Pharmacist Council of Nigeria	25.83	83		
48	National Hajj Commission of Nigeria	30.83	42	98	Surveyors Council of Nigeria	25.83	83		
49	Niger Delta Development Commission	30.83	42	99	Police Service Commission	25.74	99		
50	Nigerian Christian Pilgrims Commission	30.83	42	100	Librarians Registration Council of Nigeria	25.00	100		



0-44 V. POOR		45-49 POOR		50-59 GOOD		60-69 V. GOOD		70-100 EXCELLENT	
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
101	National Orientation Agency	24.96	101	151	University of Jos	21.94	146		
102	Nigerian Institute of Advanced Legal Studies	24.88	102	152	University of Port-Harcourt Teaching Hospital	21.94	146		
103	Jos University Teaching Hospital	24.75	103	153	University of Uyo Teaching Hospital	21.94	146		
104	National Obstetric Fitsula Centre, Abakaliki	24.64	104	154	Ministry of Interior	21.90	154		
105	Federal University Wukari, Taraba	24.44	105	155	Air force Institute of Technology, Kaduna	21.67	155		
106	Border Communities Development Agency	24.40	106	156	Directorate for Technical Cooperation in Africa	21.67	155		
107	Federal Produce Inspection Services	24.17	107	157	Federal College of Forestry Mechanization, Afaka, Kaduna State	21.67	155		
108	Nigeria Atomic Energy Commission	24.04	108	158	Federal College of Freshwater Fisheries Technology, NewBussa	21.67	155		
109	Ministry of Labour and Employment	23.90	109	159	Federal University Birnin Kebbi	21.67	155		
110	Pension Transitional Arrangement Directorate	23.75	110	160	Federal University of Technology, Akure	21.67	155		
111	Nigerian Postal Service	23.68	111	161	Institute of Chartered Chemists of Nigeria	21.67	155		
112	Transmission Company of Nigeria	23.68	111	162	Lagos University Teaching Hospital	21.67	155		
113	National Power Training Institute	23.36	113	163	Lower Benue River Basin Development Authority	21.67	155		
114	Abubakar Tafawa Balewa University Teaching Hospital	23.33	114	164	National Centre for Agricultural Mechanization, Ilorin	21.67	155		
115	Ahmadu Bello University, Zaria	23.33	114	165	National Steel Raw Materials Exploration Agency, Kaduna	21.67	155		
116	Federal Character Commission	23.33	114	166	News Agency of Nigeria	21.67	155		
117	Federal College of Land Resources Technology, Owerri, Imo State	23.33	114	167	Nigerian Council of Food Science and Technology	21.67	155		
118	Federal Medical Centre, Asaba	23.33	114	168	Nigerian Institute of Mining and Geosciences	21.67	155		
119	Federal Neuro-Psychiatric Hospital Enugu	23.33	114	169	Nigerian Meteorological Agency	21.67	155		
120	Federal University Ilokoja, Kogi	23.33	114	170	Raw Materials Research and Development Council	21.67	155		
121	Federal University of Technology, Minna	23.33	114	171	University of Nigeria Teaching Hospital	21.67	155		
122	Federal University Oye-Ekiti, Ekiti	23.33	114	172	Upper Benue River Basin Development Authority	21.67	155		
123	Galaxy Backbone	23.33	114	173	Federal Airports Authority of Nigeria	21.54	173		
124	Ministry of Justice	23.33	114	174	National Primary Health Care Development Agency	21.54	173		
125	Ministry of Transportation	23.33	114	175	Nigerian Financial Intelligence Unit	21.54	173		
126	National Centre for Technology Management, Ile-Ife	23.33	114	176	University of Lagos	21.54	173		
127	National Commissions for Persons with Disabilities	23.33	114	177	Rural Electrification Agency	21.40	177		
128	National Information Technology Development Agency	23.33	114	178	Ministry of Water Resources	21.28	178		
129	Nigeria Institute of Soil Science	23.33	114	179	Nigerian Railway Corporation	21.25	179		
130	Nigerian Navy	23.33	114	180	Federal Medical Centre, Abuja	21.19	180		
131	Teachers Registration Council of Nigeria	23.33	114	181	Ministry of Aviation	21.19	180		
132	National Identity Management Commission	23.21	132	182	Abuja Enterprise Agency	20.83	182		
133	Nigerian Agricultural Insurance Corporation	23.09	133	183	Administrative Staff College of Nigeria	20.83	182		
134	Nigerian Upstream Petroleum Regulatory Commission	23.09	133	184	Agricultural and Rural Management Training Institute	20.83	182		
135	Federal Competition and Consumer Protection Commission	22.77	135	185	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	20.83	182		
136	National Institute for Nigerian Languages, Aba	22.61	136	186	Alex Ekueme University, Ndufu-Alike, Ebonyi	20.83	182		
137	Nigerian Institute of International Affairs, Lagos	22.49	137	187	Alvan Ikoku College of Education, Owerri	20.83	182		
138	Ministry of Education	22.30	138	188	Anambra - Imo River Basin Development Authority	20.83	182		
139	Agricultural Research Council of Nigeria	22.25	139	189	Centre for Black African Arts and Culture	20.83	182		
140	Bureau of Public Enterprise	22.25	139	190	Centre for Management Development	20.83	182		
141	Federal Co-operative College, Kaduna	22.25	139	191	Economic And Financial Crimes Commission	20.83	182		
142	Federal Polytechnic of Oil and Gas Bonny, Rivers	22.25	139	192	Electric Development Institute	20.83	182		
143	Petroleum Training Institute, Effurun	22.25	139	193	FCE (Technical), Asaba	20.83	182		
144	Public Service Institute of Nigeria	22.25	139	194	FCE (Technical), Gombe	20.83	182		
145	National Salaries Incomes and Wages Commission	21.95	145	195	FCE (Technical), Omuku, River	20.83	182		
146	Federal College of Fisheries and Marine Technology, Lagos	21.94	146	196	FCE Kano	20.83	182		
147	Military Pension Board	21.94	146	197	FCE Obudu, Cross River	20.83	182		
148	Ministry of Environment	21.94	146	198	FCE Zaria, Kaduna	20.83	182		
149	Ministry of Industry, Trade and Investment	21.94	146	199	FCT Water Board Abuja	20.83	182		
150	Office of the Surveyor-General of the Federation	21.94	146	200	Federal Capital Development Authority	20.83	182		

0-44 V. POOR		45-49 POOR		50-59 GOOD		60-69 V. GOOD		70-100 EXCELLENT	
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
201	Federal Capital Territory Abuja	20.83	182	251	National Commission for Museums and Monuments	20.83	182		
202	Federal Capital Territory Internal Revenue	20.83	182	252	National Commission for Refugees, Migrants and IDPs	20.83	182		
203	Federal College of Agriculture Akure	20.83	182	253	National Emergency Management Agency	20.83	182		
204	Federal College of Agriculture, Ibadan, Oyo State.	20.83	182	254	National Eye Center	20.83	182		
205	Federal College of Forestry, Jos, Plateau State	20.83	182	255	National Gallery for Art	20.83	182		
206	Federal College of Wildlife Management, New Bussa, Niger State	20.83	182	256	National Health Insurance Scheme	20.83	182		
207	Federal Medical Centre, Birnin Kebbi	20.83	182	257	National Horticultural Research Institute, Ibadan	20.83	182		
208	Federal Medical Centre, Birnin Kudu	20.83	182	258	National Institute for Cultural Orientation	20.83	182		
209	Federal Medical Centre, Jalingo	20.83	182	259	National Institute for Freshwater Fisheries Research, New-Bussa	20.83	182		
210	Federal Medical Centre, Yenogoa	20.83	182	260	National Institute for Legislative and Democratic Studies	20.83	182		
211	Federal Medical Centre, Yola	20.83	182	261	National Institute for Policy and Strategic Studies, Kuru	20.83	182		
212	Federal Neuro-Psychiatric Hospital Benin-City	20.83	182	262	National Institute of Construction Technology, Uromi	20.83	182		
213	Federal Neuro-Psychiatric Hospital Calabar	20.83	182	263	National Institute of Pharmaceutical Research And Development, Abuja	20.83	182		
214	Federal Neuro-Psychiatric Hospital Maiduguri	20.83	182	264	National Insurance Commission	20.83	182		
215	Federal Neuro-Psychiatric Hospital Yaba	20.83	182	265	National Lottery Trust Fund	20.83	182		
216	Federal Polytechnic Ado Ekiti	20.83	182	266	National Open University of Nigeria	20.83	182		
217	Federal Polytechnic Bauchi	20.83	182	267	National Population Commission	20.83	182		
218	Federal Polytechnic Ekowe, Bayelsa	20.83	182	268	National Root Crops Research Institute, Umudike	20.83	182		
219	Federal Polytechnic Ile-Oluji, Ondo	20.83	182	269	National Space Research and Development Agency	20.83	182		
220	Federal Polytechnic Kaltungo, Gombe State	20.83	182	270	National Sugar Development Council	20.83	182		
221	Federal Polytechnic Kaura Namoda, Zamfara	20.83	182	271	National Youth Service Corps	20.83	182		
222	Federal Polytechnic Nakede, Owerri	20.83	182	272	New Partnership for African Development	20.83	182		
223	Federal Polytechnic Oko, Anambra	20.83	182	273	Nigeria Agricultural Quarantine Service	20.83	182		
224	Federal Polytechnic Ukana, Akwa Ibom	20.83	182	274	Nigeria Immigration Service	20.83	182		
225	Federal Roads Maintenance Agency	20.83	182	275	Nigeria Social Insurance Trust Fund	20.83	182		
226	Federal School of Occupational Therapy, Yaba	20.83	182	276	Nigerian Civil Aviation Authority	20.83	182		
227	Federal Teaching Hospital Ido-Ekiti	20.83	182	277	Nigerian College of Aviation Technology, Zaria	20.83	182		
228	Federal University Dutse, Jigawa	20.83	182	278	Nigerian Correctional Service	20.83	182		
229	Federal University Dutsin-ma, Katsina	20.83	182	279	Nigerian Geological Survey Agency	20.83	182		
230	Federal University Gusau, Zamfara	20.83	182	280	Nigerian Institute of Leather and Science Technology	20.83	182		
231	Federal University of Agriculture Zuru	20.83	182	281	Nigerian Institute of Social and Economic Research	20.83	182		
232	Federal University Otuoke, Bayelsa	20.83	182	282	Nigerian Institute of Transportation Technology	20.83	182		
233	FG Staff Housing Loans Board	20.83	182	283	Nigerian Law School	20.83	182		
234	Forestry Research Institute of Nigeria, Ibadan	20.83	182	284	Nigerian National Petroleum Corporation	20.83	182		
235	Institute for Agricultural Research and Training, Ibadan	20.83	182	285	Nigerian Police Academy	20.83	182		
236	Institute of Public Analysts of Nigeria	20.83	182	286	Nigerian Police Force	20.83	182		
237	Integrated Water Resource Management Commission	20.83	182	287	Nigerian Stored Products Research Institute, Ilorin	20.83	182		
238	Irrua Specialist Teaching Hospital	20.83	182	288	Nigerian Tourism Development Corporation	20.83	182		
239	Kaduna Polytechnic, Kaduna	20.83	182	289	Office of The SGF	20.83	182		
240	Legal Aid Council of Nigeria	20.83	182	290	Petroleum Technology Development Fund	20.83	182		
241	Lower Niger River Basin Development Authority	20.83	182	291	Project Development Institute, Enugu	20.83	182		
242	Ministry of Foreign Affairs	20.83	182	292	Revenue Mobilisation Allocation and Fiscal Commission	20.83	182		
243	Ministry of Petroleum Resources	20.83	182	293	Servicom	20.83	182		
244	Ministry of Youth and Sports Development	20.83	182	294	Small and Medium Enterprise Development Authority of Nigeria	20.83	182		
245	National Agency for the Great Green Wall	20.83	182	295	Supreme Court of Nigeria	20.83	182		
246	National Automotive Design and Development Council	20.83	182	296	University College Hospital Ibadan	20.83	182		
247	National Biotechnology Development Agency	20.83	182	297	University of Abuja	20.83	182		
248	National Board for Arabic and Islamic Studies	20.83	182	298	University of Abuja Teaching Hospital	20.83	182		
249	National Board for Technology Incubation	20.83	182	299	University of Benin Teaching Hospital	20.83	182		
250	National Bureau of Statistics	20.83	182	300	University of Calabar	20.83	182		

0-44 V. POOR		45-49 POOR		50-59 GOOD		60-69 V. GOOD		70-100 EXCELLENT	
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
301	University of Calabar Teaching Hospital	20.83	182	351	Joint Admission and Matriculation Board	18.33	344		
302	University of Ilorin	20.83	182	352	Ministry of Science, Technology and Innovation	18.33	344		
303	University of Ilorin Teaching Hospital	20.83	182	353	Ministry of Works and Housing	18.33	344		
304	University of Port-Harcourt	20.83	182	354	National Biosafety Management Agency	18.33	344		
305	University of Uyo	20.83	182	355	National Ear Care Centre	18.33	344		
306	Usmanu DanFodio University Teaching Hospital	20.83	182	356	National Economic Reconstruction Fund	18.33	344		
307	Usmanu Danfodio University, Sokoto	20.83	182	357	National Hospital	18.33	344		
308	Yaba College of Technology, Yaba, Lagos	20.83	182	358	National Hydrological Services Agency	18.33	344		
309	National Agency for Prohibition of Trafficking in Persons	20.12	309	359	National Metallurgical Development Center, Jos	18.33	344		
310	Federal Judicial Service Commission	20.00	310	360	National Orthopaedic Hospital Lagos	18.33	344		
311	Federal Medical Centre, Ebute Metta	20.00	310	361	National Teachers Institute	18.33	344		
312	Federal Medical Centre, Katsina	20.00	310	362	National Tuberculosis and Leprosy Training Center, Zaria	18.33	344		
313	Federal Polytechnic Idah, Kogi	20.00	310	363	National Water Resources Institute, Kaduna	18.33	344		
314	Industrial Training Fund	20.00	310	364	Nigerian Building and Road Research Institute, Lagos	18.33	344		
315	Investment and Securities Tribunal	20.00	310	365	Nigerian Film Corporation	18.33	344		
316	Maritime Academy of Nigeria	20.00	310	366	Nigerian National Merit Award	18.33	344		
317	Michael Opara University of Agriculture, Umudike	20.00	310	367	Nigerian Office for Trade Negotiation	18.33	344		
318	Ministry of Information and Culture	20.00	310	368	Nnamdi Azikiwe University, Awka	18.33	344		
319	National Agency for Science and Engineering Infrastructure	20.00	310	369	Obafemi Awolowo Teaching Hospital	18.33	344		
320	National Arbovirus and Vector Research, Enugu	20.00	310	370	Radiographers Registration Board of Nigeria	18.33	344		
321	National Business and Technical Examination Board	20.00	310	371	Rubber Research Institute of Nigeria, Benin	18.33	344		
322	National Defence College	20.00	310	372	Samaru College of Agriculture (Dac), Zaria Kaduna State	18.33	344		
323	National Industrial Court	20.00	310	373	Sheda Science and Technology Complex	18.33	344		
324	National Institute for Sports	20.00	310	374	Ajaokuta Steel Company Limited	18.09	374		
325	Nigeria Diaspora Commission	20.00	310	375	Federal Co-operative College, Ibadan	17.50	375		
326	Nigerian Television Authority	20.00	310	376	National Animal Production Research Institute	17.50	375		
327	North East Development Commission	20.00	310	377	University of Nigeria Nsukka	17.50	375		
328	Standards Organisation of Nigeria	20.00	310	378	Hadejia - Jama'are River Basin Development Authority	17.13	378		
329	University of Benin	20.00	310	379	Institute for Agricultural Research, Zaria	16.94	379		
330	H.A Federal Polytechnic Kazaure, Jigawa	19.75	330	380	National Office for Technology Acquisition and Promotion	16.94	379		
331	Federal Institute of Industrial Research, Oshodi	19.75	331	381	Federal Training Center, Lagos	16.67	381		
332	National Cereals Research Institute Badeggi	19.75	331	382	Ministry of Police Affairs	16.67	381		
333	Energy Commission of Nigeria	19.53	333	383	National Assembly Service Commission	16.67	381		
334	Office of The Head of Civil Service of the Federation	19.47	334	384	National Orthopaedic Hospital Enugu	16.67	381		
335	Abuja Metropolitan Management Council	19.44	335	385	Abubakar Tafawa Balewa University, Bauchi	15.83	385		
336	Federal Medical Centre, Bida	19.17	336	386	Ahmadu Bello University Teaching Hospital, Zaria	15.83	385		
337	Federal Neuro-Psychiatric Hospital Kaduna	19.17	336	387	Auchi Polytechnic, Edo	15.83	385		
338	Federal University Gashua, Yobe	19.17	336	388	Code of Conduct Bureau	15.83	385		
339	National Council for Arts and Culture	19.17	336	389	Defence Headquarter	15.83	385		
340	National Mathematical Centre	19.17	336	390	FCE (Special), Oyo	15.83	385		
341	University of Maiduguri	19.17	336	391	FCE (Technical), Bichi, Kano	15.83	385		
342	Ministry of Defence	18.69	342	392	FCE Abeokuta, Ogun	15.83	385		
343	Nigerian Army University, Biu	18.69	342	393	FCE Katsina	15.83	385		
344	Court of Appeal	18.33	344	394	Federal College of Agriculture Ishiagu, Ebonyi State	15.83	385		
345	FCE Yola, Adamawa	18.33	344	395	Federal Fire Service	15.83	385		
346	Federal High Court	18.33	344	396	Federal Polytechnic Bida, Niger	15.83	385		
347	Federal Medical Centre, Umuahia	18.33	344	397	Federal Polytechnic Damaturu, Yobe	15.83	385		
348	Federal Mortgage Bank of Nigeria	18.33	344	398	Federal Polytechnic Daura, Katsina State	15.83	385		
349	Federal Neuro-Psychiatric Hospital Abeokuta	18.33	344	399	Federal Polytechnic Ede, Osun	15.83	385		
350	Federal Polytechnic Offa, Kwara	18.33	344	400	Federal Polytechnic Ilaro, Ogun	15.83	385		

0-44 V. POOR		45-49 POOR		50-59 GOOD		60-69 V. GOOD		70-100 EXCELLENT	
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
401	Federal School of Medical Laboratory Jos	15.83	385	451	FCT College of Education, Zuba	12.50	451		
402	Federal School of Survey	15.83	385	452	Metallurgical Training Institute, Onitsha	12.50	451		
403	Federal Training Center, Kaduna	15.83	385	453	Chad Basin River Basin Development Authority	11.67	453		
404	French Language Village, Badagry, Lagos	15.83	385	454	Lake Chad Research Institute, Maiduguri	11.67	453		
405	Ministry of Women Affairs	15.83	385	455	Citizenship and Leadership Training Centre	10.83	455		
406	National Centre for Women Development	15.83	385	456	College of Agriculture (Dae), Kabba, Kogi State	10.83	455		
407	National Defence Academy, Kaduna	15.83	385	457	FCE Kontagora, Niger	10.83	455		
408	Niger Delta River Basin Development Authority	15.83	385	458	Federal College of Dental technology and Therapy, Enugu	10.83	455		
409	Nigeria Institute for Hospitality and Tourism	15.83	385	459	Federal College of Freshwater Fisheries Technology, Baga, Borno State	10.83	455		
410	Nigerian Army	15.83	385	460	Federal Medical Centre, Abeokuta	10.83	455		
411	Nigerian Football Federation	15.83	385	461	Federal Medical Centre, Azare	10.83	455		
412	Nigerian Maritime University, Okerenkoko, Delta	15.83	385	462	FCE (Technical) Akoka, Lagos	10.28	462		
413	West African Examination Council	15.83	385	463	Federal University of Agriculture, Makurdi	10.00	463		
414	Civil Defence, Correctional, Fire and Immigration Board	15.36	414	464	Michael Imoudu National Institute for Labour Studies	10.00	463		
415	W.U Federal Polytechnic, Birnin Kebbi	15.28	415	465	Federal College of Agricultural Produce Technology, Kano	8.33	465		
416	Abuja Investment Company Limited	15.00	416	466	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	8.33	465		
417	Aminu Kano Teaching Hospital	15.00	416	467	Federal College of Animal Health and Production Technology, Vom, Plateau State	8.33	465		
418	Defence Industries Corporation of Nigeria	15.00	416	468	Federal Medical Centre, Keffi	8.33	465		
419	FCE Eha-Amufu, Enugu	15.00	416	469	Federal Medical Centre, Owo	8.33	465		
420	FCE Okene, Kogi	15.00	416	470	Federal University of Petroleum Resources, Effurun	8.33	465		
421	Federal College of Horticulture, Dadin Kowa, Gombe	15.00	416	471	National Iron Ore Mining Company	8.33	465		
422	Federal Polytechnic Mubi, Adamawa	15.00	416	472	National Park Service	8.33	465		
423	Federal University Kashere, Gombe	15.00	416	473	Adeyemi College of Education, Ondo	7.50	473		
424	Federal University Iafia, Nasarawa	15.00	416	474	Dental Technologists Registration Board of Nigeria	7.50	473		
425	Federal University of Technology, Owerri	15.00	416	475	Federal College of Land Resources Technology Kuru, Jos	7.50	473		
426	Gurara Dam Management Agency	15.00	416	476	Federal Polytechnic Bali, Taraba	7.50	473		
427	Health Records Officers Registration Board of Nigeria	15.00	416	477	Federal Polytechnic Nasarawa	7.50	473		
428	Ministry of Niger Delta Affairs	15.00	416	478	Nigerian Institute for Oil Palm Research, Benin	5.83	478		
429	Ministry of Power	15.00	416	479	Nigerian Natural Medicine Development Agency	5.83	478		
430	Nigerian Educational Research and Development Council	15.00	416	480	FCE (Technical), Potiskum, Yobe	5.00	480		
431	University of Ibadan	15.00	416	481	FCE (Technical), Umunze	5.00	480		
432	National Commission for Nomadic Education	14.75	432	482	Abuja Infrastructure Investment Center	2.50	482		
433	Federal University of Agriculture, Abeokuta	14.17	433	483	Nigerian Coal Corporation	2.50	482		
434	IObafemi Awolowo University, Ile-Ife	14.17	433	484	Abuja Broadcasting Corporation	0.00	484		
435	FCE (Technical), Gusau, Zamfara	13.33	435	485	Abuja Environmental Protection Board	0.00	484		
436	FCE Gidan Madi, Sokoto	13.33	435	486	Benin - Owenna River Basin Development Authority	0.00	484		
437	Federal College of Forestry, Ibadan, Oyo State	13.33	435	487	Cross-River Basin Development Authority	0.00	484		
438	Federal Co-operative College, Oji River	13.33	435	488	FCE Pankshin, Plateau	0.00	484		
439	Federal Medical Centre, Makurdi	13.33	435	489	FCT Muslims Pilgrims Welfare Board	0.00	484		
440	Federal Radio Corporation of Nigeria	13.33	435	490	Federal University of Health Science Otukpo, Benue	0.00	484		
441	Moddibo Adama University of Technology, Yola	13.33	435	491	N.A Institute of Tech. & Environmental Sciences	0.00	484		
442	National Agricultural Land Development Authority	13.33	435	492	National Agricultural Extension and Research Liaison Services	0.00	484		
443	National Boundary Commission	13.33	435	493	National Broadcasting Commission	0.00	484		
444	National Institute for Oceanography and Marine Research	13.33	435	494	National Commission for Mass Literacy Adult and NonFormal Education	0.00	484		
445	National Institute of Educational Planning and Administration	13.33	435	495	National Inland Waterways Authority	0.00	484		
446	Nigeria Arabic Language Village, Ngala, Borno State	13.33	435	496	National Orthopaedic Hospital Dala	0.00	484		
447	Nigerian Airspace Management Agency	13.33	435	497	National Research Institute for Chemical Technology, Zaria	0.00	484		
448	Nigerian Army College of Education, Ilorin	13.33	435	498	National Troupe of Nigeria	0.00	484		
449	Nnamdi Azikwe Teaching Hospital	13.33	435	499	Nigeria Security and Civil Defence Corps	0.00	484		
450	Voice of Nigeria	13.33	435	500	Nigerian Institute for Trypanosomiasis Research, Kaduna	0.00	484		

0-44 V. POOR					45-49 POOR					50-59 GOOD					60-69 V. GOOD					70-100 EXCELLENT				
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES				SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES				SCORE%	RANK											
501	Nigerian Law Reform Commission				0.00	484	507	Sokoto - Rima River Basin Development Authority				0.00	484											
502	National Post Graduate Medical College of Nigeria				0.00	484	508	Tafawa Balewa Square Management Board				0.00	484											
503	Nigerian Press Council				0.00	484	509	University of Maiduguri Teaching Hospital				0.00	484											
504	Office of the Accountant General of the Federation				0.00	484	510	Upper Niger River Basin Development Authority				0.00	484											
505	Ogun - Osun River Basin Development Authority				0.00	484	511	Veterinary Council of Nigeria				0.00	484											
506	Optometrist and Dispensing Opticians Board of Nigeria				0.00	484																		

The table presented provides a detailed overview of the institutional rankings, with the Development Bank of Nigeria securing the top position with an impressive score of 73.26%. The Nigerian Investment Promotion Commission follows closely in the 2nd position with a notable score of 63.33%, while the Central Bank of Nigeria holds the 3rd position with a score of 59.76%. The Nigerian Electricity Regulatory Commission claims the 4th spot with a commendable score of 56.90%, and the Infrastructure Concession Regulatory Commission holds the 5th place with a score of 55.47%. The Nigerian Extractive Industries Transparency Initiative secures the 6th position with a score of 52.44%, and the National Pension Commission occupies the 7th spot with a score of 50.69%. Both the Bank of Industry and the Bureau of Public Procurement share the 8th position with a score of 48.92% each. Finally, the Nigeria Sovereign Investment Authority achieves the 10th rank, recording a score of 47.62%. These scores provide a comprehensive evaluation of the institutions' performance, with the Development Bank of Nigeria emerging as the top performer.

The Federal Medical Centre, Owo; National Iron Ore Mining Company; and National Park Service are ranked 465th with a score of 8.33% each. Adeyemi College of Education, Ondo; Dental Technologists Registration Board of Nigeria; Federal College of Land Resources Technology Kuru, Jos; Federal Polytechnic Bali, and Taraba; and Federal Polytechnic Nasarawa are also ranked 465th

with a score of 7.50% each. Nigerian Institute for Oil Palm Research, Benin; and Nigerian Natural Medicine Development Agency are ranked 478th with a score of 7.83% each. FCE (Technical), Potiskum, Yobe; and FCE (Technical), Umunze; are ranked 480th with a score of 5.0% each. Finally, Abuja Infrastructure Investment Center; and Nigerian Coal Corporation are ranked 482nd with a score of 2.5% each. These scores provide an evaluation of the institutions' performance with respect to the TII variables, with the listed institutions having lower conformity to the variables.

Twenty-seven (27) institutions did not conform with TII variables, some of which are: Abuja Broadcasting Corporation; Abuja Environmental Protection Board; Benin - Owenna River Basin Development Authority; Cross-River Basin Development Authority; and FCE Pankshin, Plateau 484th rank, with 0.00% score.

In general, there has been an improvement in the performance of institutions compared to the assessment conducted in the last two years. The highest score achieved in 2021 was 34.92%, which increased to 58.74% in 2022, and further increased to 73.26% in 2023. This improvement in scores indicates that the institutions have made progress in meeting the evaluation criteria and have demonstrated a commitment to enhancing their performance.

# VARIABLES COMPLIANCE RANKING

This section presents the ranking of institutions under each variable.

## WEBSITE INTEGRITY

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK	S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
1	FCE (Technical) Akoka, Lagos	77.77	1	47	News Agency of Nigeria	66.67	19
2	Federal Competition and Consumer Protection Commission	77.77	1	48	Nigeria Institute for Medical Research, Yaba	66.67	19
3	W.U Federal Polytechnic, Birnin Kebbi	77.77	1	49	Nigeria Nuclear Regulatory Authority	66.67	19
4	Abuja Metropolitan Management Council	69.43	4	50	Nigerian Agricultural Insurance Corporation	66.67	19
5	Federal College of Fisheries and Marine Technology, Lagos	69.43	4	51	Nigerian Council of Food Science and Technology	66.67	19
6	Federal University Wukari, Taraba	69.43	4	52	Nigerian Extractive Industries Transparency Initiative	66.67	19
7	Institute for Agricultural Research, Zaria	69.43	4	53	Nigerian Institute of Advanced Legal Studies	66.67	19
8	Military Pension Board	69.43	4	54	Nigerian Institute of Mining and Geosciences	66.67	19
9	Ministry of Education	69.43	4	55	Nigerian Meteorological Agency	66.67	19
10	Ministry of Environment	69.43	4	56	Nigerian Mining Cadastre Office	66.67	19
11	Ministry of Industry, Trade and Investment	69.43	4	57	Nigerian Upstream Petroleum Regulatory Commission	66.67	19
12	National Office for Technology Acquisition and Promotion	69.43	4	58	Pension Transitional Arrangement Directorate	66.67	19
13	National Power Training Institute	69.43	4	59	Raw Materials Research and Development Council	66.67	19
14	Nigerian Content Development and Monitoring Board	69.43	4	60	University of Maiduguri	66.67	19
15	Office of the Surveyor-General of the Federation	69.43	4	61	University of Nigeria Teaching Hospital	66.67	19
16	University of Jos	69.43	4	62	Upper Benue River Basin Development Authority	66.67	19
17	University of Port-Harcourt Teaching Hospital	69.43	4	63	Abubakar Tafawa Balewa University Teaching Hospital	58.33	63
18	University of Uyo Teaching Hospital	69.43	4	64	Abubakar Tafawa Balewa University, Bauchi	58.33	63
19	Air force Institute of Technology, Kaduna	66.67	19	65	Abuja Enterprise Agency	58.33	63
20	Ajaokuta Steel Company Limited	66.67	19	66	Administrative Staff College of Nigeria	58.33	63
21	Bureau of Public Service Reforms	66.67	19	67	Advertising Practitioners Council of Nigeria	58.33	63
22	Chad Basin River Basin Development Authority	66.67	19	68	Agricultural and Rural Management Training Institute	58.33	63
23	Community Health Practitioners Registration Board	66.67	19	69	Agricultural Research Council of Nigeria	58.33	63
24	Computer Professionals Registration Council of Nigeria	66.67	19	70	Ahmadu Bello University Teaching Hospital, Zaria	58.33	63
25	Directorate for Technical Cooperation in Africa	66.67	19	71	Ahmadu Bello University, Zaria	58.33	63
26	Family Homes Fund Ltd	66.67	19	72	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	58.33	63
27	Federal College of Forestry Mechanization, Afaka, Kaduna State	66.67	19	73	Alex Ekueme University, Ndufu-Alike, Ebonyi	58.33	63
28	Federal College of Freshwater Fisheries Technology, NewBussa	66.67	19	74	Alvan Ikoku College Education, Owerri	58.33	63
29	Federal Medical Centre, Bida	66.67	19	75	Anambra - Imo River Basin Development Authority	58.33	63
30	Federal Produce Inspection Services	66.67	19	76	Auchi Polytechnic, Edo	58.33	63
31	Federal Training Center, Lagos	66.67	19	77	Bank of Agriculture	58.33	63
32	Federal University Birnin Kebbi	66.67	19	78	Bayero University Kano	58.33	63
33	Institute of Chartered Chemists of Nigeria	66.67	19	79	Border Communities Development Agency	58.33	63
34	Lagos University Teaching Hospital	66.67	19	80	Budget Office of the Federation	58.33	63
35	Lake Chad Research Institute, Maiduguri	66.67	19	81	Bureau of Public Enterprise	58.33	63
36	Lower Benue River Basin Development Authority	66.67	19	82	Central Bank of Nigeria	58.33	63
37	Ministry of Police Affairs	66.67	19	83	Centre for Black African Arts and Culture	58.33	63
38	National Assembly Service Commission	66.67	19	84	Centre for Management Development	58.33	63
39	National Centre for Agricultural Mechanization, Ilorin	66.67	19	85	Citizenship and Leadership Training Centre	58.33	63
40	National Directorate of Employment	66.67	19	86	Cocoa Research Institute of Nigeria, Ibadan	58.33	63
41	National Human Rights Commission	66.67	19	87	Code of Conduct Bureau	58.33	63
42	National Lottery Regulatory Commission	66.67	19	88	College of Agriculture (Dae), Kabba, Kogi State	58.33	63
43	National Orthopaedic Hospital Enugu	66.67	19	89	COREN	58.33	63
44	National Productivity Centre	66.67	19	90	Corporate Affairs Commission	58.33	63
45	National Steel Raw Materials Exploration Agency, Kaduna	66.67	19	91	Council for the Regulation of Freight Forwarding in Nigeria	58.33	63
46	National Universities Commission	66.67	19	92	Council of Nigerian Mining Engineers and Geosciences	58.33	63

Table 3: Accessibility Ranking

## WEBSITE INTEGRITY

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK	S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
93	Court of Appeal	58.33	63	145	Federal Medical Centre, Umuahia	58.33	63
94	Debt Management Office	58.33	63	146	Federal Medical Centre, Yenogoa	58.33	63
95	Defence Headquarter	58.33	63	147	Federal Medical Centre, Yola	58.33	63
96	Dental Therapist Registration Board of Nigeria	58.33	63	148	Federal Neuro-Psychiatric Hospital Benin-City	58.33	63
97	Development Bank of Nigeria	58.33	63	149	Federal Neuro-Psychiatric Hospital Calabar	58.33	63
98	Economic And Financial Crimes Commission	58.33	63	150	Federal Neuro-Psychiatric Hospital Enugu	58.33	63
99	Electric Development Institute	58.33	63	151	Federal Neuro-Psychiatric Hospital Maiduguri	58.33	63
100	Energy Commission of Nigeria	58.33	63	152	Federal Neuro-Psychiatric Hospital Yaba	58.33	63
101	FCE (Special), Oyo	58.33	63	153	Federal Polytechnic Ado Ekiti	58.33	63
102	FCE (Technical), Asaba	58.33	63	154	Federal Polytechnic Bauchi	58.33	63
103	FCE (Technical), Bichi, Kano	58.33	63	155	Federal Polytechnic Bida, Niger	58.33	63
104	FCE (Technical), Gombe	58.33	63	156	Federal Polytechnic Damaturu, Yobe	58.33	63
105	FCE (Technical), Omuku, River	58.33	63	157	Federal Polytechnic Daura, Katsina State	58.33	63
106	FCE Abeokuta, Ogun	58.33	63	158	Federal Polytechnic Ede, Osun	58.33	63
107	FCE Gidan Madi, Sokoto	58.33	63	159	Federal Polytechnic Ekowe, Bayelsa	58.33	63
108	FCE Kano	58.33	63	160	Federal Polytechnic Ilaro, Ogun	58.33	63
109	FCE Katsina	58.33	63	161	Federal Polytechnic Ile-Oluji, Ondo	58.33	63
110	FCE Kontagora, Niger	58.33	63	162	Federal Polytechnic Kaltungo, Gombe State	58.33	63
111	FCE Obudu, Cross River	58.33	63	163	Federal Polytechnic Kaura Namoda, Zamfara	58.33	63
112	FCE Yola, Adamawa	58.33	63	164	Federal Polytechnic Nakede, Owerri	58.33	63
113	FCE Zaria, Kaduna	58.33	63	165	Federal Polytechnic of Oil and Gas Bonny, Rivers	58.33	63
114	FCT Water Board Abuja	58.33	63	166	Federal Polytechnic Oko, Anambra	58.33	63
115	Federal Airports Authority of Nigeria	58.33	63	167	Federal Polytechnic Ukana, Akwa Ibom	58.33	63
116	Federal Capital Development Authority	58.33	63	168	Federal Radio Corporation of Nigeria	58.33	63
117	Federal Capital Territory Abuja	58.33	63	169	Federal Road Safety Commission	58.33	63
118	Federal Capital Territory Internal Revenue	58.33	63	170	Federal Roads Maintenance Agency	58.33	63
119	Federal Character Commission	58.33	63	171	Federal School of Occupational Therapy, Yaba	58.33	63
120	Federal Civil Service Commission	58.33	63	172	Federal School of Medical Laboratory Jos	58.33	63
121	Federal College of Agricultural Produce Technology, Kano	58.33	63	173	Federal School of Survey	58.33	63
122	Federal College of Agriculture Akure	58.33	63	174	Federal Teaching Hospital Ido-Ekiti	58.33	63
123	Federal College of Agriculture Ishiagu, Ebonyi State	58.33	63	175	Federal Training Center, Kaduna	58.33	63
124	Federal College of Agriculture, Ibadan, Oyo State.	58.33	63	176	Federal University Dutsin-ma, Katsina	58.33	63
125	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	58.33	63	177	Federal University Gusau, Zamfara	58.33	63
126	Federal College of Animal Health and Production Technology, Vom, Plateau State	58.33	63	178	Federal University Ilokoja, Kogi	58.33	63
127	Federal College of Dental technology and Therapy, Enugu	58.33	63	179	Federal University of Agriculture Zuru	58.33	63
128	Federal College of Forestry, Ibadan, Oyo State	58.33	63	180	Federal University of Petroleum Resources, Effurun	58.33	63
129	Federal College of Forestry, Jos, Plateau State	58.33	63	181	Federal University of Technology, Minna	58.33	63
130	Federal College of Freshwater Fisheries Technology, Baga, Borno State	58.33	63	182	Federal University Otuoke, Bayelsa	58.33	63
131	Federal College of Land Resources Technology, Owerri, Imo State	58.33	63	183	Federal University Oye-Ekiti, Ekiti	58.33	63
132	Federal College of Wildlife Management, New Bussa, Niger State	58.33	63	184	FG Staff Housing Loans Board	58.33	63
133	Federal Co-operative College, Kaduna	58.33	63	185	Financial Reporting Council of Nigeria	58.33	63
134	Federal Co-operative College,Oji River	58.33	63	186	Forestry Research Institute of Nigeria, Ibadan	58.33	63
135	Federal Fire Service	58.33	63	187	French Language Village, Badagry, Lagos	58.33	63
136	Federal Housing Authority	58.33	63	188	Galaxy Backbone	58.33	63
137	Federal Medical Centre, Abeokuta	58.33	63	189	H.A Federal Polytechnic Kazaure, Jigawa	58.33	63
138	Federal Medical Centre, Abuja	58.33	63	190	Independent Corrupt Practices and Other Related Offences Commission	58.33	63
139	Federal Medical Centre, Asaba	58.33	63	191	Independent National Electoral Commission	58.33	63
140	Federal Medical Centre, Azare	58.33	63	192	Infrastructure Concession Regulatory Commission	58.33	63
141	Federal Medical Centre, Birnin Kebbi	58.33	63	193	Institute for Agricultural Research and Training, Ibadan	58.33	63
142	Federal Medical Centre, Jalingo	58.33	63	194	Institute for Peace and Conflict Resolution	58.33	63
143	Federal Medical Centre, Makurdi	58.33	63	195	Institute of Public Analysts of Nigeria	58.33	63
144	Federal Medical Centre, Owo	58.33	63	196	Integrated Water Resource Management Commission	58.33	63
				197	Irrua Specialist Teaching Hospital	58.33	63

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
198	Joint Admission and Matriculation Board	58.33	63
199	Jos University Teaching Hospital	58.33	63
200	Kaduna Polytechnic, Kaduna	58.33	63
201	Legal Aid Council of Nigeria	58.33	63
202	Lower Niger River Basin Development Authority	58.33	63
203	Medical and Dental Council of Nigeria	58.33	63
204	Medical Laboratory Science Council of Nigeria, Yaba	58.33	63
205	Medical Rehabilitation Therapists Board of Nigeria	58.33	63
206	Ministry of Agriculture and Rural Development	58.33	63
207	Ministry of Aviation	58.33	63
208	Ministry of Communications and Digital Economy	58.33	63
209	Ministry of Defence	58.33	63
210	Ministry of Finance, Budget and National Planning	58.33	63
211	Ministry of Foreign Affairs	58.33	63
212	Ministry of Health	58.33	63
213	Ministry of Humanitarian Affairs, Disaster Management & Social Development	58.33	63
214	Ministry of Interior	58.33	63
215	Ministry of Mines and Steel Development	58.33	63
216	Ministry of Youth and Sports Development	58.33	63
217	National Agency for the Great Green Wall	58.33	63
218	National Agricultural Land Development Authority	58.33	63
219	National Automotive Design and Development Council	58.33	63
220	National Biosafety Management Agency	58.33	63
221	National Biotechnology Development Agency	58.33	63
222	National Blood Service Commission	58.33	63
223	National Board for Arabic and Islamic Studies	58.33	63
224	National Board for Technical Education	58.33	63
225	National Board for Technology Incubation	58.33	63
226	National Bureau of Statistics	58.33	63
227	National Centre for Technology Management, Ile-Ife	58.33	63
228	National Centre for Women Development	58.33	63
229	National Commission for Museums and Monuments	58.33	63
230	National Commission for Refugees, Migrants and IDPs	58.33	63
231	National Defence Academy, Kaduna	58.33	63
232	National Drug Law Enforcement Agency	58.33	63
233	National Ear Care Centre	58.33	63
234	National Emergency Management Agency	58.33	63
235	National Environmental Standards and Regulations Enforcement Agency	58.33	63
236	National Examinations Council	58.33	63
237	National Eye Center	58.33	63
238	National Film and Video Censors Board	58.33	63
239	National Gallery for Art	58.33	63
240	National Hajj Commission of Nigeria	58.33	63
241	National Health Insurance Scheme	58.33	63
242	National Horticultural Research Institute, Ibadan	58.33	63
243	National Hospital	58.33	63
244	National Hydrological Services Agency	58.33	63
245	National Institute for Cultural Orientation	58.33	63
246	National Institute for Freshwater Fisheries Research, New-Bussa	58.33	63

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
247	National Institute for Legislative and Democratic Studies	58.33	63
248	National Institute for Nigerian Languages, Aba	58.33	63
249	National Institute for Oceanography and Marine Research	58.33	63
250	National Institute for Policy and Strategic Studies, Kuru	58.33	63
251	National Institute of Construction Technology, Uromi	58.33	63
252	National Institute of Educational Planning and Administration	58.33	63
253	National Institute of Pharmaceutical Research And Development, Abuja	58.33	63
254	National Insurance Commission	58.33	63
255	National Judicial Council	58.33	63
256	National Library of Nigeria	58.33	63
257	National Lottery Trust Fund	58.33	63
258	National Metallurgical Development Center, Jos	58.33	63
259	National Oil Spill Detection and Response Agency	58.33	63
260	National Open University of Nigeria	58.33	63
261	National Orientation Agency	58.33	63
262	National Pension Commission	58.33	63
263	National Population Commission	58.33	63
264	National Primary Health Care Development Agency	58.33	63
265	National Root Crops Research Institute, Umudike	58.33	63
266	National Space Research and Development Agency	58.33	63
267	National Sugar Development Council	58.33	63
268	National Veterinary Research Institute, Vom	58.33	63
269	National Youth Service Corps	58.33	63
270	New Partnership for African Development	58.33	63
271	NIGCOMSAT	58.33	63
272	Niger Delta Development Commission	58.33	63
273	Niger Delta River Basin Development Authority	58.33	63
274	Nigeria Agricultural Quarantine Service	58.33	63
275	Nigeria Arabic Language Village, Ngala, Borno State	58.33	63
276	Nigeria Atomic Energy Commission	58.33	63
277	Nigeria Commodity Exchange	58.33	63
278	Nigeria Customs Service	58.33	63
279	Nigeria Deposit Insurance Corporation	58.33	63
280	Nigeria Electricity Liability Management Limited	58.33	63
281	Nigeria Export-Import Bank	58.33	63
282	Nigeria Immigration Service	58.33	63
283	Nigeria Institute for Hospitality and Tourism	58.33	63
284	Nigeria Institute of Soil Science	58.33	63
285	Nigeria Social Insurance Trust Fund	58.33	63
286	Nigeria Sovereign Investment Authority	58.33	63
287	Nigerian Air Force	58.33	63
288	Nigerian Army	58.33	63
289	Nigerian Army University, Biu	58.33	63
290	Nigerian Bulk Electricity Trading PLC	58.33	63
291	Nigerian Christian Pilgrims Commission	58.33	63
292	Nigerian Civil Aviation Authority	58.33	63
293	Nigerian College of Aviation Technology, Zaria	58.33	63
294	Nigerian Communication Commission	58.33	63
295	Nigerian Copyright Commission	58.33	63
296	Nigerian Correctional Service	58.33	63



## WEBSITE INTEGRITY

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK	S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
297	Nigerian Electricity Management Services Agency	58.33	63	347	Sheda Science and Technology Complex	58.33	63
298	Nigerian Electricity Regulatory Commission	58.33	63	348	Small and Medium Enterprise Development Authority of Nigeria	58.33	63
299	Nigerian Export Processing Zones Authority	58.33	63	349	Supreme Court of Nigeria	58.33	63
300	Nigerian Export Promotion Council	58.33	63	350	Surveyors Council of Nigeria	58.33	63
301	Nigerian Film Corporation	58.33	63	351	Teachers Registration Council of Nigeria	58.33	63
302	Nigerian Financial Intelligence Unit	58.33	63	352	Transmission Company of Nigeria	58.33	63
303	Nigerian Football Federation	58.33	63	353	Universal Basic Education Commission	58.33	63
304	Nigerian Geological Survey Agency	58.33	63	354	University College Hospital Ibadan	58.33	63
305	Nigerian Institute for Oil Palm Research, Benin	58.33	63	355	University of Abuja	58.33	63
306	Nigerian Institute of Animal Science	58.33	63	356	University of Abuja Teaching Hospital	58.33	63
307	Nigerian Institute of International Affairs, Lagos	58.33	63	357	University of Benin Teaching Hospital	58.33	63
308	Nigerian Institute of Leather and Science Technology	58.33	63	358	University of Calabar	58.33	63
309	Nigerian Institute of Social and Economic Research	58.33	63	359	University of Calabar Teaching Hospital	58.33	63
310	Nigerian Institute of Transportation Technology	58.33	63	360	University of Ilorin	58.33	63
311	Nigerian Investment Promotion Commission	58.33	63	361	University of Ilorin Teaching Hospital	58.33	63
312	Nigerian Law School	58.33	63	362	University of Lagos	58.33	63
313	Nigerian Maritime Administration and Safety Agency	58.33	63	363	University of Port-Harcourt	58.33	63
314	Nigerian Maritime University, Okerenkoko, Delta	58.33	63	364	University of Uyo	58.33	63
315	Nigerian Midstream and Downstream Petroleum Regulatory Authority	58.33	63	365	Usmanu DanFodio University Teaching Hospital	58.33	63
316	Nigerian National Merit Award	58.33	63	366	Usmanu Danfodio University, Sokoto	58.33	63
317	Nigerian National Petroleum Corporation	58.33	63	367	Voice of Nigeria	58.33	63
318	Nigerian Natural Medicine Development Agency	58.33	63	368	West African Examination Council	58.33	63
319	Nigerian Navy	58.33	63	369	Yaba College of Technology, Yaba, Lagos	58.33	63
320	Nigerian Police Academy	58.33	63	370	Bank of Industry	50	370
321	Nigerian Police Force	58.33	63	371	Bureau of Public Procurement	50	370
322	Nigerian Ports Authority	58.33	63	372	FCT College of Education, Zuba	50	370
323	Nigerian Postal Service	58.33	63	373	Federal Co-operative College, Ibadan	50	370
324	Nigerian Railway Corporation	58.33	63	374	Federal Judicial Service Commission	50	370
325	Nigerian Shippers Council	58.33	63	375	Federal Medical Centre, Ebute Metta	50	370
326	Nigerian Stored Products Research Institute, Ilorin	58.33	63	376	Federal Medical Centre, Katsina	50	370
327	Nigerian Tourism Development Corporation	58.33	63	377	Federal Polytechnic Idah, Kogi	50	370
328	Nnamdi Azikwe Teaching Hospital	58.33	63	378	Federal Polytechnic Mubi, Adamawa	50	370
329	Obafemi Awolowo Teaching Hospital	58.33	63	379	Industrial Training Fund	50	370
330	Office of the Auditor General of the Federation	58.33	63	380	Investment and Securities Tribunal	50	370
331	Office of The Head of Civil Service of the Federation	58.33	63	381	Maritime Academy of Nigeria	50	370
332	Office of The SGF	58.33	63	382	Michael Opara University of Agriculture, Umudike	50	370
333	Oil and Gas Free Zones Authority	58.33	63	383	Ministry of Information and Culture	50	370
334	Petroleum Technology Development Fund	58.33	63	384	Ministry of Niger Delta Affairs	50	370
335	Petroleum Training Institute, Effurun	58.33	63	385	Ministry of Power	50	370
336	Pharmacist Council of Nigeria	58.33	63	386	Ministry of Water Resources	50	370
337	Police Service Commission	58.33	63	387	National Agency for Science and Engineering Infrastructure	50	370
338	Project Development Institute, Enugu	58.33	63	388	National Animal Production Research Institute	50	370
339	Public Complaints Commission	58.33	63	389	National Arbovirus and Vector Research, Enugu	50	370
340	Public Service Institute of Nigeria	58.33	63	390	National Business and Technical Examination Board	50	370
341	Radiographers Registration Board of Nigeria	58.33	63	391	National Centre for Disease Control	50	370
342	Revenue Mobilisation Allocation and Fiscal Commission	58.33	63	392	National Commission for Colleges of Education	50	370
343	Rural Electrification Agency	58.33	63	393	National Defence College	50	370
344	Samaru College of Agriculture (Dac), Zaria Kaduna State	58.33	63	394	National Identity Management Commission	50	370
345	Securities and Exchange Commission	58.33	63	395	National Industrial Court	50	370
346	Servicom	58.33	63	396	National Institute for Sports	50	370
				397	National Obstetric Fitsula Centre, Abakaliki	50	370
				398	Nigeria Diaspora Commission	50	370
				399	Nigerian Educational Research and Development Council	50	370

S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK	S/N	Ministries, Departments, Agencies, Commissions and Units	% Score	RANK
400	Nigerian Institute of Science Laboratory Technology, Ibadan	50	370	432	Ministry of Women Affairs	33.33	416
401	Nigerian Television Authority	50	370	433	Ministry of Works and Housing	33.33	416
402	North East Development Commission	50	370	434	Moddibo Adama University of Technology, Yola	33.33	416
403	Standards Organisation of Nigeria	50	370	435	National Agency for Food and Drug Administration and Control	33.33	416
404	Tertiary Education Trust Fund	50	370	436	National Agency for Prohibition of Trafficking in Persons	33.33	416
405	University of Benin	50	370	437	National Agricultural Seed Council	33.33	416
406	University of Ibadan	50	370	438	National Boundary Commission	33.33	416
407	University of Nigeria Nsukka	50	370	439	National Cereals Research Institute Badeggi	33.33	416
408	Federal Neuro-Psychiatric Hospital Kaduna	41.67	408	440	National Commission for Nomadic Education	33.33	416
409	Federal University Gashua, Yobe	41.67	408	441	National Commissions for Persons with Disabilities	33.33	416
410	Federal University of Agriculture, Abeokuta	41.67	408	442	National Economic Reconstruction Fund	33.33	416
411	Federal University of Technology, Akure	41.67	408	443	National Information Technology Development Agency	33.33	416
412	National Agency for the Control of Aids	41.67	408	444	National Iron Ore Mining Company	33.33	416
413	National Council for Arts and Culture	41.67	408	445	National Orthopaedic Hospital Lagos	33.33	416
414	National Mathematical Centre	41.67	408	446	National Park Service	33.33	416
415	Obafemi Awolowo University, Ile-Ife	41.67	408	447	National Salaries Incomes and Wages Commission	33.33	416
416	FCE (Technical), Gusau, Zamfara	33.33	416	448	National Teachers Institute	33.33	416
417	Federal High Court	33.33	416	449	National Tuberculosis and Leprosy Training Center, Zaria	33.33	416
418	Federal Inland Revenue Service	33.33	416	450	National Water Resources Institute, Kaduna	33.33	416
419	Federal Institute of Industrial Research, Oshodi	33.33	416	451	Nigerian Airspace Management Agency	33.33	416
420	Federal Medical Centre, Birnin Kudu	33.33	416	452	Nigerian Army College of Education, Ilorin	33.33	416
421	Federal Medical Centre, Keffi	33.33	416	453	Nigerian Building and Road Research Institute, Lagos	33.33	416
422	Federal Mortgage Bank of Nigeria	33.33	416	454	Nigerian Office for Trade Negotiation	33.33	416
423	Federal Neuro-Psychiatric Hospital Abeokuta	33.33	416	455	Nnamdi Azikiwe University, Awka	33.33	416
424	Federal Polytechnic Offa, Kwara	33.33	416	456	Rubber Research Institute of Nigeria, Benin	33.33	416
425	Federal University Dutse, Jigawa	33.33	416	457	Accident and Investigation Bureau	25	457
426	Fiscal Responsibility Commission	33.33	416	458	Gurara Dam Management Agency	25	457
427	Ministry of Justice	33.33	416	459	Hadejia - Jama'are River Basin Development Authority	25	457
428	Ministry of Labour and Employment	33.33	416				
429	Ministry of Petroleum Resources	33.33	416				
430	Ministry of Science, Technology and Innovation	33.33	416				
431	Ministry of Transportation	33.33	416				

The table above depicts Institutions that have some level of conformity with the identified sub-variables. Institutions from Number 1-459.

Note: Institutions not mentioned scored zero.

## FINANCIALS

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
1	Central Bank of Nigeria	87.50	1
2	Nigerian Investment Promotion Commission	71.43	2
3	National Oil Spill Detection and Response Agency	64.28	3
4	Infrastructure Concession Regulatory Commission	62.50	4
5	Nigeria Sovereign Investment Authority	62.50	4
6	Budget Office of the Federation	60.00	6
7	Ministry of Finance, Budget and National Planning	60.00	6
8	Fiscal Responsibility Commission	57.12	8
9	Tertiary Education Trust Fund	57.12	8
10	NIGCOMSAT	57.10	10
11	Development Bank of Nigeria	53.56	11
12	Financial Reporting Council of Nigeria	51.42	12
13	National Human Rights Commission	45.68	13
14	Bank of Industry	37.50	14
15	Nigeria Deposit Insurance Corporation	34.28	15
16	Nigerian Extractive Industries Transparency Initiative	34.24	16
17	Nigerian Electricity Regulatory Commission	32.14	17
18	Office of the Auditor General of the Federation	31.40	18
19	Debt Management Office	28.56	19
20	Nigerian Communication Commission	26.75	20
21	National Universities Commission	25.68	21
22	Federal Inland Revenue Service	25.00	22
23	National Drug Law Enforcement Agency	22.84	23
24	Police Service Commission	22.80	24
25	Nigeria Export-Import Bank	20.00	25
26	National Pension Commission	17.14	26
27	National Veterinary Research Institute, Vom	17.12	27
28	Public Complaints Commission	17.10	28
29	Bureau of Public Procurement	16.05	29
30	Energy Commission of Nigeria	11.36	30
31	National Agricultural Seed Council	11.36	30
32	National Library of Nigeria	8.56	32
33	Nigerian Maritime Administration and Safety Agency	7.13	62
34	Office of The Head of Civil Service of the Federation	5.70	63
35	Federal Civil Service Commission	5.68	64
36	National Salaries Incomes and Wages Commission	5.68	64
37	Pension Transitional Arrangement Directorate	3.32	548
38	Ministry of Labour and Employment	2.84	549
39	Ministry of Water Resources	2.84	549
40	National Commission for Colleges of Education	2.84	549
41	National Orientation Agency	2.84	549
42	Rural Electrification Agency	2.84	549
43	Nigerian Railway Corporation	2.08	554

The Table above shows institutions that published their financials – Budgets and Audit reports.

Nigerian Investment Promotion Commission has the highest score of 66.66% and occupies the 1st rank.

## HUMAN RESOURCES AND INCLUSION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
1	Development Bank of Nigeria	80.05	1
2	National Drug Law Enforcement Agency	57.14	2
3	Accident and Investigation Bureau	50.00	3
4	Bayero University Kano	50.00	3
5	Nigerian Electricity Regulatory Commission	50.00	3
6	Nigerian Extractive Industries Transparency Initiative	50.00	3
7	Nigerian Investment Promotion Commission	50.00	3
8	National Directorate of Employment	44.64	8
9	Federal Civil Service Commission	44.63	9
10	Police Service Commission	44.63	9
11	National Centre for Disease Control	39.28	11
12	Ministry of Justice	37.50	12
13	National Library of Nigeria	37.50	12
14	Nigeria Sovereign Investment Authority	37.50	12
15	Nigerian Air Force	37.50	12
16	Nigerian Navy	37.50	12
17	Tertiary Education Trust Fund	37.50	12
18	Public Complaints Commission	35.69	18
19	Bureau of Public Procurement	30.35	19
20	Debt Management Office	30.35	19
21	Family Homes Fund Ltd	28.56	21
22	Nigerian Institute of Advanced Legal Studies	28.56	21
23	Abubakar Tafawa Balewa University Teaching Hospital	25.00	23
24	Ahmadu Bello University, Zaria	25.00	23
25	Bank of Industry	25.00	23
26	Bureau of Public Service Reforms	25.00	23
27	Federal Character Commission	25.00	23
28	Federal College of Land Resources Technology Kuru, Jos	25.00	23
29	Federal Medical Centre, Asaba	25.00	23
30	Federal Medical Centre, Bida	25.00	23
31	Federal Medical Centre, Birnin Kudu	25.00	23
32	Federal University Dutse, Jigawa	25.00	23
33	Federal University Ilokoja, Kogi	25.00	23
34	Federal University of Technology, Akure	25.00	23
35	Federal University of Technology, Minna	25.00	23
36	Federal University Oye-Ekiti, Ekiti	25.00	23
37	Federal University Wukari, Taraba	25.00	23
38	Financial Reporting Council of Nigeria	25.00	23
39	Fiscal Responsibility Commission	25.00	23
40	Galaxy Backbone	25.00	23
41	Hadejia - Jama'are River Basin Development Authority	25.00	23
42	Jos University Teaching Hospital	25.00	23
43	Ministry of Mines and Steel Development	25.00	23
44	National Agency for Food and Drug Administration and Control	25.00	23
45	National Centre for Technology Management, Ile-Ife	25.00	23
46	National Institute for Freshwater Fisheries Research, New-Bussa	25.00	23
47	NIGCOMSAT	25.00	23
48	Nigeria Atomic Energy Commission	25.00	23
49	Nigerian Communication Commission	25.00	23
50	Nigerian Export Promotion Council	25.00	23
51	Nigerian Mining Cadastre Office	25.00	23

HUMAN RESOURCES AND INCLUSION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
52	Revenue Mobilisation Allocation and Fiscal Commission	25.00	23
53	Securities and Exchange Commission	25.00	23
54	Sheda Science and Technology Complex	25.00	23
55	Universal Basic Education Commission	25.00	23
56	University of Nigeria Nsukka	25.00	23
57	Central Bank of Nigeria	23.21	57
58	Cocoa Research Institute of Nigeria, Ibadan	23.21	57
59	Ministry of Interior	17.85	59
60	National Agency for the Control of Aids	17.83	60
61	Energy Commission of Nigeria	16.05	61
62	Civil Defence, Correctional, Fire and Immigration Board	14.28	62
63	Federal Medical Centre, Abuja	14.28	62
64	Ministry of Aviation	14.28	62
65	Ministry of Education	14.28	62
66	National Institute for Nigerian Languages, Aba	14.28	62
67	National Obstetric Fitsula Centre, Abakaliki	14.28	62
68	National Salaries Incomes and Wages Commission	14.28	62
69	Nigerian Army University, Biu	14.28	62
70	Abubakar Tafawa Balewa University, Bauchi	12.50	70
71	Abuja Enterprise Agency	12.50	70
72	Abuja Infrastructure Investment Center	12.50	70
73	Abuja Investment Company Limited	12.50	70
74	Administrative Staff College of Nigeria	12.50	70
75	Advertising Practitioners Council of Nigeria	12.50	70
76	Agricultural and Rural Management Training Institute	12.50	70
77	Agricultural Research Council of Nigeria	12.50	70
78	Ahmadu Bello University Teaching Hospital, Zaria	12.50	70
79	Air force Institute of Technology, Kaduna	12.50	70
80	Ajaokuta Steel Company Limited	12.50	70
81	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	12.50	70
82	Alex Ekueme University, Ndufu-Alike, Ebonyi	12.50	70
83	Alvan Ikoku College of Education, Owerri	12.50	70
84	Aminu Kano Teaching Hospital	12.50	70
85	Anambra - Imo River Basin Development Authority	12.50	70
86	Auchi Polytechnic, Edo	12.50	70
87	Bank of Agriculture	12.50	70
88	Border Communities Development Agency	12.50	70
89	Budget Office of the Federation	12.50	70
90	Bureau of Public Enterprise	12.50	70
91	Centre for Black African Arts and Culture	12.50	70
92	Centre for Management Development	12.50	70
93	Chad Basin River Basin Development Authority	12.50	70
94	Citizenship and Leadership Training Centre	12.50	70
95	Code of Conduct Bureau	12.50	70
96	College of Agriculture (Dae), Kabba, Kogi State	12.50	70
97	Community Health Practitioners Registration Board	12.50	70
98	Computer Professionals Registration Council of Nigeria	12.50	70
99	COREN	12.50	70
100	Corporate Affairs Commission	12.50	70
101	Council of Nigerian Mining Engineers and Geosciences	12.50	70
102	Defence Headquarter	12.50	70

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
103	Defence Industries Corporation of Nigeria	12.50	70
104	Dental Therapist Registration Board of Nigeria	12.50	70
105	Directorate for Technical Cooperation in Africa	12.50	70
106	Economic And Financial Crimes Commission	12.50	70
107	Electric Development Institute	12.50	70
108	FCE (Special), Oyo	12.50	70
109	FCE (Technical) Akoka, Lagos	12.50	70
110	FCE (Technical), Asaba	12.50	70
111	FCE (Technical), Bichi, Kano	12.50	70
112	FCE (Technical), Gombe	12.50	70
113	FCE (Technical), Gusau, Zamfara	12.50	70
114	FCE (Technical), Omuku, River	12.50	70
115	FCE (Technical), Potiskum, Yobe	12.50	70
116	FCE (Technical), Umunze	12.50	70
117	CE Abeokuta, Ogun	12.50	70
118	FCE Eha-Amufu, Enugu	12.50	70
119	FCE Kano	12.50	70
120	FCE Katsina	12.50	70
121	FCE Kontagora, Niger	12.50	70
122	FCE Obudu, Cross River	12.50	70
123	FCE Okene, Kog	12.50	70
124	FCE Zaria, Kaduna	12.50	70
125	FCT Water Board Abuja	12.50	70
126	Federal Airports Authority of Nigeria	12.50	70
127	Federal Capital Development Authority	12.50	70
128	Federal Capital Territory Abuja	12.50	70
129	Federal Capital Territory Internal Revenue	12.50	70
130	Federal College of Agriculture Akure	12.50	70
131	Federal College of Agriculture Ishiagu, Ebonyi State	12.50	70
132	Federal College of Agriculture, Ibadan, Oyo State.	12.50	70
133	Federal College of Dental technology and Therapy, Enugu	12.50	70
134	Federal College of Fisheries and Marine Technology, Lagos	12.50	70
135	Federal College of Forestry Mechanization, Afaka, Kaduna State	12.50	70
136	Federal College of Forestry, Ibadan, Oyo State	12.50	70
137	Federal College of Forestry, Jos, Plateau State	12.50	70
138	Federal College of Freshwater Fisheries Technology, Baga, Borno State	12.50	70
139	Federal College of Freshwater Fisheries Technology, NewBussa	12.50	70
140	Federal College of Horticulture, Dadin Kowa, Gombe	12.50	70
141	Federal College of Land Resources Technology, Owerri, Imo State	12.50	70
142	Federal College of Wildlife Management, New Bussa, Niger State	12.50	70
143	Federal Competition and Consumer Protection Commission	12.50	70
144	Federal Co-operative College, Kaduna	12.50	70
145	Federal Fire Service	12.50	70
146	Federal High Court	12.50	70
147	Federal Housing Authority	12.50	70
148	Federal Inland Revenue Service	12.50	70
149	Federal Institute of Industrial Research, Oshodi	12.50	70
150	Federal Judicial Service Commission	12.50	70
151	Federal Medical Centre, Abeokuta	12.50	70
152	Federal Medical Centre, Azare	12.50	70
153	Federal Medical Centre, Birnin Kebbi	12.50	70
154	Federal Medical Centre, Ebute Metta	12.50	70

## HUMAN RESOURCES AND INCLUSION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
155	Federal Medical Centre, Jalingo	12.50	70
156	Federal Medical Centre, Katsina	12.50	70
157	Federal Medical Centre, Keffi	12.50	70
158	Federal Medical Centre, Yenogoa	12.50	70
159	Federal Medical Centre, Yola	12.50	70
160	Federal Mortgage Bank of Nigeria	12.50	70
161	Federal Neuro-Psychiatric Hospital Abeokuta	12.50	70
162	Federal Neuro-Psychiatric Hospital Benin-City	12.50	70
163	Federal Neuro-Psychiatric Hospital Calabar	12.50	70
164	Federal Neuro-Psychiatric Hospital Enugu	12.50	70
165	Federal Neuro-Psychiatric Hospital Kaduna	12.50	70
166	Federal Neuro-Psychiatric Hospital Maiduguri	12.50	70
167	Federal Neuro-Psychiatric Hospital Yaba	12.50	70
168	Federal Polytechnic Ado Ekiti	12.50	70
169	Federal Polytechnic Bauchi	12.50	70
170	Federal Polytechnic Bida, Niger	12.50	70
171	Federal Polytechnic Damaturu, Yobe	12.50	70
172	Federal Polytechnic Daura, Katsina State	12.50	70
173	Federal Polytechnic Ede, Osun	12.50	70
174	Federal Polytechnic Ekowe, Bayelsa	12.50	70
175	Federal Polytechnic Idah, Kogi	12.50	70
176	Federal Polytechnic Ilaro, Ogun	12.50	70
177	Federal Polytechnic Ile-Oluji, Ondo	12.50	70
178	Federal Polytechnic Kaltungo, Gombe State	12.50	70
179	Federal Polytechnic Kaura Namoda, Zamfara	12.50	70
180	Federal Polytechnic Mubi, Adamawa	12.50	70
181	Federal Polytechnic Nakede, Owerri	12.50	70
182	Federal Polytechnic of Oil and Gas Bonny, Rivers	12.50	70
183	Federal Polytechnic Offa, Kwara	12.50	70
184	Federal Polytechnic Oko, Anambra	12.50	70
185	Federal Polytechnic Ukana, Akwa Ibom	12.50	70
186	Federal Road Safety Commission	12.50	70
187	Federal Roads Maintenance Agenc	12.50	70
188	Federal School of Occupational Therapy, Yaba	12.50	70
189	Federal School of Medical Laboratory Jos	12.50	70
190	Federal School of Survey	12.50	70
191	Federal Teaching Hospital Ido-Ekiti	12.50	70
192	Federal Training Center, Kaduna	12.50	70
193	Federal Training Center, Lagos	12.50	70
194	Federal University Birnin Kebbi	12.50	70
195	Federal University Dutsin-ma, Katsina	12.50	70
196	Federal University Gashua, Yobe	12.50	70
197	Federal University Gusau, Zamfara	12.50	70
198	Federal University Kashere, Gombe	12.50	70
199	Federal University Iafia, Nasarawa	12.50	70
200	Federal University of Agriculture Zuru	12.50	70
201	Federal University of Agriculture, Abeokuta	12.50	70
202	Federal University of Agriculture, Makurdi	12.50	70
203	Federal University of Petroleum Resources, Effurun	12.50	70
204	Federal University of Technology, Owerri	12.50	70
205	Federal University Otuoke, Bayelsa	12.50	70
206	FG Staff Housing Loans Board	12.50	70
207	Forestry Research Institute of Nigeria, Ibadan	12.50	70
208	French Language Village, Badagry, Lagos	12.50	70
209	Independent Corrupt Practices and Other Related Offences Commission	12.50	70
210	Independent National Electoral Commission	12.50	70
211	Industrial Training Fund	12.50	70

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
212	Infrastructure Concession Regulatory Commission	12.50	70
213	Institute for Agricultural Research and Training, Ibadan	12.50	70
214	Institute for Agricultural Research, Zaria	12.50	70
215	Institute for Peace and Conflict Resolution	12.50	70
216	Institute of Chartered Chemists of Nigeria	12.50	70
217	Institute of Public Analysts of Nigeria	12.50	70
218	Integrated Water Resource Management Commission	12.50	70
219	Investment and Securities Tribunal	12.50	70
220	Irrua Specialist Teaching Hospital	12.50	70
221	Joint Admission and Matriculation Board	12.50	70
222	Kaduna Polytechnic, Kaduna	12.50	70
223	Lagos University Teaching Hospital	12.50	70
224	Legal Aid Council of Nigeria	12.50	70
225	Librarians Registration Council of Nigeria	12.50	70
226	Lower Benue River Basin Development Authority	12.50	70
227	Lower Niger River Basin Development Authority	12.50	70
228	Maritime Academy of Nigeria	12.50	70
229	Medical and Dental Council of Nigeria	12.50	70
230	Medical Laboratory Science Council of Nigeria, Yaba	12.50	70
231	Medical Rehabilitation Therapists Board of Nigeria	12.50	70
232	Michael Imoudu National Institute for Labour Studies	12.50	70
233	Michael Opara University of Agriculture, Umudike	12.50	70
234	Military Pension Board	12.50	70
235	Ministry of Agriculture and Rural Development	12.50	70
236	Ministry of Communications and Digital Economy	12.50	70
237	Ministry of Environment	12.50	70
238	Ministry of Finance, Budget and National Planning	12.50	70
239	Ministry of Foreign Affairs	12.50	70
240	Ministry of Health	12.50	70
241	Ministry of Humanitarian Affairs, Disaster Management & Social Development	12.50	70
242	Ministry of Industry, Trade and Investment	12.50	70
243	Ministry of Information and Culture	12.50	70
244	Ministry of Labour and Employment	12.50	70
245	Ministry of Niger Delta Affairs	12.50	70
246	Ministry of Petroleum Resources	12.50	70
247	Ministry of Police Affairs	12.50	70
248	Ministry of Power	12.50	70
249	Ministry of Science, Technology and Innovation	12.50	70
250	Ministry of Transportation	12.50	70
251	Ministry of Water Resources	12.50	70
252	Ministry of Women Affairs	12.50	70
253	Ministry of Works and Housing	12.50	70
254	Ministry of Youth and Sports Development	12.50	70
255	Moddibo Adama University of Technology, Yola	12.50	70
256	National Agency for Prohibition of Trafficking in Persons	12.50	70
257	National Agency for Science and Engineering Infrastructure	12.50	70
258	National Agency for the Great Green Wall	12.50	70
259	National Agricultural Seed Council	12.50	70
260	National Animal Production Research Institute	12.50	70

## HUMAN RESOURCES AND INCLUSION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK	S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
261	National Arbovirus and Vector Research, Enugu	12.50	70	310	National Office for Technology Acquisition and Promotion	12.50	70
262	National Assembly Service Commission	12.50	70	311	National Oil Spill Detection and Response Agency	12.50	70
263	National Automotive Design and Development Council	12.50	70	312	National Open University of Nigeria	12.50	70
264	National Biotechnology Development Agency	12.50	70	313	National Orientation Agency	12.50	70
265	National Blood Service Commission	12.50	70	314	National Orthopaedic Hospital Enugu	12.50	70
266	National Board for Arabic and Islamic Studies	12.50	70	315	National Orthopaedic Hospital Lagos	12.50	70
267	National Board for Technical Education	12.50	70	316	National Pension Commission	12.50	70
268	National Board for Technology Incubation	12.50	70	317	National Population Commission	12.50	70
269	National Boundary Commission	12.50	70	318	National Power Training Institute	12.50	70
270	National Bureau of Statistics	12.50	70	319	National Primary Health Care Development Agency	12.50	70
271	National Business and Technical Examination Board	12.50	70	320	National Productivity Centre	12.50	70
272	National Centre for Agricultural Mechanization, Ilorin	12.50	70	321	National Root Crops Research Institute, Umudike	12.50	70
273	National Centre for Women Development	12.50	70	322	National Space Research and Development Agency	12.50	70
274	National Cereals Research Institute Badeggi	12.50	70	323	National Steel Raw Materials Exploration Agency, Kaduna	12.50	70
275	National Commission for Colleges of Education	12.50	70	324	National Sugar Development Council	12.50	70
276	National Commission for Museums and Monuments	12.50	70	325	National Teachers Institute	12.50	70
277	National Commission for Nomadic Education	12.50	70	326	National Tuberculosis and Leprosy Training Center, Zaria	12.50	70
278	National Commission for Refugees, Migrants and IDPs	12.50	70	327	National Universities Commission	12.50	70
279	National Commissions for Persons with Disabilities	12.50	70	328	National Veterinary Research Institute, Vom	12.50	70
280	National Council for Arts and Culture	12.50	70	329	National Water Resources Institute, Kaduna	12.50	70
281	National Defence Academy, Kaduna	12.50	70	330	National Youth Service Corps	12.50	70
282	National Defence College	12.50	70	331	New Partnership for African Development	12.50	70
283	National Ear Care Centre	12.50	70	332	News Agency of Nigeria	12.50	70
284	National Economic Reconstruction Fund	12.50	70	333	Niger Delta Development Commission	12.50	70
285	National Emergency Management Agency	12.50	70	334	Niger Delta River Basin Development Authority	12.50	70
286	National Environmental Standards and Regulations Enforcement Agency	12.50	70	335	Nigeria Agricultural Quarantine Service	12.50	70
287	National Examinations Council	12.50	70	336	Nigeria Arabic Language Village, Ngala, Borno State	12.50	70
288	National Eye Center	12.50	70	337	Nigeria Commodity Exchange	12.50	70
289	National Film and Video Censors Board	12.50	70	338	Nigeria Customs Service	12.50	70
290	National Gallery for Art	12.50	70	339	Nigeria Deposit Insurance Corporation	12.50	70
291	National Hajj Commission of Nigeria	12.50	70	340	Nigeria Diaspora Commission	12.50	70
292	National Health Insurance Scheme	12.50	70	341	Nigeria Electricity Liability Management Limited	12.50	70
293	National Horticultural Research Institute, Ibadan	12.50	70	342	Nigeria Export-Import Bank	12.50	70
294	National Hospital	12.50	70	343	Nigeria Immigration Service	12.50	70
295	National Human Rights Commission	12.50	70	344	Nigeria Institute for Hospitality and Tourism	12.50	70
296	National Hydrological Services Agency	12.50	70	345	Nigeria Institute for Medical Research, Yaba	12.50	70
297	National Industrial Court	12.50	70	346	Nigeria Institute of Soil Science	12.50	70
298	National Information Technology Development Agency	12.50	70	347	Nigeria Nuclear Regulatory Authority	12.50	70
299	National Institute for Cultural Orientation	12.50	70	348	Nigeria Social Insurance Trust Fund	12.50	70
300	National Institute for Legislative and Democratic Studies	12.50	70	349	Nigerian Agricultural Insurance Corporation	12.50	70
301	National Institute for Policy and Strategic Studies, Kuru	12.50	70	350	Nigerian Airspace Management Agency	12.50	70
302	National Institute for Sports	12.50	70	351	Nigerian Army College of Education, Ilorin	12.50	70
303	National Institute of Construction Technology, Uromi	12.50	70	352	Nigerian Building and Road Research Institute, Lagos	12.50	70
304	National Institute of Educational Planning and Administration	12.50	70	353	Nigerian Bulk Electricity Trading PLC	12.50	70
305	National Institute of Pharmaceutical Research And Development, Abuja	12.50	70	354	Nigerian Christian Pilgrims Commission	12.50	70
306	National Insurance Commission	12.50	70	355	Nigerian Civil Aviation Authority	12.50	70
307	National Judicial Council	12.50	70	356	Nigerian Coal Corporation	12.50	70
308	National Lottery Trust Fund	12.50	70	357	Nigerian College of Aviation Technology, Zaria	12.50	70
309	National Mathematical Centre	12.50	70	358	Nigerian Content Development and Monitoring Board	12.50	70
				359	Nigerian Copyright Commission	12.50	70
				360	Nigerian Correctional Service	12.50	70

HUMAN RESOURCES AND INCLUSION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
361	Nigerian Council of Food Science and Technology	12.50	70
362	Nigerian Educational Research and Development Council	12.50	70
363	Nigerian Electricity Management Services Agency	12.50	70
364	Nigerian Export Processing Zones Authority	12.50	70
365	Nigerian Film Corporation	12.50	70
366	Nigerian Financial Intelligence Unit	12.50	70
367	Nigerian Football Federation	12.50	70
368	Nigerian Geological Survey Agency	12.50	70
369	Nigerian Institute of Animal Science	12.50	70
370	Nigerian Institute of International Affairs, Lagos	12.50	70
371	Nigerian Institute of Leather and Science Technology	12.50	70
372	Nigerian Institute of Mining and Geosciences	12.50	70
373	Nigerian Institute of Science Laboratory Technology, Ibadan	12.50	70
374	Nigerian Institute of Social and Economic Research	12.50	70
375	Nigerian Institute of Transportation Technology	12.50	70
376	Nigerian Law School	12.50	70
377	Nigerian Maritime Administration and Safety Agency	12.50	70
378	Nigerian Maritime University, Okerenkoko, Delta	12.50	70
379	Nigerian Meteorological Agency	12.50	70
380	Nigerian Midstream and Downstream Petroleum Regulatory Authority	12.50	70
381	Nigerian National Merit Award	12.50	70
382	Nigerian National Petroleum Corporation	12.50	70
383	Nigerian Office for Trade Negotiation	12.50	70
384	Nigerian Police Academy	12.50	70
385	Nigerian Police Force	12.50	70
386	Nigerian Ports Authority	12.50	70
387	Nigerian Postal Service	12.50	70
388	Nigerian Railway Corporation	12.50	70
389	Nigerian Shippers Council	12.50	70
390	Nigerian Stored Products Research Institute, Ilorin	12.50	70
391	Nigerian Television Authority	12.50	70
392	Nigerian Tourism Development Corporation	12.50	70
393	Nigerian Upstream Petroleum Regulatory Commission	12.50	70
394	Nnamdi Azikiwe University, Awka	12.50	70
395	Nnamdi Azikwe Teaching Hospital	12.50	70
396	North East Development Commission	12.50	70
397	Obafemi Awolowo Teaching Hospital	12.50	70
398	Obafemi Awolowo University, Ile-Ife	12.50	70
399	Office of the Auditor General of the Federation	12.50	70
400	Office of The Head of Civil Service of the Federation	12.50	70
401	Office of The SGF	12.50	70
402	Office of the Surveyor-General of the Federation	12.50	70
403	Oil and Gas Free Zones Authority	12.50	70
404	Pension Transitional Arrangement Directorate	12.50	70
405	Petroleum Technology Development Fund	12.50	70
406	Petroleum Training Institute, Effurun	12.50	70
407	Pharmacist Council of Nigeria	12.50	70
408	Project Development Institute, Enugu	12.50	70
409	Public Service Institute of Nigeria	12.50	70
410	Radiographers Registration Board of Nigeria	12.50	70

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
411	Raw Materials Research and Development Council	12.50	70
412	Rubber Research Institute of Nigeria, Benin	12.50	70
413	Rural Electrification Agency	12.50	70
414	Samaru College of Agriculture (Dae), Zaria Kaduna State	12.50	70
415	Servicom	12.50	70
416	Small and Medium Enterprise Development Authority of Nigeria	12.50	70
417	Standards Organisation of Nigeria	12.50	70
418	Supreme Court of Nigeria	12.50	70
419	Surveyors Council of Nigeria	12.50	70
420	Teachers Registration Council of Nigeria	12.50	70
421	Transmission Company of Nigeria	12.50	70
422	University College Hospital Ibadan	12.50	70
423	University of Abuja	12.50	70
424	University of Abuja Teaching Hospital	12.50	70
425	University of Benin	12.50	70
426	University of Benin Teaching Hospital	12.50	70
427	University of Calabar	12.50	70
428	University of Calabar Teaching Hospital	12.50	70
429	University of Ibadan	12.50	70
430	University of Ilorin	12.50	70
431	University of Ilorin Teaching Hospital	12.50	70
432	University of Jos	12.50	70
433	University of Lagos	12.50	70
434	University of Maiduguri	12.50	70
435	University of Nigeria Teaching Hospital	12.50	70
436	University of Port-Harcourt	12.50	70
437	University of Port-Harcourt Teaching Hospital	12.50	70
438	University of Uyo	12.50	70
439	University of Uyo Teaching Hospital	12.50	70
440	Upper Benue River Basin Development Authority	12.50	70
441	Usmanu DanFodio University Teaching Hospital	12.50	70
442	Usmanu Danfodio University, Sokoto	12.50	70
443	Voice of Nigeria	12.50	70
444	W.U Federal Polytechnic, Birnin Kebbi	12.50	70
445	West African Examination Council	12.50	70
446	Yaba College of Technology, Yaba, Lagos	12.50	70
447	Ministry of Defence	1.78	447

## PROCUREMENT

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
1	Infrastructure Concession Regulatory Commission	85.70	1
2	Nigerian Investment Promotion Commission	78.55	2
3	Bureau of Public Procurement	75.00	3
4	Central Bank of Nigeria	75.00	3
5	Nigerian Communication Commission	75.00	3
6	Nigerian Electricity Regulatory Commission	75.00	3
7	Oil and Gas Free Zones Authority	75.00	3
8	National Pension Commission	60.70	8
9	Nigeria Customs Service	57.13	9
10	Nigerian Extractive Industries Transparency Initiative	57.13	9
11	Corporate Affairs Commission	57.10	11
12	Development Bank of Nigeria	57.10	11

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
13	Dental Therapist Registration Board of Nigeria	53.55	13
14	Securities and Exchange Commission	53.55	13
15	Community Health Practitioners Registration Board	50.00	15
16	Computer Professionals Registration Council of Nigeria	50.00	15
17	COREN	50.00	15
18	Council for the Regulation of Freight Forwarding in Nigeria	50.00	15
19	Federal Road Safety Commission	50.00	15
20	Health Records Officers Registration Board of Nigeria	50.00	15
21	Librarians Registration Council of Nigeria	50.00	15
22	Medical Rehabilitation Therapists Board of Nigeria	50.00	15
23	National Agency for Food and Drug Administration and Control	50.00	15
24	National Board for Technical Education	50.00	15
25	National Commission for Colleges of Education	50.00	15
26	National Examinations Council	50.00	15
27	National Film and Video Censors Board	50.00	15
28	National Hajj Commission of Nigeria	50.00	15
29	National Library of Nigeria	50.00	15
30	National Lottery Regulatory Commission	50.00	15
31	National Universities Commission	50.00	15
32	Niger Delta Development Commission	50.00	15
33	Nigeria Nuclear Regulatory Authority	50.00	15
34	Nigerian Christian Pilgrims Commission	50.00	15
35	Nigerian Copyright Commission	50.00	15
36	Nigerian Electricity Management Services Agency	50.00	15
37	Nigerian Export Processing Zones Authority	50.00	15
38	Nigerian Institute of Animal Science	50.00	15
39	Nigerian Institute of Science Laboratory Technology, Ibadan	50.00	15
40	Nigerian Mining Cadastre Office	50.00	15
41	Nigerian Ports Authority	50.00	15
42	Border Communities Development Agency	42.85	42
43	Bureau of Public Service Reforms	42.80	43
44	Debt Management Office	35.70	44
45	Family Homes Fund Ltd	35.65	45
46	Nigerian Shippers Council	32.13	46
47	Advertising Practitioners Council of Nigeria	28.55	47
48	Ministry of Health	28.55	47
49	National Agricultural Seed Council	28.55	47
50	National Environmental Standards and Regulations Enforcement Agency	28.55	47
51	National Identity Management Commission	28.55	47
52	Council of Nigerian Mining Engineers and Geosciences	25.00	52
53	Federal Housing Authority	25.00	52
54	Federal Produce Inspection Services	25.00	52
55	Medical and Dental Council of Nigeria	25.00	52
56	Medical Laboratory Science Council of Nigeria, Yaba	25.00	52
57	Ministry of Agriculture and Rural Development	25.00	52
58	Ministry of Communications and Digital Economy	25.00	52
59	Ministry of Labour and Employment	25.00	52
60	Ministry of Mines and Steel Development	25.00	52
61	National Biosafety Management Agency	25.00	52
62	National Blood Service Commission	25.00	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
63	National Commissions for Persons with Disabilities	25.00	52
64	National Information Technology Development Agency	25.00	52
65	Nigeria Commodity Exchange	25.00	52
66	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.00	52
67	Office of the Auditor General of the Federation	25.00	52
68	Pharmacist Council of Nigeria	25.00	52
69	Surveyors Council of Nigeria	25.00	52
70	Teachers Registration Council of Nigeria	25.00	52
71	Federal Competition and Consumer Protection Commission	21.40	71
72	National Obstetric Fitsula Centre, Abakaliki	21.40	71
73	National Productivity Centre	21.40	71
74	Universal Basic Education Commission	21.35	74
75	Federal Inland Revenue Service	17.85	75
76	Independent Corrupt Practices and Other Related Offences Commission	14.25	76
77	National Human Rights Commission	14.25	76
78	National Orientation Agency	14.25	76
79	National Veterinary Research Institute, Vom	14.25	76
80	Nigerian Content Development and Monitoring Board	14.25	76
81	Nigerian Maritime Administration and Safety Agency	14.25	76
82	Nigerian Postal Service	14.25	76
83	Transmission Company of Nigeria	14.25	76
84	Institute for Peace and Conflict Resolution	14.20	84
85	NIGCOMSAT	14.20	84
86	Nigerian Institute of International Affairs, Lagos	8.30	86
87	Accident and Investigation Bureau	7.10	87
88	Agricultural Research Council of Nigeria	7.10	87
89	Ajaokuta Steel Company Limited	7.10	87
90	Bank of Industry	7.10	87
91	Bureau of Public Enterprise	7.10	87
92	Federal Co-operative College, Kaduna	7.10	87
93	Federal Institute of Industrial Research, Oshodi	7.10	87
94	Federal Polytechnic of Oil and Gas Bonny, Rivers	7.10	87
95	H.A Federal Polytechnic Kazaure, Jigawa	7.10	87
96	Hadejia - Jama'are River Basin Development Authority	7.10	87
97	Jos University Teaching Hospital	7.10	87
98	National Agency for the Control of Aids	7.10	87
99	National Cereals Research Institute Badeggi	7.10	87
100	National Commission for Nomadic Education	7.10	87
101	National Institute for Nigerian Languages, Aba	7.10	87
102	National Power Training Institute	7.10	87
103	National Salaries Incomes and Wages Commission	7.10	87
104	Nigeria Electricity Liability Management Limited	7.10	87
105	Nigerian Agricultural Insurance Corporation	7.10	87
106	Nigerian Upstream Petroleum Regulatory Commission	7.10	87
107	Pension Transitional Arrangement Directorate	7.10	87
108	Petroleum Training Institute, Effurun	7.10	87
109	Public Service Institute of Nigeria	7.10	87
110	Federal Airports Authority of Nigeria	3.55	110
111	Ministry of Water Resources	3.55	110



# CITIZENS ENGAGEMENT

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
1	Bank of Industry	100.00	1
2	Bureau of Public Service Reforms	100.00	1
3	Development Bank of Nigeria	96.43	3
4	Infrastructure Concession Regulatory Commission	87.50	4
5	Nigerian Extractive Industries Transparency Initiative	87.50	4
6	Nigerian Investment Promotion Commission	87.50	4
7	Nigerian Export Promotion Council	85.70	7
8	Central Bank of Nigeria	83.93	8
9	Cocoa Research Institute of Nigeria, Ibadan	83.93	8
10	Financial Reporting Council of Nigeria	83.93	8
11	National Oil Spill Detection and Response Agency	83.93	8
12	National Pension Commission	83.93	8
13	Nigeria Deposit Insurance Corporation	83.93	8
14	Nigeria Sovereign Investment Authority	83.93	8
15	Universal Basic Education Commission	83.93	8
16	Debt Management Office	80.35	16
17	Fiscal Responsibility Commission	80.35	16
18	National Human Rights Commission	80.35	16
19	Tertiary Education Trust Fund	80.35	16
20	Nigerian Maritime Administration and Safety Agency	78.55	20
21	Bayero University Kano	76.78	21
22	National Centre for Disease Control	76.78	21
23	National Directorate of Employment	76.78	21
24	National Drug Law Enforcement Agency	76.78	21
25	Corporate Affairs Commission	75.00	25
26	Council of Nigerian Mining Engineers and Geosciences	75.00	25
27	Federal College of Land Resources Technology, Owerri, Imo State	75.00	25
28	Federal Neuro-Psychiatric Hospital Enugu	75.00	25
29	Institute for Peace and Conflict Resolution	75.00	25
30	Medical Laboratory Science Council of Nigeria, Yaba	75.00	25
31	Ministry of Petroleum Resources	75.00	25
32	Nigeria Customs Service	75.00	25
33	Nigeria Institute of Soil Science	75.00	25
34	Nigerian Content Development and Monitoring Board	75.00	25
35	Bureau of Public Procurement	73.20	35
36	National Veterinary Research Institute, Vom	73.20	35
37	Nigerian Communication Commission	73.20	35
38	Nigerian Electricity Regulatory Commission	73.20	35
39	Nigerian Shippers Council	73.20	35
40	National Agency for Prohibition of Trafficking in Persons	71.43	40
41	Public Complaints Commission	69.63	41
42	Federal Civil Service Commission	66.05	42
43	National Agency for the Control of Aids	66.05	42
44	National Agricultural Seed Council	66.05	42
45	National Orientation Agency	66.05	42
46	National Primary Health Care Development Agency	66.05	42
47	National Salaries Incomes and Wages Commission	66.05	42
48	Nigeria Atomic Energy Commission	66.05	42
49	Nigerian Financial Intelligence Unit	66.05	42

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
50	University of Lagos	66.05	42
51	Office of the Auditor General of the Federation	64.28	51
52	Abubakar Tafawa Balewa University Teaching Hospital	62.50	52
53	Abuja Enterprise Agency	62.50	52
54	Abuja Investment Company Limited	62.50	52
55	Abuja Metropolitan Management Council	62.50	52
56	Accident and Investigation Bureau	62.50	52
57	Administrative Staff College of Nigeria	62.50	52
58	Advertising Practitioners Council of Nigeria	62.50	52
59	Agricultural and Rural Management Training Institute	62.50	52
60	Agricultural Research Council of Nigeria	62.50	52
61	Ahmadu Bello University, Zaria	62.50	52
62	Air force Institute of Technology, Kaduna	62.50	52
63	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	62.50	52
64	Alex Ekueme University, Ndufu-Alike, Ebonyi	62.50	52
65	Alvan Ikoku College of Education, Owerri	62.50	52
66	Aminu Kano Teaching Hospital	62.50	52
67	Anambra - Imo River Basin Development Authority	62.50	52
68	Bank of Agriculture	62.50	52
69	Budget Office of the Federation	62.50	52
70	Bureau of Public Enterprise	62.50	52
71	Centre for Black African Arts and Culture	62.50	52
72	Centre for Management Development	62.50	52
73	Civil Defence, Correctional, Fire and Immigration Board	62.50	52
74	Community Health Practitioners Registration Board	62.50	52
75	Council for the Regulation of Freight Forwarding in Nigeria	62.50	52
76	Court of Appeal	62.50	52
77	Defence Industries Corporation of Nigeria	62.50	52
78	Dental Therapist Registration Board of Nigeria	62.50	52
79	Directorate for Technical Cooperation in Africa	62.50	52
80	Economic And Financial Crimes Commission	62.50	52
81	Electric Development Institute	62.50	52
82	Family Homes Fund Ltd	62.50	52
83	FCE (Technical), Asaba	62.50	52
84	FCE (Technical), Gombe	62.50	52
85	FCE (Technical), Omuku, River	62.50	52
86	FCE Eha-Amufu, Enugu	62.50	52
87	FCE Kano	62.50	52
88	FCE Obudu, Cross River	62.50	52
89	FCE Okene, Kogi	62.50	52
90	FCE Yola, Adamawa	62.50	52
91	FCE Zaria, Kaduna	62.50	52
92	FCT Water Board Abuja	62.50	52
93	Federal Airports Authority of Nigeria	62.50	52
94	Federal Capital Development Authority	62.50	52
95	Federal Capital Territory Abuja	62.50	52
96	Federal Capital Territory Internal Revenue	62.50	52
97	Federal Character Commission	62.50	52
98	Federal College of Agriculture Akure	62.50	52
99	Federal College of Agriculture, Ibadan, Oyo State.	62.50	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
100	Federal College of Fisheries and Marine Technology, Lagos	62.50	52
101	Federal College of Forestry Mechanization, Afaka, Kaduna State	62.50	52
102	Federal College of Forestry, Jos, Plateau State	62.50	52
103	Federal College of Freshwater Fisheries Technology, NewBussa	62.50	52
104	Federal College of Horticulture, Dadin Kowa, Gombe	62.50	52
105	Federal College of Wildlife Management, New Bussa, Niger State	62.50	52
106	Federal Co-operative College, Ibadan	62.50	52
107	Federal Co-operative College, Kaduna	62.50	52
108	Federal High Court	62.50	52
109	Federal Housing Authority	62.50	52
110	Federal Inland Revenue Service	62.50	52
111	Federal Institute of Industrial Research, Oshodi	62.50	52
112	Federal Judicial Service Commission	62.50	52
113	Federal Medical Centre, Abuja	62.50	52
114	Federal Medical Centre, Asaba	62.50	52
115	Federal Medical Centre, Birnin Kebbi	62.50	52
116	Federal Medical Centre, Birnin Kudu	62.50	52
117	Federal Medical Centre, Ebute Metta	62.50	52
118	Federal Medical Centre, Jalingo	62.50	52
119	Federal Medical Centre, Katsina	62.50	52
120	Federal Medical Centre, Umuahia	62.50	52
121	Federal Medical Centre, Yenogoa	62.50	52
122	Federal Medical Centre, Yola	62.50	52
123	Federal Mortgage Bank of Nigeria	62.50	52
124	Federal Neuro-Psychiatric Hospital Abeokuta	62.50	52
125	Federal Neuro-Psychiatric Hospital Benin-City	62.50	52
126	Federal Neuro-Psychiatric Hospital Calabar	62.50	52
127	Federal Neuro-Psychiatric Hospital Kaduna	62.50	52
128	Federal Neuro-Psychiatric Hospital Maiduguri	62.50	52
129	Federal Neuro-Psychiatric Hospital Yaba	62.50	52
130	Federal Polytechnic Ado Ekiti	62.50	52
131	Federal Polytechnic Bauchi	62.50	52
132	Federal Polytechnic Ekowe, Bayelsa	62.50	52
133	Federal Polytechnic Idah, Kogi	62.50	52
134	Federal Polytechnic Ile-Oluji, Ondo	62.50	52
135	Federal Polytechnic Kaltungo, Gombe State	62.50	52
136	Federal Polytechnic Kaura Namoda, Zamfara	62.50	52
137	Federal Polytechnic Nakede, Owerri	62.50	52
138	Federal Polytechnic of Oil and Gas Bonny, Rivers	62.50	52
139	Federal Polytechnic Offa, Kwara	62.50	52
140	Federal Polytechnic Oko, Anambra	62.50	52
141	Federal Polytechnic Ukana, Akwa Ibom	62.50	52
142	Federal Produce Inspection Services	62.50	52
143	Federal Road Safety Commission	62.50	52
144	Federal Roads Maintenance Agenc	62.50	52
145	Federal School of Occupational Therapy, Yaba	62.50	52
146	Federal Teaching Hospital Ido-Ekiti	62.50	52
147	Federal University Birnin Kebbi	62.50	52
148	Federal University Dutse, Jigawa	62.50	52
149	Federal University Dutsin-ma, Katsina	62.50	52
150	Federal University Gashua, Yobe	62.50	52
151	Federal University Gusau, Zamfara	62.50	52
152	Federal University Kashere, Gombe	62.50	52
153	Federal University lafia, Nasarawa	62.50	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
154	Federal University Ilokoja, Kog	62.50	52
155	Federal University of Agriculture Zuru	62.50	52
156	Federal University of Technology, Akure	62.50	52
157	Federal University of Technology, Minna	62.50	52
158	Federal University of Technology, Owerri	62.50	52
159	Federal University Otuoke, Bayelsa	62.50	52
160	Federal University Oye-Ekiti, Ekiti	62.50	52
161	Federal University Wukari, Taraba	62.50	52
162	FG Staff Housing Loans Board	62.50	52
163	Forestry Research Institute of Nigeria, Ibadan	62.50	52
164	Galaxy Backbone	62.50	52
165	Gurara Dam Management Agency	62.50	52
166	H.A Federal Polytechnic Kazaure, Jigawa	62.50	52
167	Independent Corrupt Practices and Other Related Offences Commission	62.50	52
168	Independent National Electoral Commission	62.50	52
169	Industrial Training Fund	62.50	52
170	Institute for Agricultural Research and Training, Ibadan	62.50	52
171	Institute of Chartered Chemists of Nigeria	62.50	52
172	Institute of Public Analysts of Nigeria	62.50	52
173	Integrated Water Resource Management Commission	62.50	52
174	Investment and Securities Tribunal	62.50	52
175	Irrua Specialist Teaching Hospital	62.50	52
176	Jos University Teaching Hospital	62.50	52
177	Kaduna Polytechnic, Kaduna	62.50	52
178	Lagos University Teaching Hospital	62.50	52
179	Legal Aid Council of Nigeria	62.50	52
180	Librarians Registration Council of Nigeria	62.50	52
181	Lower Benue River Basin Development Authority	62.50	52
182	Lower Niger River Basin Development Authority	62.50	52
183	Maritime Academy of Nigeria	62.50	52
184	Medical and Dental Council of Nigeria	62.50	52
185	Medical Rehabilitation Therapists Board of Nigeria	62.50	52
186	Metallurgical Training Institute, Onitsha	62.50	52
187	Michael Opara University of Agriculture, Umudike	62.50	52
188	Military Pension Board	62.50	52
189	Ministry of Agriculture and Rural Development	62.50	52
190	Ministry of Aviation	62.50	52
191	Ministry of Communications and Digital Economy	62.50	52
192	Ministry of Defence	62.50	52
193	Ministry of Education	62.50	52
194	Ministry of Environment	62.50	52
195	Ministry of Finance, Budget and National Planning	62.50	52
196	Ministry of Foreign Affairs	62.50	52
197	Ministry of Health	62.50	52
198	Ministry of Humanitarian Affairs, Disaster Management & Social Development	62.50	52
199	Ministry of Industry, Trade and Investment	62.50	52
200	Ministry of Information and Culture	62.50	52
201	Ministry of Interior	62.50	52
202	Ministry of Justice	62.50	52
203	Ministry of Labour and Employment	62.50	52
204	Ministry of Mines and Steel Development	62.50	52
205	Ministry of Science, Technology and Innovation	62.50	52

CITIZEN ENGAGEMENT

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
206	Ministry of Transportation	62.50	52
207	Ministry of Water Resources	62.50	52
208	Ministry of Works and Housing	62.50	52
209	Ministry of Youth and Sports Development	62.50	52
210	National Agency for Food and Drug Administration and Control	62.50	52
211	National Agency for Science and Engineering Infrastructure	62.50	52
212	National Agency for the Great Green Wall	62.50	52
213	National Agency for the Great Green Wall, Enugu	62.50	52
214	National Automotive Design and Development Council	62.50	52
215	National Biotechnology Development Agency	62.50	52
216	National Blood Service Commission	62.50	52
217	National Board for Arabic and Islamic Studies	62.50	52
218	National Board for Technology Incubation	62.50	52
219	National Bureau of Statistics	62.50	52
220	National Business and Technical Examination Board	62.50	52
221	National Centre for Technology Management, Ile-Ife	62.50	52
222	National Centre for Agricultural Mechanization, Ilorin	62.50	52
223	National Cereals Research Institute Badeggi	62.50	52
224	National Commission for Colleges of Education	62.50	52
225	National Commission for Museums and Monuments	62.50	52
226	National Commission for Refugees, Migrants and IDPs	62.50	52
227	National Commissions for Persons with Disabilities	62.50	52
228	National Council for Arts and Culture	62.50	52
229	National Defence College	62.50	52
230	National Economic Reconstruction Fund	62.50	52
231	National Emergency Management Agency	62.50	52
232	National Environmental Standards and Regulations Enforcement Agency	62.50	52
233	National Eye Center	62.50	52
234	National Film and Video Censors Board	62.50	52
235	National Gallery for Art	62.50	52
236	National Hajj Commission of Nigeria	62.50	52
237	National Health Insurance Scheme	62.50	52
238	National Horticultural Research Institute, Ibadan	62.50	52
239	National Identity Management Commission	62.50	52
240	National Industrial Court	62.50	52
241	National Information Technology Development Agency	62.50	52
242	National Institute for Cultural Orientation	62.50	52
243	National Institute for Legislative and Democratic Studies	62.50	52
244	National Institute for Nigerian Languages, Aba	62.50	52
245	National Institute for Policy and Strategic Studies, Kuru	62.50	52
246	National Institute for Sports	62.50	52
247	National Institute of Construction Technology, Uromi	62.50	52
248	National Institute of Pharmaceutical Research And Development, Abuja	62.50	52
249	National Insurance Commission	62.50	52
250	National Judicial Council	62.50	52
251	National Library of Nigeria	62.50	52
252	National Lottery Regulatory Commission	62.50	52
253	National Lottery Trust Fund	62.50	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
254	National Mathematical Centre	62.50	52
255	National Metallurgical Development Center, Jos	62.50	52
256	National Obstetric Fitsula Centre, Abakaliki	62.50	52
257	National Open University of Nigeria	62.50	52
258	National Orthopaedic Hospital Lagos	62.50	52
259	National Population Commission	62.50	52
260	National Power Training Institute	62.50	52
261	National Productivity Centre	62.50	52
262	National Root Crops Research Institute, Umudike	62.50	52
263	National Space Research and Development Agency	62.50	52
264	National Steel Raw Materials Exploration Agency, Kaduna	62.50	52
265	National Sugar Development Council	62.50	52
266	National Teachers Institute	62.50	52
267	National Tuberculosis and Leprosy Training Center, Zaria	62.50	52
268	National Universities Commission	62.50	52
269	National Water Resources Institute, Kaduna	62.50	52
270	National Youth Service Corps	62.50	52
271	New Partnership for African Development	62.50	52
272	News Agency of Nigeria	62.50	52
273	NIGCOMSAT	62.50	52
274	Niger Delta Development Commission	62.50	52
275	Nigeria Agricultural Quarantine Service	62.50	52
276	Nigeria Commodity Exchange	62.50	52
277	Nigeria Diaspora Commission	62.50	52
278	Nigeria Electricity Liability Management Limited	62.50	52
279	Nigeria Export-Import Bank	62.50	52
280	Nigeria Immigration Service	62.50	52
281	Nigeria Institute for Medical Research, Yaba	62.50	52
282	Nigeria Nuclear Regulatory Authority	62.50	52
283	Nigeria Social Insurance Trust Fund	62.50	52
284	Nigerian Agricultural Insurance Corporation	62.50	52
285	Nigerian Air Force	62.50	52
286	Nigerian Building and Road Research Institute, Lagos	62.50	52
287	Nigerian Bulk Electricity Trading PLC	62.50	52
288	Nigerian Christian Pilgrims Commission	62.50	52
289	Nigerian Civil Aviation Authority	62.50	52
290	Nigerian College of Aviation Technology, Zaria	62.50	52
291	Nigerian Copyright Commission	62.50	52
292	Nigerian Correctional Service	62.50	52
293	Nigerian Council of Food Science and Technology	62.50	52
294	Nigerian Electricity Management Services Agency	62.50	52
295	Nigerian Export Processing Zones Authority	62.50	52
296	Nigerian Geological Survey Agency	62.50	52
297	Nigerian Institute of Advanced Legal Studies	62.50	52
298	Nigerian Institute of Animal Science	62.50	52
299	Nigerian Institute of International Affairs, Lagos	62.50	52
300	Nigerian Institute of Leather and Science Technology	62.50	52
301	Nigerian Institute of Mining and Geosciences	62.50	52
302	Nigerian Institute of Science Laboratory Technology, Ibadan	62.50	52
303	Nigerian Institute of Social and Economic Research	62.50	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
304	Nigerian Institute of Transportation Technology	62.50	52
305	Nigerian Law School	62.50	52
306	Nigerian Meteorological Agency	62.50	52
307	Nigerian Midstream and Downstream Petroleum Regulatory Authority	62.50	52
308	Nigerian Mining Cadastre Office	62.50	52
309	Nigerian National Petroleum Corporation	62.50	52
310	Nigerian Office for Trade Negotiation	62.50	52
311	Nigerian Police Academy	62.50	52
312	Nigerian Police Force	62.50	52
313	Nigerian Ports Authority	62.50	52
314	Nigerian Postal Service	62.50	52
315	Nigerian Railway Corporation	62.50	52
316	Nigerian Stored Products Research Institute, Ilorin	62.50	52
317	Nigerian Television Authority	62.50	52
318	Nigerian Tourism Development Corporation	62.50	52
319	Nigerian Upstream Petroleum Regulatory Commission	62.50	52
320	Nnamdi Azikiwe University, Awka	62.50	52
321	North East Development Commission	62.50	52
322	Office of The SGF	62.50	52
323	Office of the Surveyor-General of the Federation	62.50	52
324	Oil and Gas Free Zones Authority	62.50	52
325	Pension Transitional Arrangement Directorate	62.50	52
326	Petroleum Technology Development Fund	62.50	52
327	Petroleum Training Institute, Effurun	62.50	52
328	Pharmacist Council of Nigeria	62.50	52
329	Project Development Institute, Enugu	62.50	52
330	Public Service Institute of Nigeria	62.50	52
331	Raw Materials Research and Development Council	62.50	52
332	Rubber Research Institute of Nigeria, Benin	62.50	52
333	Rural Electrification Agency	62.50	52
334	Servicom	62.50	52
335	Small and Medium Enterprise Development Authority of Nigeria	62.50	52
336	Standards Organisation of Nigeria	62.50	52
337	Supreme Court of Nigeria	62.50	52
338	Surveyors Council of Nigeria	62.50	52
339	Transmission Company of Nigeria	62.50	52
340	University College Hospital Ibadan	62.50	52
341	University of Abuja	62.50	52
342	University of Abuja Teaching Hospital	62.50	52
343	University of Benin	62.50	52
344	University of Benin Teaching Hospital	62.50	52
345	University of Calabar	62.50	52
346	University of Calabar Teaching Hospital	62.50	52
347	University of Ilorin	62.50	52
348	University of Ilorin Teaching Hospital	62.50	52
349	University of Jos	62.50	52
350	University of Nigeria Teaching Hospital	62.50	52
351	University of Port-Harcourt	62.50	52
352	University of Port-Harcourt Teaching Hospital	62.50	52
353	University of Uyo	62.50	52
354	University of Uyo Teaching Hospital	62.50	52
355	Upper Benue River Basin Development Authority	62.50	52
356	Usmanu DanFodio University Teaching Hospital	62.50	52

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
357	Usmanu Danfodio University, Sokoto	62.50	52
358	Yaba College of Technology, Yaba, Lagos	62.50	52
359	Joint Admission and Matriculation Board	50.00	359
360	Ministry of Women Affairs	50.00	359
361	National Animal Production Research Institute	50.00	359
362	National Ear Care Centre	50.00	359
363	National Hospital	50.00	359
364	National Hydrological Services Agency	50.00	359
365	National Institute for Freshwater Fisheries Research, New-Bussa	50.00	359
366	Nigerian Army	50.00	359
367	Nigerian Army University, Biu	50.00	359
368	Nigerian Film Corporation	50.00	359
369	Nigerian National Merit Award	50.00	359
370	Nigerian Navy	50.00	359
371	Obafemi Awolowo Teaching Hospital	50.00	359
372	Office of The Head of Civil Service of the Federation	50.00	359
373	Radiographers Registration Board of Nigeria	50.00	359
374	Revenue Mobilisation Allocation and Fiscal Commission	50.00	359
375	Samaru College of Agriculture (Dae), Zaria Kaduna State	50.00	359
376	Teachers Registration Council of Nigeria	50.00	359
377	University of Maiduguri	50.00	359
378	Energy Commission of Nigeria	41.05	378
379	Federal Competition and Consumer Protection Commission	41.05	378
380	Hadejia - Jama'are River Basin Development Authority	41.05	378
381	Abubakar Tafawa Balewa University, Bauchi	37.50	381
382	Adeyemi College of Education, Ondo	37.50	381
383	Ahmadu Bello University Teaching Hospital, Zaria	37.50	381
384	Ajaokuta Steel Company Limited	37.50	381
385	Auchi Polytechnic, Edo	37.50	381
386	Border Communities Development Agency	37.50	381
387	Code of Conduct Bureau	37.50	381
388	Computer Professionals Registration Council of Nigeria	37.50	381
389	COREN	37.50	381
390	Defence Headquarter	37.50	381
391	Dental Technologists Registration Board of Nigeria	37.50	381
392	FCE (Special), Oyo	37.50	381
393	FCE (Technical), Bichi, Kano	37.50	381
394	FCE (Technical), Gusau, Zamfara	37.50	381
395	CE Abeokuta, Ogun	37.50	381
396	FCE Gidan Madi, Sokoto	37.50	381
397	FCE Katsina	37.50	381
398	FCT College of Education, Zuba	37.50	381
399	Federal College of Agriculture Ishiagu, Ebonyi State	37.50	381
400	Federal Co-operative College,Oji River	37.50	381
401	Federal Fire Service	37.50	381
402	Federal Medical Centre, Bida	37.50	381
403	Federal Medical Centre, Makurdi	37.50	381
404	Federal Polytechnic Bali, Taraba	37.50	381
405	Federal Polytechnic Bida, Niger	37.50	381
406	Federal Polytechnic Damaturu, Yobe	37.50	381
407	Federal Polytechnic Daura, Katsina State	37.50	381
408	Federal Polytechnic Ede, Osun	37.50	381

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S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
409	Federal Polytechnic Ilaro, Ogun	37.50	381
410	Federal Polytechnic Mubi, Adamawa	37.50	381
411	Federal Polytechnic Nasarawa	37.50	381
412	Federal Radio Corporation of Nigeria	37.50	381
413	Federal School of Medical Laboratory Jos	37.50	381
414	Federal School of Survey	37.50	381
415	Federal Training Center, Kaduna	37.50	381
416	Federal Training Center, Lagos	37.50	381
417	Federal University of Agriculture, Abeokuta	37.50	381
418	Federal University of Agriculture, Makurdi	37.50	381
419	French Language Village, Badagry, Lagos	37.50	381
420	Institute for Agricultural Research, Zaria	37.50	381
421	Michael Imoudu National Institute for Labour Studies	37.50	381
422	Ministry of Niger Delta Affairs	37.50	381
423	Ministry of Police Affairs	37.50	381
424	Ministry of Power	37.50	381
425	Moddibo Adama University of Technology, Yola	37.50	381
426	National Agricultural Land Development Authority	37.50	381
427	National Assembly Service Commission	37.50	381
428	National Biosafety Management Agency	37.50	381
429	National Board for Technical Education	37.50	381
430	National Boundary Commission	37.50	381
431	National Centre for Women Development	37.50	381
432	National Commission for Nomadic Education	37.50	381
433	National Defence Academy, Kaduna	37.50	381
434	National Examinations Council	37.50	381
435	National Institute for Oceanography and Marine Research	37.50	381
436	National Office for Technology Acquisition and Promotion	37.50	381
437	National Orthopaedic Hospital Enugu	37.50	381
438	Niger Delta River Basin Development Authority	37.50	381
439	Nigeria Institute for Hospitality and Tourism	37.50	381
440	Nigerian Airspace Management Agency	37.50	381
441	Nigerian Army College of Education, Ilorin	37.50	381
442	Nigerian Educational Research and Development Council	37.50	381
443	Nigerian Football Federation	37.50	381
444	Nigerian Maritime University, Okerenkoko, Delta	37.50	381
445	Obafemi Awolowo University, Ile-Ife	37.50	381
446	Securities and Exchange Commission	37.50	381
447	Sheda Science and Technology Complex	37.50	381
448	University of Ibadan	37.50	381
449	University of Nigeria Nsukka	37.50	381
450	West African Examination Council	37.50	381
451	Police Service Commission	32.13	451
452	Federal College of Forestry, Ibadan, Oyo State	25.00	452
453	Health Records Officers Registration Board of Nigeria	25.00	452
454	Lake Chad Research Institute, Maiduguri	25.00	452
455	National Institute of Educational Planning and Administration	25.00	452
456	National Iron Ore Mining Company	25.00	452
457	National Park Service	25.00	452
458	Nigeria Arabic Language Village, Ngala, Borno State	25.00	452
459	Nnamdi Azikwe Teaching Hospital	25.00	452
460	Voice of Nigeria	25.00	452

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
461	W.U Federal Polytechnic, Birnin Kebbi	25.00	452
462	Chad Basin River Basin Development Authority	12.50	462
463	Citizenship and Leadership Training Centre	12.50	462
464	College of Agriculture (Dae), Kabba, Kogi State	12.50	462
465	FCE (Technical), Potiskum, Yobe	12.50	462
466	FCE (Technical), Umunze	12.50	462
467	FCE Kontagora, Niger	12.50	462
468	Federal College of Agricultural Produce Technology, Kano	12.50	462
469	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	12.50	462
470	Federal College of Animal Health and Production Technology, Vom, Plateau State	12.50	462
471	Federal College of Dental technology and Therapy, Enugu	12.50	462
472	Federal College of Freshwater Fisheries Technology, Baga, Borno State	12.50	462
473	Federal College of Land Resources Technology Kuru, Jos	12.50	462
474	Federal Medical Centre, Abeokuta	12.50	462
475	Federal Medical Centre, Azare	12.50	462
476	Federal Medical Centre, Keffi	12.50	462
477	Federal Medical Centre, Owo	12.50	462

## ANTI-CORRUPTION

S/N	Ministries, Departments, Agencies, Commissions and Units	% SCORE	RANK
1	Bank of Industry	100.00	1
2	Development Bank of Nigeria	100.00	1
3	Independent Corrupt Practices and Other Related Offences Commission	100.00	1
4	Ministry of Humanitarian Affairs, Disaster Management & Social Development	100.00	1
5	National Pension Commission	100.00	1
6	Nigeria Institute for Medical Research, Yaba	100.00	1
7	Bank of Agriculture	50.00	7
8	Bureau of Public Procurement	50.00	7
9	Bureau of Public Service Reforms	50.00	7
10	Financial Reporting Council of Nigeria	50.00	7
11	Independent National Electoral Commission	50.00	7
12	Ministry of Communications and Digital Economy	50.00	7
13	Ministry of Health	50.00	7
14	Ministry of Transportation	50.00	7
15	National Agency for the Control of Aids	50.00	7
16	National Judicial Council	50.00	7
17	Nigeria Deposit Insurance Corporation	50.00	7
18	Nigeria Electricity Liability Management Limited	50.00	7
19	Nigeria Export-Import Bank	50.00	7
20	Nigeria Sovereign Investment Authority	50.00	7
21	Nigerian Bulk Electricity Trading PLC	50.00	7
22	Nigerian Electricity Regulatory Commission	50.00	7
23	Nigerian Shippers Council	50.00	7
24	Office of the Auditor General of the Federation	50.00	7



# SECTORAL RANKING

This section presents the ranking of institutions on sectoral basis.

## FEDERAL MINISTRIES

The ranking of 27 Federal Ministries are presented below:

S/N	FEDERAL MINISTRIES	SCORE%	RANK 1	RANK 2
1	Ministry of Finance, Budget and National Planning	32.83	31	1
2	Ministry of Health	31.54	38	2
3	Ministry of Communications and Digital Economy	30.83	42	3
4	Ministry of Humanitarian Affairs, Disaster Management & Social Development	30.83	42	3
5	Ministry of Mines and Steel Development	28.33	64	5
6	Ministry of Agriculture and Rural Development	25.83	83	6
7	Ministry of Labour and Employment	23.90	109	7
8	Ministry of Justice	23.33	114	8
9	Ministry of Transportation	23.33	114	8
10	Ministry of Education	22.30	138	10
11	Ministry of Interior	21.94	146	11
12	Ministry of Environment	21.94	146	11
13	Ministry of Industry, Trade and Investment	21.90	154	13
14	Ministry of Water Resources	21.28	178	14
15	Ministry of Aviation	21.19	180	15
16	Federal Capital Territory Abuja	20.83	182	16
17	Ministry of Foreign Affairs	20.83	182	16
18	Ministry of Petroleum Resources	20.83	182	16
19	Ministry of Youth and Sports Development	20.83	182	16
20	Ministry of Information and Culture	20.00	310	20
21	Ministry of Defence	18.69	342	21
22	Ministry of Science, Technology and Innovation	18.33	344	22
23	Ministry of Works and Housing	18.33	344	22
24	Ministry of Police Affairs	16.67	381	24
25	Ministry of Women Affairs	15.83	385	25
26	Ministry of Niger Delta Affairs	15.00	416	26
27	Ministry of Power	15.00	416	26

Table 8: Ministries Ranking

The Federal Ministry of Finance, Budget and National Planning (31<sup>st</sup> in the overall ranking) has the highest score of 32.83% and is ranked 1<sup>st</sup>. Federal Ministry of Health (38<sup>th</sup> in the overall ranking) is ranked 2<sup>nd</sup> with 31.66%. The Ministry of Communications and Digital Economy (42<sup>nd</sup> in the overall ranking) occupies the 3<sup>rd</sup> rank with a score of 30.83%. These are the most complying ministries with the TII variables.

The least complying ministries with the TII variables are: Ministry of Women Affairs 37<sup>th</sup> in the overall ranking with a score of 15.83% and ranked 25<sup>th</sup> in the sectoral ranking, Ministry of Niger Delta Affairs and Ministry of Power ranked 408<sup>th</sup> in the overall ranking with a score of 15.00% and ranked 26<sup>th</sup> in the sectoral ranking respectively.

## COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS

One Hundred and Eighty Eight (185) Institutions are categorised as clusters. Their ranking is presented below:

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK 1	RANK 2
1	Nigerian Investment Promotion Commission	63.33	2	1
2	Nigerian Electricity Regulatory Commission	56.90	4	2
3	Infrastructure Concession Regulatory Commission	55.47	5	3
4	Nigerian Extractive Industries Transparency Initiative	52.44	6	4
5	National Pension Commission	50.69	7	5
6	Bureau of Public Procurement	48.92	8	6
7	Nigeria Sovereign Investment Authority	47.62	8	7
8	Nigerian Communication Commission	45.82	8	8
9	Bureau of Public Service Reforms	45.23	11	9
10	Financial Reporting Council of Nigeria	42.90	12	10
11	Debt Management Office	40.83	14	11
12	Tertiary Education Trust Fund	39.99	15	12
13	NIGCOMSAT	37.59	16	13
14	National Library of Nigeria	37.55	17	14
15	Office of the Auditor General of the Federation	37.47	18	15
16	National Human Rights Commission	37.22	19	16
17	National Drug Law Enforcement Agency	37.18	19	17
18	National Universities Commission	36.80	23	18
19	Fiscal Responsibility Commission	35.83	24	19
20	Corporate Affairs Commission	34.75	25	20
21	Nigerian Shippers Council	34.40	25	21
22	Nigerian Mining Cadastre Office	34.17	28	22
23	Independent Corrupt Practices and Other Related Offences Commission	33.68	31	23
24	Budget Office of the Federation	32.83	32	24
25	Family Homes Fund Ltd	32.01	32	25
26	Universal Basic Education Commission	31.89	32	26

Table 9: Commissions, Agencies and Departments Ranking

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK1	RANK2	S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK1	RANK2
27	Community Health Practitioners Registration Board	31.67	35	27	76	Nigerian Postal Service	23.68	111	76
28	Nigeria Nuclear Regulatory Authority	31.67	35	27	77	Transmission Company of Nigeria	23.68	111	76
29	Dental Therapist Registration Board of Nigeria	31.54	38	29	78	Federal Character Commission	23.33	114	78
30	National Directorate of Employment	30.95	41	30	79	Galaxy Backbone	23.33	114	78
31	Medical Rehabilitation Therapists Board of Nigeria	30.83	42	31	80	National Centre for Technology Management, Ile-Ife	23.33	114	78
32	National Agency for Food and Drug Administration and Control	30.83	42	31	81	National Commissions for Persons with Disabilities	23.33	114	78
33	National Film and Video Censors Board	30.83	42	31	82	National Information Technology Development Agency	23.33	114	78
34	National Hajj Commission of Nigeria	30.83	42	31	83	Teachers Registration Council of Nigeria	23.33	114	78
35	Niger Delta Development Commission	30.83	42	31	84	National Identity Management Commission	23.21	132	84
36	Nigerian Christian Pilgrims Commission	30.83	42	31	85	Nigerian Agricultural Insurance Corporation	23.09	133	85
37	Nigerian Copyright Commission	30.83	42	31	86	Federal Competition and Consumer Protection Commission	22.77	135	86
38	Nigerian Electricity Management Services Agency	30.83	42	31	87	Agricultural Research Council of Nigeria	22.25	139	87
39	Nigerian Export Processing Zones Authority	30.83	42	31	88	Bureau of Public Enterprise	22.25	139	87
40	Nigerian Ports Authority	30.83	42	31	89	National Salaries Incomes and Wages Commission	21.95	145	89
41	National Commission for Colleges of Education	30.57	56	41	90	Office of the Surveyor-General of the Federation	21.94	146	90
42	Public Complaints Commission	30.32	57	42	91	Directorate for Technical Cooperation in Africa	21.67	155	91
43	National Lottery Regulatory Commission	29.17	61	43	92	National Centre for Agricultural Mechanization, Ilorin	21.67	155	91
44	Federal Civil Service Commission	29.10	62	44	93	National Steel Raw Materials Exploration Agency, Kaduna	21.67	155	91
45	Council for the Regulation of Freight Forwarding in Nigeria	28.33	64	45	94	News Agency of Nigeria	21.67	155	91
46	Council of Nigerian Mining Engineers and Geosciences	28.33	64	45	95	Nigerian Council of Food Science and Technology	21.67	155	91
47	Medical Laboratory Science Council of Nigeria, Yaba	28.33	64	45	96	Nigerian Meteorological Agency	21.67	155	91
48	Nigerian Maritime Administration and Safety Agency	28.32	68	48	97	Federal Airports Authority of Nigeria	21.54	173	97
49	National Centre for Disease Control	28.21	69	49	98	National Primary Health Care Development Agency	21.54	173	97
50	Nigerian Export Promotion Council	27.97	70	50	99	Nigerian Financial Intelligence Unit	21.54	173	97
51	National Agency for the Control of Aids	27.36	71	51	100	Rural Electrification Agency	21.40	177	100
52	Nigeria Electricity Liability Management Limited	27.25	74	52	101	Nigerian Railway Corporation	21.25	179	101
53	National Agricultural Seed Council	27.03	75	53	102	Centre for Black African Arts and Culture	20.83	182	102
54	Computer Professionals Registration Council of Nigeria	26.67	77	54	103	Centre for Management Development	20.83	182	102
55	Advertising Practitioners Council of Nigeria	26.54	78	55	104	Economic And Financial Crimes Commission	20.83	182	102
56	National Environmental Standards and Regulations Enforcement Agency	26.54	78	55	105	Electric Development Institute	20.83	182	102
57	Accident and Investigation Bureau	26.42	80	57	106	Federal Roads Maintenance Agency	20.83	182	102
58	National Productivity Centre	25.95	82	58	107	FG Staff Housing Loans Board	20.83	182	102
59	COREN	25.83	83	59	108	Integrated Water Resource Management Commission	20.83	182	102
60	Federal Housing Authority	25.83	83	59	109	Legal Aid Council of Nigeria	20.83	182	102
61	Independent National Electoral Commission	25.83	83	59	110	National Agency for the Great Green Wall	20.83	182	102
62	Medical and Dental Council of Nigeria	25.83	83	59	111	National Automotive Design and Development Council	20.83	182	102
63	National Blood Service Commission	25.83	83	59	112	National Biotechnology Development Agency	20.83	182	102
64	National Board for Technical Education	25.83	83	59	113	National Board for Technology Incubation	20.83	182	102
65	National Judicial Council	25.83	83	59	114	National Bureau of Statistics	20.83	182	102
66	Nigeria Commodity Exchange	25.83	83	59	115	National Commission for Museums and Monuments	20.83	182	102
67	Nigerian Bulk Electricity Trading PLC	25.83	83	59	116	National Commission for Refugees, Migrants and IDPs	20.83	182	102
68	Surveyors Council of Nigeria	25.83	83	59	117	National Emergency Management Agency	20.83	182	102
69	Police Service Commission	25.74	99	69	118	National Gallery for Art	20.83	182	102
70	Librarians Registration Council of Nigeria	25.00	100	70	119	National Health Insurance Scheme	20.83	182	102
71	National Orientation Agency	24.96	101	71	120	National Institute for Cultural Orientation	20.83	182	102
72	Border Communities Development Agency	24.40	106	72	121	National Insurance Commission	20.83	182	102
73	Federal Produce Inspection Services	24.17	107	73	122	National Lottery Trust Fund	20.83	182	102
74	Nigeria Atomic Energy Commission	24.04	108	74	123	National Population Commission	20.83	182	102
75	Pension Transitional Arrangement Directorate	23.75	110	75	124	National Sugar Development Council	20.83	182	102

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK1	RANK2
125	National Youth Service Corps	20.83	182	102
126	New Partnership for African Development	20.83	182	102
127	Nigeria Agricultural Quarantine Service	20.83	182	102
128	Nigeria Social Insurance Trust Fund	20.83	182	102
129	Nigerian Civil Aviation Authority	20.83	182	102
130	Nigerian Geological Survey Agency	20.83	182	102
131	Nigerian Tourism Development Corporation	20.83	182	102
132	Office of The SGF	20.83	182	102
133	Revenue Mobilisation Allocation and Fiscal Commission	20.83	182	102
134	Servicom	20.83	182	102
135	Small and Medium Enterprise Development Authority of Nigeria	20.83	182	102
136	National Agency for Prohibition of Trafficking in Persons	20.12	309	136
137	Federal Judicial Service Commission	20.00	310	137
138	Industrial Training Fund	20.00	310	137
139	National Agency for Science and Engineering Infrastructure	20.00	310	137
140	Nigeria Diaspora Commission	20.00	310	137
141	Nigerian Television Authority	20.00	310	137
142	North East Development Commission	20.00	310	137
143	Standards Organisation of Nigeria	20.00	310	137
144	Energy Commission of Nigeria	19.53	333	144
145	Office of The Head of Civil Service of the Federation	19.47	334	145
146	National Council for Arts and Culture	19.17	336	146
147	National Biosafety Management Agency	18.33	344	147
148	National Economic Reconstruction Fund	18.33	344	147
149	National Hydrological Services Agency	18.33	344	147
150	National Metallurgical Development Center, Jos	18.33	344	147
151	Nigerian Film Corporation	18.33	344	147
152	Nigerian National Merit Award	18.33	344	147
153	Nigerian Office for Trade Negotiation	18.33	344	147
154	Radiographers Registration Board of Nigeria	18.33	344	147
155	Sheda Science and Technology Complex	18.33	344	147
156	Ajaokuta Steel Company Limited	18.09	374	156
157	National Office for Technology Acquisition and Promotion	16.94	379	157
158	National Assembly Service Commission	16.67	381	158
159	Code of Conduct Bureau	15.83	385	159
160	National Centre for Women Development	15.83	385	159
161	Nigerian Football Federation	15.83	385	159
162	Civil Defence, Correctional, Fire and Immigration Board	15.36	414	162
163	Gurara Dam Management Agency	15.00	416	163
164	Health Records Officers Registration Board of Nigeria	15.00	416	163
165	National Commission for Nomadic Education	14.75	432	165
166	Federal Radio Corporation of Nigeria	13.33	435	166
167	National Agricultural Land Development Authority	13.33	435	166
168	National Boundary Commission	13.33	435	166
169	Nigerian Airspace Management Agency	13.33	435	166
170	Voice of Nigeria	13.33	435	166
171	Citizenship and Leadership Training Centre	10.83	455	171
172	National Iron Ore Mining Company	8.33	465	172
173	National Park Service	8.33	465	172
174	Dental Technologists Registration Board of Nigeria	7.50	473	174
175	Nigerian Natural Medicine Development Agency	5.83	478	175
176	Nigerian Coal Corporation	2.50	482	176
177	National Broadcasting Commission	0.00	484	177
178	National Commission for Mass Literacy Adult and NonFormal Education	0.00	484	177
179	National Inland Waterways Authority	0.00	484	177

180	National Troupe of Nigeria	0.00	466	177
181	Nigerian Law Reform Commission	0.00	466	177
182	Nigerian Press Council	0.00	466	177
183	Office of the Accountant General of the Federation	0.00	466	177
184	Tafawa Balewa Square Management Board	0.00	466	177
185	Veterinary Council of Nigeria	0.00	466	177

From the sectoral ranking of Commissions, Agencies, Departments, and Units above, Nigerian Investment Promotion Commission (2nd in the overall ranking) with 63.33% rank 1st in the sectoral ranking Nigerian Electricity Regulatory Commission (4th in the overall ranking) with 56.9% score and rank 2nd in the sectoral ranking, and Infrastructure Concession Regulatory Commission (5th in the overall ranking) with 55.47% score occupies the 3rd rank. These are the institutions with the most compliance with TII variables among the Commissions, Agencies, Departments and Units. Some institutions non-compliant with TII variables are National Broadcasting Commission, National Commission for Mass Literacy Adult and NonFormal Education and all other institutions under the table with 0.00% score and jointly ranked 484th.

## MILITARY AND PARAMILITARY

Thirteen (13) institutions are categorised in the Military and Paramilitary sectoral ranking. The results are presented below:

S/N	MILITARY AND PARAMILITARY	SCORE%	RANK1	RANK2
1	Nigeria Customs Service	34.76	26	1
2	Federal Road Safety Commission	30.83	42	2
3	Nigerian Air Force	25.83	83	3
4	Nigerian Navy	23.33	114	4
5	Military Pension Board	21.94	146	5
6	Nigeria Immigration Service	20.83	182	6
7	Nigerian Correctional Service	20.83	182	6
8	Nigerian Police Force	20.83	182	6
9	Defence Headquarter	15.83	385	9
10	Nigerian Army	15.83	385	9
11	Federal Fire Service	15.83	385	9
12	Defence Industries Corporation of Nigeria	15.00	416	12
13	Nigeria Security and Civil Defence Corps	0.00	484	13

From the sectoral ranking of the Military and Paramilitary above, Nigeria Customs Service (26th in the overall ranking) with 34.76% score is ranked 1st.

Table 10: Military and Paramilitary Ranking



Federal Road Safety Commission (42nd in the overall ranking) with 30.83% score is ranked 2nd. Nigerian Air Force (83th in the overall ranking) is ranked 3rd with 25.83%. They are the 3 institutions with the most compliance with TII Variables among the Military and Paramilitary.

## FEDERAL EDUCATION AND TRAINING INSTITUTIONS

One Hundred and Sixty (160) federal education and training institutions are assessed. Their sectoral ranking is presented below:

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK1	RANK2
1	Bayero University Kano	31.19	40	1
2	Nigerian Institute of Animal Science	30.83	42	2
3	Nigerian Institute of Science Laboratory Technology, Ibadan	30.00	58	3
4	Institute for Peace and Conflict Resolution	26.17	81	4
5	Pharmacist Council of Nigeria	25.83	83	5
6	Nigerian Institute of Advanced Legal Studies	24.88	102	6
7	Jos University Teaching Hospital	24.75	103	7
8	Federal University Wukari, Taraba	24.44	105	8
9	National Power Training Institute	23.36	113	9
10	Ahmadu Bello University, Zaria	23.33	114	10
11	Federal College of Land Resources Technology, Owerri, Imo State	23.33	114	10
12	Federal University Ilokoja, Kogi	23.33	114	10
13	Federal University of Technology, Minna	23.33	114	10
14	Federal University Oye-Ekiti, Ekiti	23.33	114	10
15	Nigeria Institute of Soil Science	23.33	114	10
16	National Institute for Nigerian Languages, Aba	22.61	136	16
17	Nigerian Institute of International Affairs, Lagos	22.49	137	17
18	Federal Co-operative College, Kaduna	22.25	139	18
19	Federal Polytechnic of Oil and Gas Bonny, Rivers	22.25	139	18
20	Petroleum Training Institute, Effurun	22.25	139	18
21	Public Service Institute of Nigeria	22.25	139	18
22	Federal College of Fisheries and Marine Technology, Lagos	21.94	146	22
23	University of Jos	21.94	146	22
24	Air force Institute of Technology, Kaduna	21.67	155	24
25	Federal College of Forestry Mechanization, Afaka, Kaduna State	21.67	155	24
26	Federal College of Freshwater Fisheries Technology, NewBussa	21.67	155	24
27	Federal University Birnin Kebbi	21.67	155	24
28	Federal University of Technology, Akure	21.67	155	24
29	Institute of Chartered Chemists of Nigeria	21.67	155	24
30	Nigerian Institute of Mining and Geosciences	21.67	155	24
31	University of Lagos	21.54	173	31
32	Administrative Staff College of Nigeria	20.83	182	32
33	Agricultural and Rural Management Training Institute	20.83	182	32
34	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	20.83	182	32
35	Alex Ekueme University, Ndufu-Alike, Ebonyi	20.83	182	32
36	Alvan Ikoku College of Education, Owerri	20.83	182	32
37	FCE (Technical), Asaba	20.83	182	32
38	FCE (Technical), Gombe	20.83	182	32
39	FCE (Technical), Omuku, River	20.83	182	32
40	FCE Kano	20.83	182	32
41	FCE Obudu, Cross River	20.83	182	32
42	FCE Zaria, Kaduna	20.83	182	32
43	Federal College of Agriculture Akure	20.83	182	32
44	Federal College of Agriculture, Ibadan, Oyo State.	20.83	182	32
45	Federal College of Forestry, Jos, Plateau State	20.83	182	32
46	Federal College of Wildlife Management, New Bussa, Niger State	20.83	182	32
47	Federal Polytechnic Ado Ekiti	20.83	182	32
48	Federal Polytechnic Bauchi	20.83	182	32
49	Federal Polytechnic Ekowe, Bayelsa	20.83	182	32
50	Federal Polytechnic Ile-Oluji, Ondo	20.83	182	32
51	Federal Polytechnic Kaltungo, Gombe State	20.83	182	32
52	Federal Polytechnic Kaura Namoda, Zamfara	20.83	182	32
53	Federal Polytechnic Nakede, Owerri	20.83	182	32
54	Federal Polytechnic Oko, Anambra	20.83	182	32
55	Federal Polytechnic Ukana, Akwa Ibom	20.83	182	32
56	Federal School of Occupational Therapy, Yaba	20.83	182	32
57	Federal University Dutse, Jigawa	20.83	182	32
58	Federal University Dutsin-ma, Katsina	20.83	182	32
59	Federal University Gusau, Zamfara	20.83	182	32
60	Federal University of Agriculture Zuru	20.83	182	32
61	Federal University Otuoke, Bayelsa	20.83	182	32
62	Institute of Public Analysts of Nigeria	20.83	182	32
63	Kaduna Polytechnic, Kaduna	20.83	182	32
64	National Institute for Legislative and Democratic Studies	20.83	182	32
65	National Institute for Policy and Strategic Studies, Kuru	20.83	182	32
66	National Institute of Construction Technology, Uromi	20.83	182	32
67	National Open University of Nigeria	20.83	182	32
68	Nigerian College of Aviation Technology, Zaria	20.83	182	32
69	Nigerian Institute of Leather and Science Technology	20.83	182	32
70	Nigerian Institute of Transportation Technology	20.83	182	32
71	Nigerian Law School	20.83	182	32
72	Nigerian Police Academy	20.83	182	32
73	Project Development Institute, Enugu	20.83	182	32
74	University of Abuja	20.83	182	32
75	University of Calabar	20.83	182	32
76	University of Ilorin	20.83	182	32
77	University of Port-Harcourt	20.83	182	32
78	University of Uyo	20.83	182	32
79	Usmanu Danfodio University, Sokoto	20.83	182	32
80	Yaba College of Technology, Yaba, Lagos	20.83	182	32
81	Federal Polytechnic Idah, Kogi	20.00	310	81
82	Maritime Academy of Nigeria	20.00	310	81
83	Michael Opara University of Agriculture, Umudike	20.00	310	81
84	National Defence College	20.00	310	81
85	National Institute for Sports	20.00	310	81
86	University of Benin	20.00	310	81
87	H.A Federal Polytechnic Kazaure, Jigawa	19.75	330	87
88	Federal University Gashua, Yobe	19.17	336	88
89	National Mathematical Centre	19.17	336	88
90	University of Maiduguri	19.17	336	88
91	Nigerian Army University, Biu	18.69	342	91
92	FCE Yola, Adamawa	18.33	344	92
93	Federal Polytechnic Offa, Kwara	18.33	344	92

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK1	RANK2
94	National Teachers Institute	18.33	344	92
95	National Water Resources Institute, Kaduna	18.33	344	92
96	Nnamdi Azikiwe University, Awka	18.33	344	92
97	Samaru College of Agriculture (Dac), Zaria Kaduna State	18.33	344	92
98	Federal Co-operative College, Ibadan	17.50	375	98
99	University of Nigeria Nsukka	17.50	375	98
100	Federal Training Center, Lagos	16.67	381	100
101	Abubakar Tafawa Balewa University, Bauchi	15.83	385	101
102	Auchi Polytechnic, Edo	15.83	385	101
103	FCE (Special), Oyo	15.83	385	101
104	FCE (Technical), Bichi, Kano	15.83	385	101
105	FCE Abeokuta, Ogun	15.83	385	101
106	FCE Katsina	15.83	385	101
107	Federal College of Agriculture Ishiagu, Ebonyi State	15.83	385	101
108	Federal Polytechnic Bida, Niger	15.83	385	101
109	Federal Polytechnic Damaturu, Yobe	15.83	385	101
110	Federal Polytechnic Daura, Katsina State	15.83	385	101
111	Federal Polytechnic Ede, Osun	15.83	385	101
112	Federal Polytechnic Ilaro, Ogun	15.83	385	101
113	Federal School of Medical Laboratory Jos	15.83	385	101
114	Federal School of Survey	15.83	385	101
115	Federal Training Center, Kaduna	15.83	385	101
116	French Language Village, Badagry, Lagos	15.83	385	101
117	National Defence Academy, Kaduna	15.83	385	101
118	Nigeria Institute for Hospitality and Tourism	15.83	385	101
119	Nigerian Maritime University, Okerenkoko, Delta	15.83	385	101
120	W.U Federal Polytechnic, Birnin Kebbi	15.28	415	120
121	FCE Eha-Amufu, Enugu	15.00	416	121
122	FCE Okene, Kogi	15.00	416	121
123	Federal College of Horticulture, Dadin Kowa, Gombe	15.00	416	121
124	Federal Polytechnic Mubi, Adamawa	15.00	416	121
125	Federal University Kashere, Gombe	15.00	416	121
126	Federal University Iafia, Nasarawa	15.00	416	121
127	Federal University of Technology, Owerri	15.00	416	121
128	University of Ibadan	15.00	416	121
129	Federal University of Agriculture, Abeokuta	14.17	433	129
130	Obafemi Awolowo University, Ile-Ife	14.17	433	129
131	FCE (Technical), Gusau, Zamfara	13.33	435	131
132	FCE Gidan Madi, Sokoto	13.33	435	131
133	Federal College of Forestry, Ibadan, Oyo State	13.33	435	131
134	Federal Co-operative College,Oji River	13.33	435	131
135	Moddibo Adama University of Technology, Yola	13.33	435	131
136	National Institute of Educational Planning and Administration	13.33	435	131
137	Nigeria Arabic Language Village, Ngala, Borno State	13.33	435	131
138	Nigerian Army College of Education, Ilorin	13.33	435	131
139	FCT College of Education, Zuba	12.50	451	139
140	Metallurgical Training Institute, Onitsha	12.50	451	139
141	College of Agriculture (Dae), Kabba, Kogi State	10.83	455	141
142	FCE Kontagora, Niger	10.83	455	141
143	Federal College of Dental technology and Therapy, Enugu	10.83	455	141
144	Federal College of Freshwater Fisheries Technology, Baga, Borno State	10.83	455	141
145	FCE (Technical) Akoka, Lagos	10.28	462	145
146	Federal University of Agriculture, Makurdi	10.00	463	146

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK1	RANK2
147	Michael Imoudu National Institute for Labour Studies	0.00	463	146
148	Federal College of Agricultural Produce Technology, Kano	0.00	465	148
149	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	0.00	465	148
150	Federal College of Animal Health and Production Technology, Vom, Plateau State	0.00	465	148
151	Federal University of Petroleum Resources, Effurun	0.00	465	148
152	Adeyemi College of Education, Ondo	0.00	473	152
153	Federal College of Land Resources Technology Kuru, Jos	0.00	473	152
154	Federal Polytechnic Bali, Taraba	0.00	473	152
155	Federal Polytechnic Nasarawa	0.00	473	152
156	FCE (Technical), Potiskum, Yobe	0.00	480	156
157	FCE (Technical), Umunze	0.00	480	156
158	FCE Pankshin, Plateau	0.00	484	158
159	Federal University of Health Science Otukpo, Benue	0.00	484	158
160	N.A Institute of Tech. & Environmental Sciences	0.00	484	158
161	National Post Graduate Medical College of Nigeria	0.00	484	158
162	Optometrist and Dispensing Opticians Board of Nigeria	0.00	484	158

From the sectoral ranking of the Federal Education and Teaching Institutions above, Bayero University Kano (40th in the overall ranking), with 31.19% score is ranked 1st. It is followed by Nigerian Institute of Animal Science (32th in the overall ranking), with 30.83% score and ranked 2nd. And Nigerian Institute of Science Laboratory Technology, Ibadan (58th in the overall ranking) with 30.00% is ranked 3rd. They are the three (3) institutions most compliant with TII variables.

Institutions non-compliant with TII variables are: FCE Pankshin, Plateau Federal University of Health Science Otukpo, Benue, N.A Institute of Tech. & Environmental Sciences and other institutions as shown in the table above with 0.00% score, 484th in the overall ranking, and 158th in the sectoral ranking respectively.

## TEACHING AND SPECIALIST HOSPITALS

Forty-nine (49) Teaching and Specialist Hospitals are assessed. Their sectoral ranking is presented below:

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK1	RANK2
1	National Obstetric Fitsula Centre, Abakaliki	24.64	104	1
2	Abubakar Tafawa Balewa University Teaching Hospital	23.33	114	2
3	Federal Medical Centre, Asaba	23.33	114	2
4	Federal Neuro-Psychiatric Hospital Enugu	23.33	114	2
5	University of Port-Harcourt Teaching Hospital	21.94	146	5
6	University of Uyo Teaching Hospital	21.94	146	5
7	Lagos University Teaching Hospital	21.67	155	7
8	University of Nigeria Teaching Hospital	21.67	155	7
9	Federal Medical Centre, Abuja	21.19	180	9
10	Federal Medical Centre, Birnin Kebbi	20.83	182	10
11	Federal Medical Centre, Birnin Kudu	20.83	182	10
12	Federal Medical Centre, Jalingo	20.83	182	10
13	Federal Medical Centre, Yenogoa	20.83	182	10
14	Federal Medical Centre, Yola	20.83	182	10
15	Federal Neuro-Psychiatric Hospital Benin-City	20.83	182	10
16	Federal Neuro-Psychiatric Hospital Calabar	20.83	182	10
17	Federal Neuro-Psychiatric Hospital Maiduguri	20.83	182	10
18	Federal Neuro-Psychiatric Hospital Yaba	20.83	182	10
19	Federal Teaching Hospital Ido-Ekitilrrua	20.83	182	10
20	Specialist Teaching Hospital	20.83	182	10
21	National Eye Center	20.83	182	10
22	University College Hospital Ibadan	20.83	182	10
23	University of Abuja Teaching Hospital	20.83	182	10
24	University of Benin Teaching Hospital	20.83	182	10
25	University of Calabar Teaching Hospital	20.83	182	10
26	University of Ilorin Teaching Hospital	20.83	182	10
27	Usmanu DanFodio University Teaching Hospital	20.83	182	10
28	Federal Medical Centre, Ebute Metta	20.00	310	28
29	Federal Medical Centre, Katsina	20.00	310	28
30	Federal Medical Centre, Bida	19.17	336	30
31	Federal Neuro-Psychiatric Hospital Kaduna	19.17	336	30
32	Federal Medical Centre, Umuahia	18.33	344	32
33	Federal Neuro-Psychiatric Hospital Abeokuta	18.33	344	32
34	National Ear Care Centre	18.33	344	32
35	National Hospital	18.33	344	32
36	National Orthopaedic Hospital Lagos	18.33	344	32
37	National Tuberculosis and Leprosy Training Center, Zaria	18.33	344	32
38	Obafemi Awolowo Teaching Hospital	18.33	344	32
39	National Orthopaedic Hospital Enugu	16.67	381	39
40	Ahmadu Bello University Teaching Hospital, Zaria	15.83	385	40
41	Aminu Kano Teaching Hospital	15.00	416	41
42	Federal Medical Centre, Makurdi	13.33	435	42
43	Nnamdi Azikwe Teaching Hospital	13.33	435	42
44	Federal Medical Centre, Abeokuta	10.83	455	44
45	Federal Medical Centre, Azare	10.83	455	44
46	Federal Medical Centre, Keffi	8.33	465	46
47	Federal Medical Centre, Owo	8.33	465	46

48	National Orthopaedic Hospital Dala	0.00	484	48
49	University of Maiduguri Teaching Hospital	0.00	484	48

Table 12: Teaching and Specialists Hospitals Ranking

The table above depicts the sectoral ranking of Teaching and Specialist Hospitals. National Obstetric Fitsula Centre, Abakaliki (104th in the overall ranking) it is ranked 1st with 24.64%; Abubakar Tafawa Balewa University Teaching Hospital, Federal Medical Centre, Asaba and Federal Neuro-Psychiatric Hospital Enugu (114th in the overall ranking), with 23.33% score are ranked 2nd respectively; University of Port-Harcourt Teaching Hospital Enugu (146th in the overall ranking), with 21.94% score are ranked 5th.

They are the 4 institutions with the most compliance with TII Variables in the Teaching and Specialist Hospital sectoral ranking. While the last two (2) institutions on the table indicate no compliance with TII variables.

## COURTS AND TRIBUNALS

5 courts and Tribunal are assessed. Their sectoral ranking is presented below:

S/N	COURTS AND TRIBUNALS	SCORE%	RANK1	RANK2
1	Supreme Court of Nigeria	20.83	182	1
2	Investment and Securities Tribunal	20.00	310	2
3	National Industrial Court	20.00	310	2
4	Court of Appeal	18.33	344	4
5	Federal High Court	18.33	344	4

Table 13: Courts and Tribunals Ranking

The table above depicts the sectoral ranking of Courts and Tribunals. Supreme Court of Nigeria with 182th rank in the overall ranking, scored 20.83% and ranked 1st in the sectoral ranking; Investment and Securities Tribunal and National Industrial Court, with 310th rank in the overall ranking, scored 20.00% and ranked 2nd respectively. They are the most complying institutions with TII variables in the courts and tribunals sectoral ranking.

However, Court of Appeal (344th in the overall ranking) with 18.33% score occupies the 4th rank. It is the institution with the least compliance with the TII variables in the courts and tribunal sectoral ranking.

## EXAMINATION BODIES

The five (5) examination bodies in Nigeria are assessed, and their sectoral ranking is presented below:

S/N	EXAMINATION BODIES	SCORE%	RANK 1	RANK 2
1	National Examinations Council	25.83	83	1
2	National Board for Arabic and Islamic Studies	20.83	182	2
3	National Business and Technical Examination Board	20.00	310	3
4	Joint Admission and Matriculation Board	18.33	344	4
5	West African Examination Council	15.83	385	5

Table 14: Examination Bodies Ranking

The five (5) examination bodies in Nigeria are assessed, and their sectoral ranking is presented below:

The table above depicts the sectoral ranking of Examination Bodies. National Examinations Council (83th in the overall ranking), with 25.83% score is ranked 1st. National Board for Arabic and Islamic Studies (182th in the overall ranking) with 20.83% score occupies the 2nd rank. They are the institutions most compliant with TII variables in the Examination Bodies sectoral ranking.

West African Examination Council (385th, in the overall ranking) with 15.83% score, occupies the 5th rank. It is the institution with the least compliance with TII variables in Examination Bodies sectoral ranking.

## FEDERAL CAPITAL TERRITORY

Ten (10) institutions are assessed under the Federal Capital Territory (FCT). Their sectoral ranking is presented below:

S/N	FEDERAL CAPITAL TERRITORY	SCORE%	RANK 1	RANK 2
1	Abuja Enterprise Agency	20.83	182	1
2	FCT Water Board Abuja	20.83	182	1
3	Federal Capital Development Authority	20.83	182	1
4	Federal Capital Territory Internal Revenue	20.83	182	1
5	Abuja Metropolitan Management Council	19.44	335	5
6	Abuja Investment Company Limited	15.00	416	6
7	Abuja Infrastructure Investment Center	2.50	482	7
8	Abuja Broadcasting Corporation	0.00	484	8
9	Abuja Environmental Protection Board	0.00	484	8
10	FCT Muslims Pilgrims Welfare Board	0.00	484	8

Table 15: Federal Capital Territory Ranking

From the sectoral ranking of the Abuja Enterprise Agency, FCT Water Board, Federal Capital Development Authority and Federal Capital Territory Internal Revenue (182th in the overall ranking) with 20.83% are ranked 1st respectively. These three (3) institutions are the most compliant with TII variables in Federal Capital Territory sectoral ranking.

Abuja Broadcasting Corporation and two other institutions down the table has shown zero compliance with the TII variables in Federal Capital Territory Sectoral Ranking.

## FINANCIAL INSTITUTIONS

Nine (9) institutions are identified and assessed under the Financial Institutions. Their sectoral ranking is presented below:

S/N	FINANCIAL INSTITUTIONS	SCORE%	RANK 1	RANK 2
1	Development Bank of Nigeria	73.26	1	1
2	Central Bank of Nigeria	59.76	3	2
3	Bank of Industry	48.92	8	3
4	Nigeria Deposit Insurance Corporation	36.97	22	4
5	Nigeria Export-Import Bank	29.83	59	5
6	Securities and Exchange Commission	29.04	63	6
7	Federal Inland Revenue Service	26.90	76	7
8	Bank of Agriculture	25.83	83	8
9	Federal Mortgage Bank of Nigeria	18.33	344	9

Table 16: Financial Institutions Ranking

The table above depicts the sectoral ranking of Financial Institutions. Development Bank of Nigeria (1st in the overall ranking) with 73.26% occupies the 1st rank. It is followed by Central Bank of Nigeria (2nd in the overall ranking) with 59.76% score and ranked 2nd. They are the institutions most compliant with TII variables in the Financial Institutions sectoral ranking. However, Federal Mortgage Bank of Nigeria (344th in the overall ranking) is the institution least compliant, with 18.33% and ranked 9th.

## OIL SECTOR

Six (6) institutions are assessed under the Oil Sector. Their ranking is presented below:

S/N	OIL SECTOR	SCORE%	RANK1	RANK2
1	National Oil Spill Detection and Response Agency	37.97	16	1
2	Oil and Gas Free Zones Authority	35.83	24	2
3	Nigerian Content Development and Monitoring Board	27.29	72	3
4	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.83	83	4
5	Nigerian Upstream Petroleum Regulatory Commission	23.09	133	5
6	Nigerian National Petroleum Corporation	20.83	182	6
7	Petroleum Technology Development Fund	20.83	182	6

Table 17: Oil Sector Ranking

From the sectoral ranking above, National Oil Spill Detection and Response Agency (16th in the overall ranking) with 37.97% score occupies the 1st rank, Oil and Gas Free Zones Authority (24th in the overall ranking) with 35.83% score is ranked 2nd. They are the institutions most compliant with TII variables in the Oil Sector sectoral ranking.

Petroleum Technology Development Fund (182nd in the overall ranking) is the least compliant with 20.83% and ranked 6th.

## RESEARCH INSTITUTIONS

Twenty Seven (27) Research Institutions are identified and assessed. Their sectoral ranking is presented below:

S/N	RESEARCH INSTITUTIONS	SCORE%	RANK1	RANK2
1	Nigeria Institute for Medical Research, Yaba	31.67	35	1
2	National Veterinary Research Institute, Vom	29.25	60	2
3	Cocoa Research Institute of Nigeria, Ibadan	27.26	73	3
4	Raw Materials Research and Development Council	21.67	155	4
5	Forestry Research Institute of Nigeria, Ibadan	20.83	182	5
6	Institute for Agricultural Research and Training, Ibadan	20.83	182	5
7	National Horticultural Research Institute, Ibadan	20.83	182	5
8	National Institute for Freshwater Fisheries Research, New-Bussa	20.83	182	5
9	National Institute of Pharmaceutical Research And Development, Abuja	20.83	182	5
10	National Root Crops Research Institute, Umudike	20.83	182	5
11	National Space Research and Development Agency	20.83	182	5
12	Nigerian Institute of Social and Economic Research	20.83	182	5
13	Nigerian Stored Products Research Institute, Ilorin	20.83	182	5
14	National Arbovirus and Vector Research, Enugu	20.00	310	14
15	Federal Institute of Industrial Research, Oshodi	19.75	331	15
16	National Cereals Research Institute Badeggi	19.75	331	15

17	Nigerian Building and Road Research Institute, Lagos	18.33	344	17
18	Rubber Research Institute of Nigeria, Benin	18.33	344	17
19	National Animal Production Research Institute	17.50	375	19
20	Institute for Agricultural Research, Zaria	16.94	379	20
21	Nigerian Educational Research and Development Council	15.00	416	21
22	National Institute for Oceanography and Marine Research	13.33	435	22
23	Lake Chad Research Institute, Maiduguri	11.66	453	23
24	Nigerian Institute for Oil Palm Research, Benin	5.83	478	24
25	National Agricultural Extension and Research Liaison Services	0.00	484	25
26	National Research Institute for Chemical Technology, Zaria	0.00	484	25
27	Nigerian Institute for Trypanosomiasis Research, Kaduna	0.00	484	25

Table 18: Research Institutions Ranking

From the sectoral ranking above, Nigeria Institute for Medical Research, Yaba (35th in the overall ranking) with 31.67%, occupies the 1st rank. National Veterinary Research Institute, Vom (60th in the overall ranking) follows it with 29.25% and ranked 2nd. Cocoa Research Institute of Nigeria, Ibadan (73rd in the overall ranking) is ranked 3rd with 27.26%. They are the institutions with the most compliance with TII variables in the Research Institutions sectoral ranking. National Agricultural Extension and Research Liaison Services, National Research Institute for Chemical Technology, Zaria, Nigerian Institute for Trypanosomiasis Research, Kaduna are the only institutions with no compliance with the TII variables in the Research Institutions sectoral ranking.

## RIVER BASINS

Twelve (12) River Basins are assessed under this category. Their sectoral ranking is presented below:

S/N	RIVER BASIN	SCORE%	RANK1	RANK2
1	Lower Benue River Basin Development Authority	21.67	155	1
2	Upper Benue River Basin Development Authority	21.67	155	1
3	Anambra - Imo River Basin Development Authority	20.83	182	3
4	Lower Niger River Basin Development Authority	20.83	182	3
5	Niger Delta River Basin Development Authority	17.13	378	5
6	Chad Basin River Basin Development Authority	15.83	385	6
7	Hadejia - Jama'are River Basin Development Authority	11.67	453	7
8	Benin - Owenna River Basin Development Authority	0.00	484	8
9	Cross-River Basin Development Authority	0.00	484	8
10	Ogun - Osun River Basin Development Authority	0.00	484	8
11	Sokoto - Rima River Basin Development Authority	0.00	484	8
12	Upper Niger River Basin Development Authority	0.00	484	8

Table 19: River Basins Ranking

From the sectoral ranking of the River Basins Authorities, Lower Benue River Basin Development Authority, and Upper Benue River Basin Development Authority (155th in the overall ranking) with 21.67% score are ranked 1st.

The Institutions with non-compliance with TII variables among the River Basin Authorities are: Benin - Owenna River Basin Development Authority, Cross-River Basin Development Authority, Ogun - Osun River Basin Development Authority, Sokoto - Rima River Basin Development Authority, and Upper Niger River Basin Development Authority (all ranked 484th in the overall ranking) were ranked 8th with a score of 0.00% respectively.

## SECTORS GENERAL RANKING

This section presents the general sectoral performance in compliance with the TII variables. The ranking is presented below:

S/N	SECTORS	AVERAGE SCORE	RANK
1	Financial Institutions	38.76	1
2	Oil Sector	27.38	2
3	Agencies, Departments, Commissions, and Units	23.75	3
4	Ministries	22.35	4
5	Examination Bodies	20.17	5
6	Military and Paramilitary	20.13	6
7	Courts and Tribunal	19.50	7
8	Teaching and Specialist Hospitals	18.31	8
9	Federal Education and Training Institutions	17.74	9
10	Research Institutions	17.55	10
11	Federal Capital Territory	12.03	11
12	River Basins	10.80	12

The table above depicts the average ranking according to twelve (12) sectors. Financial Institutions have an average score of 38.76% and ranked 1st. This shows that Financial Institutions are the most compliant with TII variables. The institutions in the Oil Sector have an average score of 27.38% and ranked 2nd.

The least performing sectors in complying with the TII variables are: the Federal Capital Territory with 12.03% average score, and River Basins Authorities with 10.8% average score. They occupy the 11th and 12th ranks respectively.

## WEBSITES NOT FOUND

This section presents the list of institutions that their website could not be found. The institutions are listed below:

S/N	WEBSITES NOT FOUND
1	Code of Conduct Tribunal
2	Defence Intelligence College
3	Defence Research and Development Bureau
4	FCE Odugbo, Benue
5	FCT Christian Pilgrims Welfare Board
6	Federal College of Agriculture Dadin Kowa, Gombe
7	Federal College of Complementary And Alternative Medicine, Nigeria
8	Federal College of Forest Resources Management, Maiduguri, Borno State
9	Federal College of Forest Resources Management, Ebonyi State
10	Federal College of Forest Resources Management, Sakpoba, Edo State
11	Federal Medical Centre, Abakaliki
12	Federal Medical Centre, Gombe
13	Federal Medical Centre, Gusau
14	Federal Medical Centre, Lokoja
15	Federal Medical Centre, Nguru
16	Federal Medical Centre, Owerri
17	Federal Neuro-Psychiatric Hospital, Kware-Sokoto
18	Federal Polytechnic Gwandu, Kebbi
19	Federal Training Center, Calabar
20	Federal Training Center, Enugu
21	Federal Training Center, Ilorin
22	Federal Training Center, Maiduguri
23	Foreign Service Academy
24	Institute of Archaeology and Museum Studies, Jos
25	Institute of Forensics Science Laboratory-Oshodi
26	National Obstetric Fistula Centre Bauchi
27	National Obstetric Fistula Centre Katsina
28	National Secondary Education Commission
29	National Senior Secondary Education Commission
30	National Theatre
31	Technical Aid Corps

# STATES GOVERNMENTS

The assessment for the 36 states will be conducted around the following five (5) thematic areas -

- (a) Website Integrity
- (b) Fiscal Transparency
- (c) Open Procurement
- (d) Anti-Corruption
- (e) Citizens Engagement

## A. Website Integrity

This variable seeks to evaluate the integrity issues of Government websites. A standard website has to be well structured, functional and accessible at all times. It should have well-organised landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio and video, and it should be navigated easily. A standard website should be free of broken links that affect its usability and navigation.

Website Integrity has three (3) sub-variables which two (2) will be assessed using automated methods and the other one using manual method:

- i. Implementation Status (IS)
- ii. Broken Links (BL)
- iii. Website Update (WU)

The Implementation Status will be evaluated using Functional Accessibility Evaluator (FAE) 2.0. FAE 2.0 is a software that analyses web pages for requirements defined by Web Content Accessibility Guidelines (W3C) 2.0, level A and AA success criteria. The software organises its analysis of documents based on website landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio, video, keyboard, timing, and site navigation. The implementation score of the FAE was based

on the rule results across all pages of the evaluated website, and it ranges from 0 to 100. The overall implementation score was categorised into four (4): complete (100), almost complete (95-99), partial implementation (50-94), not implemented (0-50).

While for the website broken links, Dead Link Checker (DLC) will be used for checking broken links. Dead Link Checker (DLC) detects various forms of broken links: page not found, page time out, server error, a redirection (301,302 etc.) to a non-existent page, and any other error condition that may cause a webpage not to be displayed.

After obtaining the implementation status of a website, a transformation method will be used to transform the implementation score to a 1 point structured scale. Also, a score will be assigned to the number of the broken links detected and converted to a 1 point structured scale.

*Website Update (WU):* The website of the state governments should be reviewed to assess the publication of day-to-day activities. A scale ranging from 0 to 1 is used to assign scores based on the duration of publication. The scoring system is as follows:

0 to 1 month: a score of 1

2 to 3 months: a score of 0.75

4 to 6 months: a score of 0.5

7 months to 1 year: a score of 0.25

Above 1 year: a score of 0

The scoring system allows for the evaluation of the frequency of publication and provides a measure of the state's governments commitment to sharing timely information with the public.

# SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Website Integrity	Implementation Status (IS)	What is the FAE implementation score of the institution's website?	Before transformation= 0-100 IS  After transformation = 0-1 Total = 1	3
	Broken Links (BL)	How many broken links are there on the institution's website?	Before transformation = 0-∞  After transformation = 0-1 Total = 1	
	Website Update (WU)	How frequent was the website updated?	0 to 1 month: a score of 1 2 to 3 months: a score of 3/4 4 to 6 months: a score of 1/2 7 months to 1 year: a score of 1/4 Above 1 year: a score of 0	

**B. Fiscal Transparency:**

Fiscal transparency comprises budgetary transparency and the publication of other financial documents that explain the financial position of the states. The requirement is that each state should have its budgets, which are

substantially complete and reliable, debt information, and its annual audited accounts published on the state's official website(s) and other online portal(s).

Under fiscal transparency, there are eight (8) sub-variables as follows -

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Financials</i>	Budget Appropriation Act of the last Seven years (BA7)	Does the state publish previous Budget Appropriation Acts from 2016-2022 on its website?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	8



VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
	Budget Implementation Report of the last seven years (BI7)	Does the state publish on its website the quarterly budgetary performance from 2016-2022?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	8
	Citizens Budget of the last Seven years (CB7)	Does the state publish citizens budgets from 2016-2022 on its website?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	Report of Town Hall Meeting of the Last Seven Years (THM7)	Does the state publish a report of town hall meetings of each budget from 2016-2022?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	Citizens Accountability Report of the Last Seven Years (CAR7)	Does the state publish citizens accountability report of 2016-2022?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	Audit Report of the last Seven years (AR7)	Does the state publish previous Audit Reports from 2016-2022 on its website?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
	Contractual Debt Profile of the Last Seven years	Does the state publish its contracts debt profile on its website from 2016-2022?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	8
	Domestic and Foreign Debt Data of the Last Seven Years	Does the state publish information of its domestic and foreign debt on its website from 2016-2022?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	

### C. Open procurement:

States should have an entity of procurement and procurement law. In addition, each state should ensure that information on public procurement processes and records are readily available online

on the state's official website(s) and other requisite online portal(s).

Under open procurement, there are six (6) sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
	Advertisement of Tender for contracts awarded in the Last Seven Years (AT7)	Does the states publish tender adverts of contracts awarded within 2016-2022 on the website?	Scale of 0-1 2016= 1/7 2017= 2 /7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	3
<i>Procurement</i>	Procurement Records of the last Seven years (PR7)	Does the states publish procurement records of 2016-2022 on the website?  NB: The record must include the status of the contracts and the details of the contractors.	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	Procurement Law (PL)	Does the state have procurement law?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	

**D. Anti-Corruption:**

To address the menace of corruption at the State level, each state is expected to develop or have anti-bribery/anti-corruption law(s) that will

address corruption. In addition, states should also have procedures for whistleblowing.

Under Anti-Corruption, there is only one sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Anti-Corruption</i>	Anti-Corruption/ Anti-Bribery Policy (AC/ABP)	Does the state have or domesticated anti-corruption laws, including an anti corruption agency?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	2
	Whistleblowing policy (WBP)	Does the institution publish policy and mechanism of reporting known or suspected illegal, unethical or generally unacceptable practices on the website?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1	

**E. Citizens Engagement:**

States should have legal backing for citizens to demand accountability by having access to diverse classes of information. States should have or domesticate the Freedom of Information (FOI) Law. Furthermore, states should have communication channels that will aid

communication with citizens and facilitate engagement. The channels should comprise feedback forms and official email on the official website, and social media account(s).

Under citizens engagement, three (3) sub-variables are identified to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Citizens Engagement</i>	Freedom of Information (FOI)	Does the state have or domesticated Freedom of Information Act (FOI)?	Scale of 0-1  Yes = 1 No = 0 Total = 1	3
	Communication Channels (CC)	Does the state have/provide any medium of communication, either of website interactive sections or social media account(s)?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1	
	Multi-Media	Does the state publish pictorials of their contracts, and town hall meetings events?	Scale of 0-1  Yes = 1 No = 0 Total = 1	

# STATES RANKING



S/N	State	% Score	Rank
1	Ekiti	61.32	1
2	Kaduna	59.76	2
3	Ondo	53.75	3
4	Lagos	52.75	4
5	Gombe	52.05	5
6	Oyo	51.29	6
7	Jigawa	50.74	7
8	Plateau	50.54	8
9	Kogi	50.17	9
10	Kano	49.81	10
11	Kebbi	49.79	11
12	Ebonyi	49.16	12
13	Kwara	48.85	13
14	Taraba	48.85	13
15	Edo	46.78	15
16	Osun	46.56	16
17	Zamfara	46.03	17
18	Abia	45.84	18
19	Yobe	45.27	19
20	Nasarawa	44.70	20
21	Katsina	43.77	21
22	Borno	41.51	22
23	Cross River	40.99	23
24	Rivers	40.76	24
25	Sokoto	40.01	25
26	Delta	39.27	26
27	Niger	39.25	27
28	Enugu	38.51	28
29	Imo	37.57	29
30	Anambra	37.01	30
31	Bauchi	37.00	31
32	Adamawa	36.82	32
33	Benue	34.57	33
34	Ogun	34.39	34
35	Bayelsa	32.31	35
36	Akwa Ibom	29.67	36

This section presents the ranking of the states. All the thirty six (36) states are assessed based on the TII variables for states.



The presented table offers a comprehensive portrayal of state rankings in terms of compliance with the TII (Transparency and Integrity Index) variables. The data reveals that Ekiti, Kaduna, and Ondo States occupy the foremost positions as the three most compliant states, with Ekiti State securing the highest score at 61.32%, earning it the top rank. Following closely are Kaduna and Ondo States, achieving scores of 59.76% and 53.75%, respectively, and occupying the second and third positions.

Conversely, Ogun State emerges at the 34th position with a score of 34.39%, while Bayelsa and Akwa Ibom States trail behind at the 35th and 36th positions, garnering scores of 32.31% and 29.67%, respectively. These three states are positioned at the lower end of the compliance spectrum, signifying their comparatively weaker adherence to the TII variables.

Furthermore, it is noteworthy that the TII score for the year 2023 has witnessed an upswing, ascending from 58.74% to 61.32% in the current assessment period.

## VARIABLES COMPLIANCE RANKING

### WEBSITE INTEGRITY VARIABLE RANKING

SN	State	% Score	Rank
1	Cross River	69.33	1
2	Abia	66.67	2
3	Kwara	66.67	2
4	Lagos	66.67	2
5	Taraba	66.67	2
6	Anambra	58.33	6
7	Bauchi	58.33	6
8	Borno	58.33	6
9	Delta	58.33	6
10	Ebonyi	58.33	6
11	Edo	58.33	6
12	Ekiti	58.33	6
13	Enugu	58.33	6
14	Gombe	58.33	6
15	Kano	58.33	6
16	Katsina	58.33	6
17	Kebbi	58.33	6
18	Niger	58.33	6
19	Osun	58.33	6
20	Oyo	58.33	6
21	Plateau	58.33	6
22	Rivers	58.33	6
23	Sokoto	58.33	6
24	Yobe	58.33	6
25	Zamfara	58.33	6
26	Akwa Ibom	50.00	26
27	Jigawa	50.00	26
28	Kaduna	50.00	26
29	Nasarawa	50.00	26
30	Ondo	50.00	26
31	Kogi	41.67	31
32	Ogun	41.67	31
33	Adamawa	33.33	33
34	Bayelsa	33.33	33
35	Benue	33.33	33
36	Imo	33.33	33

### FINANCIALS VARIABLE RANKING

S/N	State	% Score	Rank
1	Ekiti	68.41	1
2	Ondo	62.48	2
3	Gombe	60.69	3
4	Kogi	55.33	4
5	Ebonyi	53.83	5
6	Jigawa	51.75	6
7	Edo	51.74	7
8	Benue	49.98	8
9	Kebbi	49.95	9
10	Lagos	48.20	10
11	Kaduna	48.19	11
12	Kwara	48.16	12
13	Nasarawa	48.16	12
14	Plateau	48.16	12
15	Taraba	48.16	12
16	Oyo	46.39	16
17	Bayelsa	44.59	17
18	Zamfara	44.59	18
19	Kano	42.85	19
20	Katsina	41.03	20
21	Yobe	41.01	21
22	Akwa Ibom	39.23	22
23	Osun	38.71	23
24	Abia	37.45	24
25	Adamawa	37.45	24
26	Imo	35.68	26
27	Borno	35.65	27
28	Bauchi	35.65	28
29	Sokoto	33.88	29
30	Rivers	33.88	30
31	Cross River	32.09	31
32	Niger	32.08	32
33	Enugu	30.31	33
34	Delta	28.54	34
35	Anambra	24.95	35
36	Ogun	19.63	36

### PROCUREMENT VARIABLE RANKING

S/N	State	% Score	Rank
1	Jigawa	100.000	1
2	Kaduna	100.000	1
3	Osun	100.000	1
4	Plateau	100.000	1
5	Kogi	92.850	5
6	Abia	85.700	6
7	Kebbi	85.700	6
8	Ogun	85.700	6
9	Ondo	85.700	6
10	Bayelsa	78.550	10
11	Benue	78.550	10
12	Yobe	78.550	10
13	Bauchi	71.400	13
14	Delta	71.400	13
15	Ekiti	71.400	13
16	Kwara	71.400	13
17	Taraba	71.400	13
18	Zamfara	71.400	13
19	Anambra	64.250	19
20	Borno	64.250	19
21	Ebonyi	64.250	19
22	Gombe	64.250	19
23	Imo	64.250	19
24	Kano	64.250	19
25	Katsina	64.250	19
26	Oyo	64.250	19
27	Rivers	64.250	19
28	Lagos	58.300	28
29	Cross River	57.100	29
30	Enugu	57.100	29
31	Niger	57.100	29
32	Sokoto	57.100	29
33	Nasarawa	57.000	33
34	Adamawa	50.000	34
35	Edo	50.000	34
36	Akwa Ibom	0.000	36

## VARIABLES COMPLIANCE RANKING Con't

### CITIZENS ENGAGEMENT VARIABLE RANKING

S/N	State	% Score	Rank
1	Ekiti	100.00	1
2	Kaduna	100.00	1
3	Abia	66.67	3
4	Adamawa	66.67	3
5	Anambra	66.67	3
6	Borno	66.67	3
7	Cross River	66.67	3
8	Delta	66.67	3
9	Ebonyi	66.67	3
10	Edo	66.67	3
11	Enugu	66.67	3
12	Gombe	66.67	3
13	Imo	66.67	3
14	Jigawa	66.67	3
15	Kano	66.67	3
16	Katsina	66.67	3
17	Kebbi	66.67	3
18	Kogi	66.67	3
19	Kwara	66.67	3
20	Lagos	66.67	3
21	Nasarawa	66.67	3
22	Niger	66.67	3
23	Ogun	66.67	3
24	Ondo	66.67	3
25	Osun	66.67	3
26	Oyo	66.67	3
27	Plateau	66.67	3
28	Rivers	66.67	3
29	Sokoto	66.67	3
30	Taraba	66.67	3
31	Yobe	66.67	3
32	Zamfara	66.67	3
33	Akwa Ibom	33.33	33
34	Bauchi	33.33	33
35	Bayelsa	0.00	35
36	Benue	0.00	35

### ANTI-CORRUPTION VARIABLE RANKING

S/N	State	% Score	Rank
1	Kaduna	50	1
2	Kano	50	1
3	Lagos	50	1
4	Oyo	50	1
5	Abia	0	5
6	Adamawa	0	5
7	Akwa Ibom	0	5
8	Anambra	0	5
9	Bauchi	0	5
10	Bayelsa	0	5
11	Benue	0	5
12	Borno	0	5
13	Cross River	0	5
14	Delta	0	5
15	Ebonyi	0	5
16	Edo	0	5
17	Ekiti	0	5
18	Enugu	0	5
19	Gombe	0	5
20	Imo	0	5
21	Jigawa	0	5
22	Katsina	0	5
23	Kebbi	0	5
24	Kogi	0	5
25	Kwara	0	5
26	Nasarawa	0	5
27	Niger	0	5
28	Ogun	0	5
29	Ondo	0	5
30	Osun	0	5
31	Plateau	0	5
32	Rivers	0	5
33	Sokoto	0	5
34	Taraba	0	5
35	Yobe	0	5
36	Zamfara	0	5

# LOCAL GOVERNMENTS

The assessment for the 774 local governments will be conducted around the following five (5) thematic areas -

- A. Website Integrity
- B. Fiscal Transparency
- C. Open Procurement
- D. Anti-Corruption
- E. Citizens Engagement

## A. Website Integrity

This variable seeks to evaluate the integrity issues of Local Government websites. A standard website has to be well structured, functional and accessible at all times. It should have well-organised landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio and video, and it should be navigated easily. A standard website should be free of broken links that affect its usability and navigation.

Website Integrity has three (3) sub-variables which two (2) will be assessed using automated methods and the other one using manual method:

- i. Implementation Status (IS)
- ii. Broken Links (BL)
- iii. Website Update (WU)

The Implementation Status will be evaluated using Functional Accessibility Evaluator (FAE) 2.0. FAE 2.0 is a software that analyses web pages for requirements defined by Web Content Accessibility Guidelines (W3C) 2.0, level A and AA success criteria. The software organises its analysis of documents based on website landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio, video, keyboard, timing, and site navigation. The implementation score of the FAE was based on the rule results across all pages of the evaluated website, and it ranges from 0 to 100.

The overall implementation score was categorised into four (4): complete (100), almost complete (95-99), partial implementation (50-94), not implemented (0-50).

While for the website broken links, Dead Link Checker (DLC) will be used for checking broken links. Dead Link Checker (DLC) detects various forms of broken links: page not found, page time out, server error, a redirection (301,302 etc.) to a non-existent page, and any other error condition that may cause a webpage not to be displayed.

After obtaining the implementation status of a website, a transformation method will be used to transform the implementation score to a 1 point structured scale. Also, a score will be assigned to the number of the broken links detected and converted to a 1 point structured scale.

*Website Update (WU):* The website of the local government should be reviewed to assess the publication of day-to-day activities. A scale ranging from 0 to 1 is used to assign scores based on the duration of publication. The scoring system is as follows:

0 to 1 month: a score of 1

2 to 3 months: a score of 0.75

4 to 6 months: a score of 0.5

7 months to 1 year: a score of 0.25

Above 1 year: a score of 0

The scoring system allows for the evaluation of the frequency of publication and provides a measure of the local government commitment to sharing timely information with the public.

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Website Integrity	Implementation Status (IS)	What is the FAE implementation score of the institution's website?	Before transformation = 0-100 IS  After transformation = 0-1 Total = 1	3
	Broken Links (BL)	How many broken links are there on the institution's website?	Before transformation = 0-∞  After transformation = 0-1 Total = 1	
	Website Update (WU)	How frequent was the website updated?	0 to 1 month: a score of 1 2 to 3 months: a score of 3/4 4 to 6 months: a score of 1/2 7 months to 1 year: a score of 1/4 Above 1 year: a score of 0	

### B. Fiscal Transparency:

Fiscal transparency comprises budgetary transparency and the publication of other financial documents that explain the financial position of the local government. The requirement is that each local government should

have its budgets, which are substantially complete and reliable, and its annual audited accounts published on the local government's official website(s) and other online portal(s). Under fiscal transparency, there are eight (3) sub-variables as follows -

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Financials</i>	Budget Appropriation Act of the last Seven years (BA7)	Does the local government publish previous Budget Appropriation Acts from 2016-2022 on its website?	Scale of 0-1  2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	3



VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
	Budget Implementation Report of the last seven years (BI7)	Does the local government publish on its website the yearly budgetary performance from 2016-2022?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	
	Audit Report of the last Seven years (AR7)	Does the state publish previous Audit Reports from 2016-2022 on its website?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	

**C. Open procurement:**

States should have an entity of procurement and procurement law. In addition, each state should ensure that information on public procurement processes and records are readily available online

on the state's official website(s) and other requisite online portal(s).

Under open procurement, there are six (6) sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Procurement</i>	Advertisement of Tender for contracts awarded in the Last Seven Years (AT7)	Does the local government publish tender adverts of contracts awarded within 2016-2022 on the website?	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	2
	Procurement Records of the last Seven years (PR7)	Does the local government publish procurement records of 2016-2022 on the website?  NB: The record must include the status of the contracts and the details of the contractors.	Scale of 0-1 2016= 1/7 2017= 2/7 2018= 3/7 2019= 4/7 2020= 5/7 2021= 6/7 2022= 7/7 Total = 1	

**D. Anti-Corruption:**

To address the menace of corruption at the State level, each state is expected to develop or have anti-bribery/anti-corruption law(s) that will

address corruption. In addition, states should also have procedures for whistleblowing.

Under Anti-Corruption, there is only one sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Anti-Corruption</i>	Anti-Corruption/ Anti-Bribery Policy (AC/ABP)	Does the local government have or domesticated anti-corruption laws?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	1
	Whistleblowing policy	Does the local government publish policy and mechanism of reporting known or suspected illegal, unethical or generally unacceptable practices on the website?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1	

### E. Citizens Engagement:

States should have legal backing for citizens to demand accountability by having access to diverse classes of information. States should have or domesticate the Freedom of Information (FOI) Law. Furthermore, states should have communication channels that will aid

communication with citizens and facilitate engagement. The channels should comprise feedback forms and official email on the official website, and social media account(s).

Under citizens engagement, three (3) sub-variables are identified to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
	Communication Channels (CC)	Does the state have/provide any medium of communication, either of website interactive sections or social media account(s)?	Scale of 0-1  Available= 1 Not-Available= 0 Total = 1	2
	Multi-Media	Does the state publish pictorials of their contracts, and town hall meetings events?	Scale of 0-1  Yes = 1 No = 0 Total = 1	

## LOCAL GOVERNMENT RANKING



S/N	State	% Score	Rank
1	Abeokuta North	31.25	1
2	Abi	31.25	1
3	Ado-Odo/Ota	31.25	1
4	Afijio	31.25	1
5	Akinyele	31.25	1
6	Atiba	31.25	1
7	Atisbo	31.25	1

According to the table provided, only 7 out of 774 local governments in Nigeria we were able to find their websites, and all of them scored 31.25% out of 100% based solely on the website integrity and citizen engagement variables. However, when it comes to critical variables such as financials, procurement, and anti-corruption, they scored zero (0), indicating that there is a need for improvement in these areas.



## Appendix

S/N	MDA	URL(S)	EMAIL(S)
1	Abubakar Tafawa Balewa University Teaching Hospital	<a href="https://atbuth.org.ng/">https://atbuth.org.ng/</a>	info@atbuth.ng
2	Abubakar Tafawa Balewa University, Bauchi	<a href="https://www.atbu.edu.ng">https://www.atbu.edu.ng</a>	Not Found
3	Abuja Broadcasting Corporation	<a href="https://asoradioandtv.com">https://asoradioandtv.com</a>	info@asoradioandtv.com
4	Abuja Enterprise Agency	<a href="https://www.aea.org.ng/">https://www.aea.org.ng/</a>	info@aea.org.ng
5	Abuja Environmental Protection Board	Not Found	Not Found
6	Abuja Infrastructure Investment Center	<a href="https://aiic.abj.gov.ng">https://aiic.abj.gov.ng</a>	info@aiic.abj.gov.ng
7	Abuja Investment Company Limited	<a href="https://abujainvestments.com">https://abujainvestments.com</a>	online@abujainvestments.com
8	Abuja Metropolitan Management Council	<a href="https://ammcsite.wordpress.com/about/">https://ammcsite.wordpress.com/about/</a>	Not Found
9	Accident and Investigation Bureau	<a href="http://aib.gov.ng">http://aib.gov.ng</a>	info@aib.gov.ng
10	Adeyemi College of Education, Ondo	<a href="https://www.aceondo.edu.ng/">https://www.aceondo.edu.ng/</a>	Support@aceondo.edu.ng
11	Administrative Staff College of Nigeria	<a href="https://ascon.gov.ng/">https://ascon.gov.ng/</a>	info@ascon.gov.ng
12	Advertising Practitioners Council of Nigeria	<a href="https://apcon.gov.ng/">https://apcon.gov.ng/</a>	<a href="mailto:infoabuja@apcon.gov.ng">infoabuja@apcon.gov.ng</a> infolagos@apcon.gov.ng
13	Agricultural and Rural Management Training Institute	<a href="https://armti.gov.ng">https://armti.gov.ng</a>	info@armti.gov.ng
14	Agricultural Research Council of Nigeria	<a href="https://arcn.gov.ng/">https://arcn.gov.ng/</a>	info@arcn.gov.ng
15	Ahmadu Bello University Teaching Hospital, Zaria	<a href="https://abuth.gov.ng">https://abuth.gov.ng</a>	info@abuth.gov.ng
16	Ahmadu Bello University, Zaria	<a href="https://www.abu.edu.ng">https://www.abu.edu.ng</a>	<a href="mailto:info@abu.edu.ng">info@abu.edu.ng</a> vc@abu.edu.ng
17	Air force Institute of Technology, Kaduna	<a href="https://afit.edu.ng/home/">https://afit.edu.ng/home/</a>	info@afit.edu.ng
18	Ajaokuta Steel Company Limited	<a href="https://www.ajaokutasteel.com">https://www.ajaokutasteel.com</a>	info@ajaokutasteel.com
19	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	<a href="https://polyunwana.edu.ng/">https://polyunwana.edu.ng/</a>	mail@polyunwana.edu.ng
20	Alex Ekueme University, Ndufu-Alike, Ebonyi	<a href="https://www.funai.edu.ng">https://www.funai.edu.ng</a>	pro@funai.edu.ng
21	Alvan Ikoku College of Education, Owerri	<a href="https://www.dlvnikoku.edu.ng/">https://www.dlvnikoku.edu.ng/</a>	Not Found
22	Aminu Kano Teaching Hospital	<a href="https://akth.gov.ng">https://akth.gov.ng</a>	info@akth.gov.ng
23	Anambra - Imo River Basin Development Authority	<a href="https://www.airbda.gov.ng/">https://www.airbda.gov.ng/</a>	Not Found
24	Auchi Polytechnic, Edo	<a href="https://auchipoly.edu.ng/">https://auchipoly.edu.ng/</a>	support@auchipoly.edu.ng
25	Bank of Agriculture	<a href="http://boanig.com">http://boanig.com</a>	info@boanig.com
26	Bank of Industry	<a href="https://www.boi.ng/">https://www.boi.ng/</a>	customercare@boi.ng
27	Bayero University Kano	<a href="https://www.buk.edu.ng">https://www.buk.edu.ng</a>	info@buk.edu.ng
28	Benin - Owenna River Basin Development Authority	<a href="https://www.borbda.gov.ng/">https://www.borbda.gov.ng/</a>	Not found
29	Border Communities Development Agency	<a href="https://www.bcda.gov.ng/">https://www.bcda.gov.ng/</a>	Not Found
30	Budget Office of the Federation	<a href="https://www.budgetoffice.gov.ng">https://www.budgetoffice.gov.ng</a>	<a href="mailto:info@budgetoffice.gov.ng">info@budgetoffice.gov.ng</a> contact@budgetoffice.gov.ng
31	Bureau of Public Enterprise	<a href="https://bpe.gov.ng/">https://bpe.gov.ng/</a>	info@bpe.gov.ng
32	Bureau of Public Procurement	<a href="https://www.bpp.gov.ng">https://www.bpp.gov.ng</a>	info@bpp.gov.ng
33	Bureau of Public Service Reforms	<a href="https://www.bpsr.gov.ng">https://www.bpsr.gov.ng</a>	enquiries@bpsr.gov.ng
34	Central Bank of Nigeria	<a href="https://www.cbn.gov.ng/">https://www.cbn.gov.ng/</a>	<a href="mailto:contactcbn@cbn.gov.ng">contactcbn@cbn.gov.ng</a> ethicsoffice@cbn.gov.ng
35	Centre for Black African Arts and Culture	<a href="https://cbaac.org/">https://cbaac.org/</a>	info@cbaac.org
36	Centre for Management Development	<a href="https://www.cmd.gov.ng/">https://www.cmd.gov.ng/</a>	info@www.cmd.gov.ng
37	Chad Basin River Basin Development Authority	<a href="https://www.chbda.com.ng">https://www.chbda.com.ng</a>	Not Found
38	Citizenship and Leadership Training Centre	<a href="https://cltc.gov.ng">https://cltc.gov.ng</a>	info@cltc.gov.ng
39	Civil Defence, Correctional, Fire and Immigration Board	<a href="http://cdfipb.gov.ng">http://cdfipb.gov.ng</a>	info@cdfipb.gov.ng
40	Cocoa Research Institute of Nigeria, Ibadan	<a href="http://crin.gov.ng">http://crin.gov.ng</a>	info@crin.gov.ng
41	Code of Conduct Bureau	<a href="http://ccb.gov.ng/">http://ccb.gov.ng/</a>	Not Found
42	Code of Conduct Tribunal	Not Found	Not found
43	College of Agriculture (Dae), Kabba, Kogi State	<a href="https://dac.abu.edu.ng/kca/">https://dac.abu.edu.ng/kca/</a>	cakab@abu.edu.ng
44	Community Health Practitioners Registration Board	<a href="https://chprbn.gov.ng">https://chprbn.gov.ng</a>	<a href="mailto:info@chprbn.gov.ng">info@chprbn.gov.ng</a>
45	Computer Professionals Registration Council of Nigeria	<a href="https://cpn.gov.ng/metro/">https://cpn.gov.ng/metro/</a>	info@cpn.gov.ng
46	COREN	<a href="https://coren.gov.ng/">https://coren.gov.ng/</a>	info@coren.gov.ng
47	Corporate Affairs Commission	<a href="https://www.cac.gov.ng">https://www.cac.gov.ng</a>	<a href="mailto:protocol@cac.gov.ng">protocol@cac.gov.ng</a> helpdesk@cac.gov.ng cservice@cac.gov.ng
48	Council for the Regulation of Freight Forwarding in Nigeria	<a href="https://crffn.gov.ng">https://crffn.gov.ng</a>	info@crffn.gov.ng
49	Council of Nigerian Mining Engineers and Geosciences	<a href="https://comeg.gov.ng/">https://comeg.gov.ng/</a>	info@comeg.gov.ng
50	Court of Appeal	<a href="https://www.courtofappeal.gov.ng/">https://www.courtofappeal.gov.ng/</a>	info@courtofappeal.gov.ng
51	Cross-River Basin Development Authority	<a href="https://crbda.gov.ng/">https://crbda.gov.ng/</a>	
52	Debt Management Office	<a href="https://www.dmo.gov.ng">https://www.dmo.gov.ng</a>	enquiries@dmo.gov.ng
53	Defence Headquarter	<a href="https://defencehq.mil.ng">https://defencehq.mil.ng</a>	Not Found
54	Defence Industries Corporation of Nigeria	<a href="https://dicon.gov.ng">https://dicon.gov.ng</a>	contacthq@dicon.gov.ng
55	Defence Intelligence College	Not Found	Not Found
56	Defence Research and Development Bureau	Not Found	
57	Dental Technologists Registration Board of Nigeria	<a href="https://dtechboard.gov.ng">https://dtechboard.gov.ng</a>	Not Found
58	Dental Therapist Registration Board of Nigeria	<a href="https://dthbn.gov.ng">https://dthbn.gov.ng</a>	<a href="mailto:info@dthbn.gov.ng">info@dthbn.gov.ng</a>

59	Development Bank of Nigeria	<a href="https://www.devbankng.com">https://www.devbankng.com</a>	info@dpr.gov.ng
60	Directorate for Technical Cooperation in Africa	<a href="https://dtca.gov.ng/">https://dtca.gov.ng/</a>	info@devbankng.com
61	Economic And Financial Crimes Commission	<a href="https://www.efccnigeria.org/efcc/">https://www.efccnigeria.org/efcc/</a> <a href="https://www.efcc.gov.ng/">https://www.efcc.gov.ng/</a>	info@efcc.gov.ng info@efccnigeria.org
62	Electric Development Institute	<a href="https://eldi.gov.ng/">https://eldi.gov.ng/</a>	admin@eldi.gov.ng
63	Energy Commission of Nigeria	<a href="https://energy.gov.ng">https://energy.gov.ng</a>	dg@energy.gov.ng
64	Family Homes Fund Ltd	<a href="https://www.fhfl.com.ng">https://www.fhfl.com.ng</a>	info@fhfl.com.ng
65	FCE (Special), Oyo	<a href="https://fcesoyo.edu.ng/">https://fcesoyo.edu.ng/</a>	info@fcesoyo.edu.ng
66	FCE (Technical) Akoka, Lagos	<a href="https://fcet-akoka.edu.ng/">https://fcet-akoka.edu.ng/</a>	Not Found
67	FCE (Technical), Asaba	<a href="https://www.fcetasaba.edu.ng/">https://www.fcetasaba.edu.ng/</a>	registrar@fcetasaba.edu.ng
68	FCE (Technical), Bichi, Kano	<a href="https://www.fcetbichi.edu.ng/index.php">https://www.fcetbichi.edu.ng/index.php</a>	info@fcetbichi.edu.ng
69	FCE (Technical), Gombe	<a href="https://fcetgombe.edu.ng/home/">https://fcetgombe.edu.ng/home/</a>	info@fcetgombe.edu.ng
70	FCE (Technical), Gusau, Zamfara	<a href="https://www.fcegusau.edu.ng/">https://www.fcegusau.edu.ng/</a>	info@fcetgusau.edu.ng
71	FCE (Technical), Omuku, Rivers	<a href="https://fcetomuku.edu.ng/">https://fcetomuku.edu.ng/</a>	Not Found
72	FCE (Technical), Potiskum, Yobe	<a href="https://fcetpotiskum.edu.ng/">https://fcetpotiskum.edu.ng/</a>	info@fcetpotiskum.edu.ng
73	FCE (Technical), Umunze	<a href="https://www.fcetumunze.edu.ng">https://www.fcetumunze.edu.ng</a>	info@fcetumunze.edu.ng
74	FCE Abeokuta, Ogun	<a href="https://fcea-beokuta.edu.ng/">https://fcea-beokuta.edu.ng/</a>	Not Found
75	FCE Eha-Amufu, Enugu	<a href="https://fceehamufu.edu.ng/">https://fceehamufu.edu.ng/</a>	info@fceehamufu.edu.ng
76	FCE Ekiadolor, Edo	Not Found	Not Found
77	FCE Gidan Madi, Sokoto	Not Found	Not Found
78	FCE Isu, Ebonyi	Not Found	Not Found
79	FCE Iwo, Osun	Not Found	Not Found
80	FCE Jama'are, Bauchi	Not Found	Not Found
81	FCE Kano	<a href="https://www.fcekano.edu.ng/">https://www.fcekano.edu.ng/</a>	admin@fcekano.edu.ng
82	FCE Katsina	<a href="https://fcekatsina.edu.ng">https://fcekatsina.edu.ng</a>	info@fcekatsina.edu.ng
83	FCE Kontagora, Niger	<a href="https://www.fcekg.edu.ng/">https://www.fcekg.edu.ng/</a>	Not Found
84	FCE Odugbo, Benue	Not Found	Not Found
85	FCE Obudu, Cross River	<a href="https://www.fceobudu.edu.ng/">https://www.fceobudu.edu.ng/</a>	info@fceobudu.edu.ng
86	FCE Okene, Kogi	<a href="https://fceokene.edu.ng">https://fceokene.edu.ng</a>	info@fceokene.edu.ng
87	FCE Pankshin, Plateau	<a href="http://www.fcepankshin.edu.ng/">http://www.fcepankshin.edu.ng/</a>	fcepankshin@yahoo.com
88	FCE Yola, Adamawa	<a href="https://www.fceyoladegree.edu.ng/">https://www.fceyoladegree.edu.ng/</a>	Not Found
89	FCE Zaria, Kaduna	<a href="https://fcezaria.net/index.php">https://fcezaria.net/index.php</a>	info@fcezaria.net
90	FCT Christian Pilgrims Welfare Board	Not Found	Not Found
91	FCT College of Education, Zuba	<a href="https://fctcoezuba.edu.ng">https://fctcoezuba.edu.ng</a>	Not Found
92	FCT Muslims Pilgrims Welfare Board	Not Found	Not Found
93	FCT Water Board Abuja	<a href="https://fctwb.gov.ng">https://fctwb.gov.ng</a>	info@fctwb.gov.ng
94	Federal Airports Authority of Nigeria	<a href="http://faan.gov.ng">http://faan.gov.ng</a>	contact@faan.gov.ng
95	Federal Capital Development Authority	<a href="https://fcda.gov.ng">https://fcda.gov.ng</a>	info@fcda.gov.ng
96	Federal Capital Territory Abuja	<a href="https://fcta.gov.ng">https://fcta.gov.ng</a>	info@fcta.gov.ng
97	Federal Capital Territory Internal Revenue	<a href="https://fctirs.gov.ng">https://fctirs.gov.ng</a>	contactus@fctirs.gov.ng
98	Federal Character Commission	<a href="https://federalcharacter.gov.ng/">https://federalcharacter.gov.ng/</a>	info@federalcharacter.gov.ng
99	Federal Civil Service Commission	<a href="http://www.fedcivilservice.gov.ng/">http://www.fedcivilservice.gov.ng/</a>	info@fedcivilservice.gov.ng
100	Federal College of Agricultural Produce Technology, Kano	<a href="https://www.fcapt.edu.ng/">https://www.fcapt.edu.ng/</a>	info@fcapt.edu.ng
101	Federal College of Agriculture Akure	<a href="https://www.fecaakure.edu.ng">https://www.fecaakure.edu.ng</a>	<a href="mailto:contact@fecaakure.edu.ng">contact@fecaakure.edu.ng</a> provost@fecaakure.edu.ng registrar@fecaakure.edu.ng
102	Federal College of Agriculture Dadin Kowa, Combe	Not Found	Not Found
103	Federal College of Agriculture Ishiagu, Ebonyi State	<a href="https://www.fcaishiagu.edu.ng">https://www.fcaishiagu.edu.ng</a>	info@fcaishiagu.edu.ng
104	Federal College of Agriculture, Ibadan, Oyo State.	<a href="https://www.fcaib.edu.ng">https://www.fcaib.edu.ng</a>	Not Found
105	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	<a href="https://www.fcahptib.edu.ng">https://www.fcahptib.edu.ng</a>	collage@fcahptib.edu.ng
106	Federal College of Animal Health and Production Technology, Vom, Plateau State	<a href="https://www.fcahptom.edu.ng">https://www.fcahptom.edu.ng</a>	contact@fcahptom.edu.ng
107	Federal College of Complementary And Alternative Medicine, Nigeria	Not Found	
108	Federal College of Dental technology and Therapy, Enugu	<a href="https://codtten.edu.ng">https://codtten.edu.ng</a>	<a href="mailto:info@codtten.edu.ng">info@codtten.edu.ng</a> admin@codtten.edu.ng
109	Federal College of Fisheries and Marine Technology, Lagos	<a href="https://www.fcfmt.edu.ng">https://www.fcfmt.edu.ng</a>	info@fcfmt.edu.ng
110	Federal College of Forest Resources Management, Maiduguri, Borno State	Not Found	
111	Federal College of Forest Resources Management, Ebonyi State	Not Found	
112	Federal College of Forest Resources Management, Sakpoba, Edo State	Not Found	
113	Federal College of Forestry Mechanization, Afaka, Kaduna State	<a href="https://www.fcfmafaka.edu.ng">https://www.fcfmafaka.edu.ng</a>	office@fcfmafaka.edu.ng
114	Federal College of Forestry, Ibadan, Oyo State.	<a href="https://www.fcfibadan.edu.ng">https://www.fcfibadan.edu.ng</a>	info@fcfibadan.edu.ng
115	Federal College of Forestry, Jos, Plateau State.	<a href="https://www.fcfjos.edu.ng">https://www.fcfjos.edu.ng</a>	info@fcfjos.edu.ng
116	Federal College of Freshwater Fisheries Technology, Baga, Borno State	<a href="https://www.fcffibaga.edu.ng">https://www.fcffibaga.edu.ng</a>	info@fcffibaga.edu.ng
117	Federal College of Freshwater Fisheries Technology, New-Bussa	<a href="https://www.fcff-newbussa.edu.ng">https://www.fcff-newbussa.edu.ng</a>	info@fcff-newbussa.edu.ng
118	Federal College of Horticulture, Dadin Kowa, Gombe	<a href="https://fchdk.edu.ng/">https://fchdk.edu.ng/</a>	Not Found

119	Federal College of Land Resources Technology Kuru, Jos	<a href="https://www.fecolartkuru.com">https://www.fecolartkuru.com</a>	Fecolartkuru2@gmail.com
120	Federal College of Land Resources Technology, Owerri, Imo State	<a href="https://www.fecolartow.ng">https://www.fecolartow.ng</a>	<a href="mailto:info@fecolartow.ng">info@fecolartow.ng</a> fecolartow@gmail.com
121	Federal College of Wildlife Management, New Bussa, Niger State	<a href="https://www.fcwm.edu.ng">https://www.fcwm.edu.ng</a>	Not Found
122	Federal Competition and Consumer Protection Commission	<a href="https://www.fccpc.gov.ng/">https://www.fccpc.gov.ng/</a>	<a href="mailto:contact@fccpc.gov.ng">contact@fccpc.gov.ng</a>
123	Federal Co-operative College, Ibadan	<a href="http://www.fccibadan.edu.ng/">http://www.fccibadan.edu.ng/</a>	<a href="mailto:info@fccibadan.edu.ng">info@fccibadan.edu.ng</a>
124	Federal Co-operative College, Kaduna	<a href="https://www.fcck.edu.ng/">https://www.fcck.edu.ng/</a>	<a href="mailto:info@fcck.edu.ng">info@fcck.edu.ng</a>
125	Federal Co-operative College, Oji River	<a href="https://www.fccojiriver.edu.ng/">https://www.fccojiriver.edu.ng/</a>	<a href="mailto:info@fccoijriver.edu.ng">info@fccoijriver.edu.ng</a>
126	Federal Fire Service	<a href="https://fedfire.gov.ng/">https://fedfire.gov.ng/</a>	<a href="mailto:info@fedfire.gov.ng">info@fedfire.gov.ng</a>
127	Federal High Court	<a href="https://fhc.gov.ng">https://fhc.gov.ng</a>	<a href="mailto:info@fhc.gov.ng">info@fhc.gov.ng</a>
128	Federal Housing Authority	<a href="https://fha.gov.ng/">https://fha.gov.ng/</a>	<a href="mailto:info@fha.gov.ng">info@fha.gov.ng</a>
129	Federal Inland Revenue Service	<a href="https://firs.gov.ng">https://firs.gov.ng</a>	<a href="mailto:enquiries@firs.gov.ng">enquiries@firs.gov.ng</a>
130	Federal Institute of Industrial Research, Oshodi	<a href="https://firo.gov.ng/">https://firo.gov.ng/</a>	<a href="mailto:info@firo.gov.ng">info@firo.gov.ng</a> <a href="mailto:enquiries@firo.gov.ng">enquiries@firo.gov.ng</a>
131	Federal Judicial Service Commission	<a href="https://fjsc.gov.ng">https://fjsc.gov.ng</a>	<a href="mailto:info@fjsc.gov.ng">info@fjsc.gov.ng</a>
132	Federal Medical Centre, Abakaliki	Not Found	Not Found
133	Federal Medical Centre, Abeokuta	<a href="https://fmcabeokuta.net/">https://fmcabeokuta.net/</a>	<a href="mailto:info@fmcabeokuta.net">info@fmcabeokuta.net</a>
134	Federal Medical Centre, Abuja	<a href="https://fmcabuja.gov.ng">https://fmcabuja.gov.ng</a>	<a href="mailto:info@fmcabuja.gov.ng">info@fmcabuja.gov.ng</a>
135	Federal Medical Centre, Asaba	<a href="https://fmcasaba.org">https://fmcasaba.org</a>	<a href="mailto:info@fmcasaba.org">info@fmcasaba.org</a>
136	Federal Medical Centre, Azare	<a href="https://fmcazare.gov.ng">https://fmcazare.gov.ng</a>	<a href="mailto:info@fmczare.gov.ng">info@fmczare.gov.ng</a>
137	Federal Medical Centre, Bida	<a href="https://fmcbeda.org/">https://fmcbeda.org/</a>	<a href="mailto:info@fmcbeda.org">info@fmcbeda.org</a>
138	Federal Medical Centre, Birnin Kebbi	<a href="https://fmcbirinkebbi.gov.ng">https://fmcbirinkebbi.gov.ng</a>	<a href="mailto:info@fmcbirinkebbi.gov.ng">info@fmcbirinkebbi.gov.ng</a>
139	Federal Medical Centre, Birnin Kudu	<a href="https://fmcblk.gov.ng">https://fmcblk.gov.ng</a>	<a href="mailto:info@fmcblk.com">info@fmcblk.com</a>
140	Federal Medical Centre, Ebute Metta	<a href="https://fmceb.org/">https://fmceb.org/</a>	<a href="mailto:fmcebinfo@fmceb.org">fmcebinfo@fmceb.org</a>
141	Federal Medical Centre, Gombe	Not Found	Not Found
142	Federal Medical Centre, Gusau	Not Found	Not Found
143	Federal Medical Centre, Jalingo	<a href="https://fmcjalingo.gov.ng">https://fmcjalingo.gov.ng</a>	<a href="mailto:info@fmcjalingo.gov.ng">info@fmcjalingo.gov.ng</a>
144	Federal Medical Centre, Katsina	<a href="https://fmcckatsina.gov.ng">https://fmcckatsina.gov.ng</a>	<a href="mailto:admin@fmcckatsina.gov.ng">admin@fmcckatsina.gov.ng</a>
145	Federal Medical Centre, Keffi	<a href="https://fmckeffi.gov.ng">https://fmckeffi.gov.ng</a>	Not Found
146	Federal Medical Centre, Lokoja	Not Found	Not Found
147	Federal Medical Centre, Makurdi	<a href="https://fmcmakurdi.gov.ng">https://fmcmakurdi.gov.ng</a>	<a href="mailto:info@fmcmakurdi.gov.ng">info@fmcmakurdi.gov.ng</a>
148	Federal Medical Centre, Nguru	Not Found	Not Found
149	Federal Medical Centre, Owerri	Not Found	Not Found
150	Federal Medical Centre, Owo	<a href="https://www.fmcowo.org.ng/">https://www.fmcowo.org.ng/</a>	<a href="mailto:info@fmcowo.org.ng">info@fmcowo.org.ng</a>
151	Federal Medical Centre, Umuahia	<a href="https://www.fmc-umuahia.com.ng/">https://www.fmc-umuahia.com.ng/</a>	<a href="mailto:fmcumuahia@fmc-umuahia.com.ng">fmcumuahia@fmc-umuahia.com.ng</a>
152	Federal Medical Centre, Yenagoa	<a href="https://fmcyenagoa.org.ng/">https://fmcyenagoa.org.ng/</a>	<a href="mailto:info@fmcyenagoa.org.ng">info@fmcyenagoa.org.ng</a>
153	Federal Medical Centre, Yola	<a href="https://fmcycola.gov.ng">https://fmcycola.gov.ng</a>	<a href="mailto:info@fmcycola.gov.ng">info@fmcycola.gov.ng</a>
154	Federal Mortgage Bank of Nigeria	<a href="https://fmbn.gov.ng/">https://fmbn.gov.ng/</a>	<a href="mailto:info@fmbn.gov.ng">info@fmbn.gov.ng</a>
155	Federal Neuro-Psychiatric Hospital Abeokuta	<a href="https://portal.neuroaro.gov.ng/">https://portal.neuroaro.gov.ng/</a>	<a href="mailto:provost@neuroaro.gov.ng">provost@neuroaro.gov.ng</a>
156	Federal Neuro-Psychiatric Hospital Benin-City	<a href="https://www.fnphbenin.gov.ng/pg/">https://www.fnphbenin.gov.ng/pg/</a>	<a href="mailto:contactus@fnphbenin.gov.ng">contactus@fnphbenin.gov.ng</a>
157	Federal Neuro-Psychiatric Hospital Calabar	<a href="https://fnphcalabar.gov.ng/">https://fnphcalabar.gov.ng/</a>	
158	Federal Neuro-Psychiatric Hospital Enugu	<a href="https://fnhe.gov.ng/">https://fnhe.gov.ng/</a>	<a href="mailto:contact@fnhe.gov.ng">contact@fnhe.gov.ng</a>
159	Federal Neuro-Psychiatric Hospital Kaduna	<a href="https://fnhkaduna.gov.ng/">https://fnhkaduna.gov.ng/</a>	
160	Federal Neuro-Psychiatric Hospital, Kware-Sokoto	Not Found	Not Found
161	Federal Neuro-Psychiatric Hospital Maiduguri	<a href="https://fnphmaiduguri.gov.ng/">https://fnphmaiduguri.gov.ng/</a>	<a href="mailto:contactus@fnphmaiduguri.gov.ng">contactus@fnphmaiduguri.gov.ng</a>
162	Federal Neuro-Psychiatric Hospital Yaba	<a href="https://www.fnphyaba.gov.ng/">https://www.fnphyaba.gov.ng/</a>	<a href="mailto:enquiries@fnphyaba.gov.ng">enquiries@fnphyaba.gov.ng</a>
163	Federal Polytechnic Ado Ekiti	<a href="https://fedpolyado.edu.ng/">https://fedpolyado.edu.ng/</a>	<a href="mailto:contactus@fedpolyado.edu.ng">contactus@fedpolyado.edu.ng</a>
164	Federal Polytechnic Ayede, Oyo State	<a href="https://fedpolyayede.edu.ng">https://fedpolyayede.edu.ng</a>	<a href="mailto:info@fedpolyayede.edu.ng">info@fedpolyayede.edu.ng</a>
165	Federal Polytechnic Bali, Taraba	<a href="https://fedpobali.edu.ng/">https://fedpobali.edu.ng/</a>	<a href="mailto:info@fedpolybali.edu.ng">info@fedpolybali.edu.ng</a>
166	Federal Polytechnic Bauchi	<a href="https://fptb.edu.ng/">https://fptb.edu.ng/</a>	<a href="mailto:info@fptb.edu.ng">info@fptb.edu.ng</a>
167	Federal Polytechnic Bida, Niger	<a href="https://fedpolybida.edu.ng/">https://fedpolybida.edu.ng/</a>	<a href="mailto:info@fedpolybida.edu.ng">info@fedpolybida.edu.ng</a>
168	Federal Polytechnic Ugep, Cross-River	Not Found	Not Found
169	Federal Polytechnic Damaturu, Yobe	<a href="https://www.fedpodam.edu.ng/">https://www.fedpodam.edu.ng/</a>	<a href="mailto:info@fedpodam.edu.ng">info@fedpodam.edu.ng</a>
170	Federal Polytechnic Daura, Katsina State	<a href="https://fedpolydaura.edu.ng">https://fedpolydaura.edu.ng</a>	<a href="mailto:admin@fedpolydaura.edu.ng">admin@fedpolydaura.edu.ng</a>
171	Federal Polytechnic Ede, Osun	<a href="https://www.federalpolyede.edu.ng/">https://www.federalpolyede.edu.ng/</a>	<a href="mailto:pro@federalpolyede.edu.ng">pro@federalpolyede.edu.ng</a>
172	Federal Polytechnic Ekowe, Bayelsa	<a href="https://www.federalpolyekowe.edu.ng/">https://www.federalpolyekowe.edu.ng/</a>	<a href="mailto:support@federalpolyekowe.edu.ng">support@federalpolyekowe.edu.ng</a>
173	Federal Polytechnic Gwandu, Kebbi	Not Found	Not Found
174	Federal Polytechnic Idah, Kogi	<a href="https://fepoda.edu.ng/">https://fepoda.edu.ng/</a>	<a href="mailto:helpdesk@fepoda.edu.ng">helpdesk@fepoda.edu.ng</a>
175	Federal Polytechnic Ilaro, Ogun	<a href="https://federalpolyilaro.edu.ng/">https://federalpolyilaro.edu.ng/</a>	<a href="mailto:info@federalpolyilaro.edu.ng">info@federalpolyilaro.edu.ng</a>
176	Federal Polytechnic Ile-Oluji, Ondo	<a href="https://fedpolel.edu.ng/">https://fedpolel.edu.ng/</a>	<a href="mailto:info@fedpolel.edu.ng">info@fedpolel.edu.ng</a>
177	Federal Polytechnic Kaltungo, Gombe State	<a href="https://fedpolyklt.edu.ng">https://fedpolyklt.edu.ng</a>	<a href="mailto:contact@fedpolyklt.edu.ng">contact@fedpolyklt.edu.ng</a> <a href="mailto:admin@fedpolyklt.edu.ng">admin@fedpolyklt.edu.ng</a>
178	Federal Polytechnic Kaura Namoda, Zamfara	<a href="https://fedponam.edu.ng/">https://fedponam.edu.ng/</a>	<a href="mailto:admin@fedponam.edu.ng">admin@fedponam.edu.ng</a>
179	Federal Polytechnic Monguno, Borno	Not Found	Not Found
180	Federal Polytechnic Mubi, Adamawa	<a href="https://federalpolytechnicmubi.edu.ng/">https://federalpolytechnicmubi.edu.ng/</a>	<a href="mailto:info@federalpolytechnicmubi.edu.ng">info@federalpolytechnicmubi.edu.ng</a>
181	Federal Polytechnic Nakede, Owerri	<a href="https://fpno.edu.ng/">https://fpno.edu.ng/</a>	<a href="mailto:info@fpno.edu.ng">info@fpno.edu.ng</a>

182	Federal Polytechnic Nasarawa	<a href="https://fedpolynas.edu.ng/">https://fedpolynas.edu.ng/</a>	info@fedpolynas.edu.ng
183	Federal Polytechnic of Oil and Gas Bonny, Rivers	<a href="https://fedpolybonny.edu.ng/">https://fedpolybonny.edu.ng/</a>	info@fedpolybonny.edu.ng
184	Federal Polytechnic Offa, Kwara	<a href="https://www.fpo.edu.ng/">https://www.fpo.edu.ng/</a>	Not Found
185	Federal Polytechnic Ohodo, Enugu	Not Found	Not Found
186	Federal Polytechnic Oko, Anambra	<a href="https://federalpolyoko.edu.ng/">https://federalpolyoko.edu.ng/</a>	publicrelations@federalpolyoko.edu.ng
187	Federal Polytechnic Shendam, Plateau	Not Found	Not Found
188	Federal Polytechnic Ukana, Akwa Ibom	<a href="https://fedpolyukana.edu.ng/">https://fedpolyukana.edu.ng/</a>	info@fedpolyukana.edu.ng
189	Federal Polytechnic Wannune, Benue	Not Found	Not Found
190	Federal Produce Inspection Services	<a href="https://fpis.gov.ng/">https://fpis.gov.ng/</a>	info@fpis.com
191	Federal Radio Corporation of Nigeria	<a href="https://radionigeria.gov.ng">https://radionigeria.gov.ng</a>	Info@radionigeria.gov.ng
192	Federal Road Safety Commission	<a href="https://frsc.gov.ng/">https://frsc.gov.ng/</a>	info@frsc.gov.ng
193	Federal Roads Maintenance Agency	<a href="https://ferma.gov.ng/">https://ferma.gov.ng/</a>	info@ferma.gov.ng
194	Federal School of Occupational Therapy, Yaba	<a href="https://www.fsot.fnphyaba.gov.ng/">https://www.fsot.fnphyaba.gov.ng/</a>	
195	Federal School of Medical Laboratory Jos	<a href="https://fedmedlabtech.com.ng/">https://fedmedlabtech.com.ng/</a>	
196	Federal School of Survey	<a href="https://fss-oyo.edu.ng/">https://fss-oyo.edu.ng/</a>	Not Found
197	Federal Teaching Hospital Ido-Ekiti	<a href="https://fethi.gov.ng">https://fethi.gov.ng</a>	info@fethi.gov.ng
198	Federal Training Center, Calabar	Not Found	Not Found
199	Federal Training Center, Enugu	Not Found	Not Found
200	Federal Training Center, Ilorin	Not Found	Not Found
201	Federal Training Center, Kaduna	<a href="https://ftckaduna.edu.ng/">https://ftckaduna.edu.ng/</a>	contact@ftckaduna.edu.ng
202	Federal Training Center, Lagos	<a href="https://ftclagos.edu.ng/">https://ftclagos.edu.ng/</a>	
203	Federal Training Center, Maiduguri	Not Found	Not Found
204	Federal University Birnin Kebbi	<a href="https://www.fubk.edu.ng">https://www.fubk.edu.ng</a>	enquiries@fubkedu.ng
205	Federal University Dutse, Jigawa	<a href="https://www.fud.edu.ng">https://www.fud.edu.ng</a>	info@fud.edu.ng
206	Federal University Dutsin-ma, Katsina	<a href="https://www.fudutsinma.edu.ng">https://www.fudutsinma.edu.ng</a>	info@fudutsinma.edu.ng
207	Federal University Gashua, Yobe	<a href="https://www.fugashua.edu.ng">https://www.fugashua.edu.ng</a>	info@fugashua.edu.ng
208	Federal University Gusau, Zamfara	<a href="https://www.fugusau.edu.ng">https://www.fugusau.edu.ng</a>	info@fugusau.edu.ng
209	Federal University Kashere, Gombe	<a href="https://www.fukashere.edu.ng">https://www.fukashere.edu.ng</a>	info@fukashere.edu.ng
210	Federal University Lafia, Nasarawa	<a href="https://www.fulafia.edu.ng">https://www.fulafia.edu.ng</a>	info@fulafia.edu.ng
211	Federal University Lokoja, Kogi	<a href="https://www.fulokoja.edu.ng">https://www.fulokoja.edu.ng</a>	info@fulokoja.edu.ng
212	Federal University of Agriculture Zuru	<a href="https://fuaz.edu.ng">https://fuaz.edu.ng</a>	info@fuaz.edu.ng
213	Federal University of Agriculture, Abeokuta	<a href="https://www.unaab.edu.ng">https://www.unaab.edu.ng</a>	Not Found
214	Federal University of Agriculture, Makurdi	<a href="https://www.uam.edu.ng">https://www.uam.edu.ng</a>	info@uam.edu.ng
215	Federal University of Health Science Otukpo, Benue	<a href="https://fuhso.ng">https://fuhso.ng</a>	info@fuhso.ng
216	Federal University of Petroleum Resources, Effurun	<a href="https://www.site.fupre.edu.ng">https://www.site.fupre.edu.ng</a>	Not Found
217	Federal University of Technology, Akure	<a href="https://www.futa.edu.ng">https://www.futa.edu.ng</a>	info@futa.edu.ng
218	Federal University of Technology, Minna	<a href="https://www.futminna.edu.ng">https://www.futminna.edu.ng</a>	info@futminna.edu.ng
219	Federal University of Technology, Owerri	<a href="https://www.futo.edu.ng">https://www.futo.edu.ng</a>	info@futo.edu.ng
220	Federal University Otuoke, Bayelsa	<a href="https://www.fuotuoke.edu.ng">https://www.fuotuoke.edu.ng</a>	info@fuotuoke.edu.ng
221	Federal University Oye-Ekiti, Ekiti	<a href="https://www.fuoye.edu.ng">https://www.fuoye.edu.ng</a>	info@fuoye.edu.ng
222	Federal University Wukari, Taraba	<a href="https://www.fuwukari.edu.ng">https://www.fuwukari.edu.ng</a>	info@fuwukari.edu.ng
223	FG Staff Housing Loans Board	<a href="https://fgshlb.gov.ng/">https://fgshlb.gov.ng/</a>	info@fgshlb.gov.ng
224	Financial Reporting Council of Nigeria	<a href="https://www.financialreportingcouncil.gov.ng">https://www.financialreportingcouncil.gov.ng</a>	enquiries@financialreportingcouncil.gov.ng
225	Fiscal Responsibility Commission	<a href="https://fiscalresponsibility.ng/">https://fiscalresponsibility.ng/</a>	frc.gov.ng@gmail.com
226	Foreign Service Academy	Not Found	Not Found
227	Forestry Research Institute of Nigeria, Ibadan	<a href="https://frin.gov.ng">https://frin.gov.ng</a>	edfrin@frin.gov.ng
228	French Language Village, Badagry, Lagos	<a href="https://frenchvillage.edu.ng">https://frenchvillage.edu.ng</a>	
229	Galaxy Backbone	<a href="https://galaxybackbone.com.ng/">https://galaxybackbone.com.ng/</a>	Not Found
230	Gurara Dam Management Agency	<a href="https://www.gdma.gov.ng/">https://www.gdma.gov.ng/</a>	Not Found
231	H.A Federal Polytechnic Kazaure, Jigawa	<a href="https://hafedpoly.edu.ng">https://hafedpoly.edu.ng</a>	Not Found
232	Hadejia - Jama'are River Basin Development Authority	<a href="https://www.hjrbda.kn.gov.ng/">https://www.hjrbda.kn.gov.ng/</a>	Not Found
233	Health Records Officers Registration Board of Nigeria	<a href="https://hrorbn.gov.ng">https://hrorbn.gov.ng</a>	
234	Independent Corrupt Practices and Other Related Offences Commission	<a href="https://icpc.gov.ng/">https://icpc.gov.ng/</a>	info@icpc.gov.ng
235	Independent National Electoral Commission	<a href="https://www.inecnigeria.org/">https://www.inecnigeria.org/</a>	iccc@inec.gov.ng
236	Industrial Training Fund	<a href="https://www.itf.gov.ng/">https://www.itf.gov.ng/</a>	dg@itf.gov.ng
237	Infrastructure Concession Regulatory Commission	<a href="https://www.icrc.gov.ng/">https://www.icrc.gov.ng/</a>	info@icrc.gov.ng
238	Institute for Agricultural Research and Training, Ibadan	<a href="https://iart.gov.ng">https://iart.gov.ng</a>	director@iart.gov.ng
239	Institute for Agricultural Research, Zaria	<a href="https://iqr.gov.ng/">https://iqr.gov.ng/</a>	info@iar.gov.ng
240	Institute for Peace and Conflict Resolution	<a href="https://ipcr.gov.ng">https://ipcr.gov.ng</a>	info@ipcr.gov.ng
241	Institute of Archaeology and Museum Studies, Jos	Not Found	Not Found
242	Institute of Chartered Chemists of Nigeria	<a href="https://iccon.gov.ng/">https://iccon.gov.ng/</a>	registrar@iccon.gov.ng
243	Institute of Forensics Science Laboratory-Oshodi	Not Found	Not Found
244	Institute of Public Analysts of Nigeria	<a href="https://www.ipan.gov.ng/">https://www.ipan.gov.ng/</a>	info@ipan.gov.ng
245	Integrated Water Resource Management Commission	<a href="https://www.niwrmc.gov.ng/">https://www.niwrmc.gov.ng/</a>	info@niwrmc.gov.ng
246	Investment and Securities Tribunal	<a href="https://www.ist.gov.ng/">https://www.ist.gov.ng/</a>	info@ist.gov.ng

247	Irrua Specialist Teaching Hospital	<a href="https://isth.com.ng/">https://isth.com.ng/</a>	info@isth.com.ng
248	Joint Admission and Matriculation Board	<a href="https://www.jamb.gov.ng">https://www.jamb.gov.ng</a>	Not Found
249	Jos University Teaching Hospital	<a href="https://juth.org.ng">https://juth.org.ng</a>	info@juth.org.ng
250	Kaduna Polytechnic, Kaduna	<a href="https://www.kadunapoly.edu.ng/">https://www.kadunapoly.edu.ng/</a>	info@kadunapoly.edu.ng
251	Lagos University Teaching Hospital	<a href="https://l11th.gov.l1g">https://l11th.gov.l1g</a>	info@Juth.gov.ng
252	Lake Chad Research Institute, Maiduguri	<a href="https://lcrimaid.gov.ng">https://lcrimaid.gov.ng</a>	Not Found
253	Legal Aid Council of Nigeria	<a href="https://legalaidcouncil.gov.ng">https://legalaidcouncil.gov.ng</a>	info@legalaidcouncil.gov.ng
254	Librarians Registration Council of Nigeria	<a href="https://www.lrcn.gov.ng">https://www.lrcn.gov.ng</a>	info@lrcn.gov.ng
255	Lower Benue River Basin Development Authority	<a href="https://www.lbrbda.gov.ng/">https://www.lbrbda.gov.ng/</a>	Not Found
256	Lower Niger River Basin Development Authority	<a href="https://www.lnrbd.gov.ng/">https://www.lnrbd.gov.ng/</a>	info@lrbda.gov.ng
257	Maritime Academy of Nigeria	<a href="https://www.maritimeacademy.gov.ng/">https://www.maritimeacademy.gov.ng/</a>	<a href="mailto:info@maritimeacademy.gov.ng">info@maritimeacademy.gov.ng</a> <a href="mailto:contact@maritimeacademy.gov.ng">contact@maritimeacademy.gov.ng</a>
258	Medical and Dental Council of Nigeria	<a href="https://mdcn.gov.ng">https://mdcn.gov.ng</a>	<a href="mailto:support@mdcn.gov.ng">support@mdcn.gov.ng</a> <a href="mailto:info@mdcn.gov.ng">info@mdcn.gov.ng</a>
259	Medical Laboratory Science Council of Nigeria, Yaba	<a href="https://web.mlscn.gov.ng/">https://web.mlscn.gov.ng/</a>	info@mlscn.gov.ng
260	Medical Rehabilitation Therapists Board of Nigeria	<a href="https://mrtb.gov.ng">https://mrtb.gov.ng</a>	info@mrtb.gov.ng
261	Metallurgical Training Institute, Onitsha	<a href="http://mti.mi.nesandsteel.com/">http://mti.mi.nesandsteel.com/</a>	mtisteelo@yahoo.com
262	Michael Imoudu National Institute for Labour Studies	<a href="http://www.min.ils.gov.ng/">http://www.min.ils.gov.ng/</a>	info@mnils.gov.ng
263	Michael Opara University of Agriculture, Umudike	<a href="https://www.mouau.edu.ng">https://www.mouau.edu.ng</a>	<a href="mailto:pro@mouau.edu.ng">pro@mouau.edu.ng</a> <a href="mailto:registrar@moaua.edu.ng">registrar@moaua.edu.ng</a>
264	Military Pension Board	<a href="https://mpb.ng">https://mpb.ng</a>	info@mpb.ng
265	Ministry of Agriculture and Rural Development	<a href="http://fmard.gov.ng">http://fmard.gov.ng</a>	admin@fmard.gov.ng
266	Ministry of Aviation	<a href="http://aviation.gov.ng">http://aviation.gov.ng</a>	info@aviation.gov.ng
267	Ministry of Communications and Digital Economy	<a href="https://commtech.gov.ng/">https://commtech.gov.ng/</a>	info@commtech.gov.ng
268	Ministry of Defence	<a href="http://defence.gov.ng">http://defence.gov.ng</a>	Not Found
269	Ministry of Education	<a href="https://www.education.gov.ng">https://www.education.gov.ng</a>	info@education.gov.ng
270	Ministry of Environment	<a href="http://environment.gov.ng">http://environment.gov.ng</a>	info@environment.gov.ng
271	Ministry of Finance, Budget and National Planning	<a href="https://nationalplanning.gov.ng">https://nationalplanning.gov.ng</a> <a href="https://finanace.gov.ng">https://finanace.gov.ng</a>	info@finance.gov.ng
272	Ministry of Foreign Affairs	<a href="https://foreignaffairs.gov.ng">https://foreignaffairs.gov.ng</a>	info@foreignaffairs.gov.ng
273	Ministry of Health	<a href="https://health.gov.ng">https://health.gov.ng</a>	info@health.gov.ng
274	Ministry of Humanitarian Affairs, Disaster Management & Social Development	<a href="https://fmhds.gov.ng/">https://fmhds.gov.ng/</a>	info@fmhds.gov.ng
275	Ministry of Industry, Trade and Investment	<a href="https://www.fmiti.gov.ng/">https://www.fmiti.gov.ng/</a>	info@fmiti.gov.ng
276	Ministry of Information and Culture	<a href="https://fmic.gov.ng/">https://fmic.gov.ng/</a>	Not Found
277	Ministry of Interior	<a href="https://interior.gov.ng">https://interior.gov.ng</a>	info@interior.gov.ng
278	Ministry of Justice	<a href="https://justice.gov.ng">https://justice.gov.ng</a>	info@justice.gov.ng
279	Ministry of Labour and Employment	<a href="https://www.labour.gov.ng/">https://www.labour.gov.ng/</a>	info@labour.gov.ng
280	Ministry of Mines and Steel Development	<a href="https://www.fmmsd.gov.ng/">https://www.fmmsd.gov.ng/</a>	info@fmmsd.gov.ng
281	Ministry of Niger Delta Affairs	<a href="https://www.nigerdelta.gov.ng">https://www.nigerdelta.gov.ng</a>	<a href="mailto:pro@nigerdelta.gov.ng">pro@nigerdelta.gov.ng</a> <a href="mailto:hnn@nigerdelta.gov.ng">hnn@nigerdelta.gov.ng</a>
282	Ministry of Petroleum Resources	<a href="https://petroleumresources.gov.ng">https://petroleumresources.gov.ng</a>	info@petroleumresources.gov.ng
283	Ministry of Police Affairs	<a href="https://www.policeaffairs.gov.ng/">https://www.policeaffairs.gov.ng/</a>	info@policeaffairs.gov.ng
284	Ministry of Power	<a href="https://power.gov.ng">https://power.gov.ng</a>	info@power.gov.ng
285	Ministry of Science, Technology and Innovation	<a href="https://scienceandtech.gov.ng/">https://scienceandtech.gov.ng/</a>	info@scienceandtech.gov.ng
286	Ministry of Transportation	<a href="https://www.transport.gov.ng/">https://www.transport.gov.ng/</a>	info@transport.gov.ng
287	Ministry of Water Resources	<a href="https://www.waterresources.gov.ng/">https://www.waterresources.gov.ng/</a>	info@waterresources.gov.ng
288	Ministry of Women Affairs	<a href="https://www.womenaffairs.gov.ng/">https://www.womenaffairs.gov.ng/</a>	info@womenaffairs.gov.ng
289	Ministry of Works and Housing	<a href="https://worksandhousing.gov.ng/">https://worksandhousing.gov.ng/</a>	info@worksandhousing.gov.ng
290	Ministry of Youth and Sports Development	<a href="https://youthandsport.gov.ng">https://youthandsport.gov.ng</a>	Not Found
291	Moddibo Adama University of Technology, Yola	<a href="https://www.mautech.edu.ng">https://www.mautech.edu.ng</a>	info@mauteh.edu.ng
292	N.A Institute of Tech. & Environmental Sciences	<a href="https://nacest.com/">https://nacest.com/</a>	Not Found
293	National Agency for Food and Drug Administration and Control	<a href="https://nafdac.gov.ng">https://nafdac.gov.ng</a>	info@nafdac.gov.ng
294	National Agency for Prohibition of Trafficking in Persons	<a href="https://naptip.gov.ng/">https://naptip.gov.ng/</a>	<a href="mailto:info@naptip.gov.ng">info@naptip.gov.ng</a> <a href="mailto:reformsunit@naptip.gov.ng">reformsunit@naptip.gov.ng</a>
295	National Agency for Science and Engineering Infrastructure	<a href="https://naseni.org/">https://naseni.org/</a>	nasenihq@naseni.org
296	National Agency for the Control of Aids	<a href="https://naca.gov.ng/">https://naca.gov.ng/</a>	info@naca.gov.ng
297	National Agency for the Great Green Wall	<a href="https://ggwnigeria.gov.ng">https://ggwnigeria.gov.ng</a>	info@ggwnigeria.gov.ng
298	National Agricultural Extension and Research Liaison Services	<a href="https://naerls.gov.ng">https://naerls.gov.ng</a>	director@naerls.gov.ng
299	National Agricultural Land Development Authority	<a href="https://nalda.ng">https://nalda.ng</a>	office@nalda.ng
300	National Agricultural Seed Council	<a href="http://seedcouncil.gov.ng">http://seedcouncil.gov.ng</a>	info@seedcouncil.gov.ng
301	National Animal Production Research Institute	<a href="https://napri.gov.ng/">https://napri.gov.ng/</a>	info@napri.gov.ng
302	National Arbovirus and Vector Research, Enugu	<a href="https://navrc.org.ng">https://navrc.org.ng</a>	
303	National Assembly Service Commission	<a href="https://nasc.gov.ng/">https://nasc.gov.ng/</a>	info@nasc.gov.ng
304	National Automotive Design and Development Council	<a href="https://www.naddc.gov.ng/">https://www.naddc.gov.ng/</a>	contact@naddc.gov.ng
305	National Biosafety Management Agency	<a href="https://nbma.gov.ng">https://nbma.gov.ng</a>	nbma@nbma.gov.ng
306	National Biotechnology Development Agency	<a href="https://nabda.gov.ng/">https://nabda.gov.ng/</a>	info@nabda.gov.ng
307	National Blood Service Commission	<a href="https://nbsc.gov.ng/">https://nbsc.gov.ng/</a>	info@nbsc.gov.ng
308	National Board for Arabic and Islamic Studies	<a href="https://www.nbais.com.ng">https://www.nbais.com.ng</a>	info@nbais.com.ng
309	National Board for Technical Education	<a href="https://www.nbte.gov.ng">https://www.nbte.gov.ng</a>	enquiries@nbte.gov.ng

310	National Board for Technology Incubation	<a href="https://www.nbti.gov.ng/">https://www.nbti.gov.ng/</a>	info@nbti.gov.ng
311	National Boundary Commission	<a href="https://boundarycommission.gov.ng">https://boundarycommission.gov.ng</a>	info@boundarycommission.gov.ng
312	National Broadcasting Commission	<a href="https://www.nbc.gov.ng/">https://www.nbc.gov.ng/</a>	info@nbc.gov.ng
313	National Bureau of Statistics	<a href="https://www.nigerianstat.gov.ng">https://www.nigerianstat.gov.ng</a>	feedback@nigerianstat.gov.ng
314	National Business and Technical Examination Board	<a href="https://www.nabtebnigeria.org/">https://www.nabtebnigeria.org/</a>	helpdesk@nabtebnigeria.org
315	National Centre for Technology Management, Ile-Ife	<a href="https://www.nacetem.gov.ng/#/">https://www.nacetem.gov.ng/#/</a>	dg.ceo@nacetem.gov.ng
316	National Centre for Agricultural Mechanization, Ilorin	<a href="https://ncamng.org">https://ncamng.org</a>	info@ncam.org
317	National Centre for Disease Control	<a href="https://ncdc.gov.ng">https://ncdc.gov.ng</a>	info@ncdc.gov.ng
318	National Centre for Women Development	<a href="https://www.ncwd.gov.ng/">https://www.ncwd.gov.ng/</a>	info@ncwd.gov.ng
319	National Cereals Research Institute Badeggi	<a href="https://ncribadeggi.org.ng">https://ncribadeggi.org.ng</a>	info@ncribadeggi.org.ng
320	National Commission for Colleges of Education	<a href="https://v.rww.ncceonline.edu.ng">https://v.rww.ncceonline.edu.ng</a>	info@ncceonline.edu.ng
321	National Commission for Mass Literacy Adult and NonFormal Education	<a href="https://nmec.gov.ng">https://nmec.gov.ng</a>	info@nmec.gov.ng
322	National Commission for Museums and Monuments	<a href="http://ncrm.gov.ng">http://ncrm.gov.ng</a>	Not Found
323	National Commission for Nomadic Education	<a href="https://ncne.gov.ng">https://ncne.gov.ng</a>	info@ncne.gov.ng
324	National Commission for Refugees, Migrants and IDPs	<a href="https://ncfmi.gov.ng/">https://ncfmi.gov.ng/</a>	info.ncfmi@ncfmi.gov.ng
325	National Commissions for Persons with Disabilities	Not Found	Not Found
326	National Council for Arts and Culture	<a href="https://ncac.gov.ng">https://ncac.gov.ng</a>	info@ncac.gov.ng
327	National Defence Academy, Kaduna	<a href="https://www.nda.edu.ng">https://www.nda.edu.ng</a>	enquiries@nda.edu.ng
328	National Defence College	<a href="https://ndc.gov.ng">https://ndc.gov.ng</a>	info@ndc.gov.ng
329	National Directorate of Employment	<a href="https://nde.gov.ng">https://nde.gov.ng</a>	Not Found
330	National Drug Law Enforcement Agency	<a href="https://ndlea.gov.ng">https://ndlea.gov.ng</a>	<a href="mailto:info@ndlea.gov.ng">info@ndlea.gov.ng</a>
331	National Ear Care Centre	<a href="https://necckaduna.com.ng">https://necckaduna.com.ng</a>	info@necckaduna.com.ng
332	National Economic Reconstruction Fund	<a href="https://ner-fund.com.ng/NERFUND">https://ner-fund.com.ng/NERFUND</a>	info@nerfund.com.ng
333	National Emergency Management Agency	<a href="https://nema.gov.ng/">https://nema.gov.ng/</a>	info@nema.gov.ng
334	National Environmental Standards and Regulations Enforcement Agency	<a href="https://nesrea.gov.ng">https://nesrea.gov.ng</a>	info@nesrea.gov.ng
335	National Examinations Council	<a href="https://www.neco.gov.ng">https://www.neco.gov.ng</a>	info@neco.gov.ng
336	National Eye Center	Not Found	Not Found
337	National Film and Video Censors Board	<a href="https://nfvcb.gov.ng">https://nfvcb.gov.ng</a>	info@nfvcb.gov.ng
338	National Gallery for Art	<a href="https://nga.gov.ng">https://nga.gov.ng</a>	info@nga.gov.ng
339	National Hajj Commission of Nigeria	<a href="https://nigeriahajjcom.gov.ng/">https://nigeriahajjcom.gov.ng/</a>	info@nigeriahajjcom.gov.ng
340	National Health Insurance Scheme	<a href="https://nhis.gov.ng">https://nhis.gov.ng</a>	info@nhis.gov.ng
341	National Horticultural Research Institute, Ibadan	<a href="https://nihort.gov.ng">https://nihort.gov.ng</a>	info@nihort.gov.ng
342	National Hospital	<a href="https://nationalhospital.gov.ng">https://nationalhospital.gov.ng</a>	contact@nationalhospital.gov.ng
343	National Human Rights Commission	<a href="https://nigeriarights.gov.ng">https://nigeriarights.gov.ng</a>	info@nhrc.gov.ng
344	National Hydrological Services Agency	<a href="https://www.nihsa.gov.ng/">https://www.nihsa.gov.ng/</a>	Not Found
345	National Identity Management Commission	<a href="https://nimc.gov.ng/">https://nimc.gov.ng/</a>	customercare@nimc.gov.ng
346	National Industrial Court	<a href="https://nicn.gov.ng/">https://nicn.gov.ng/</a>	info@nicn.gov.ng
347	National Information Technology Development Agency	<a href="https://nitda.gov.ng/">https://nitda.gov.ng/</a>	info@nitda.gov.ng
348	National Inland Waterways Authority	<a href="https://www.niwa.gov.ng/">https://www.niwa.gov.ng/</a>	info@niwa.gov.ng
349	National Institute for Cultural Orientation	<a href="https://nico.gov.ng">https://nico.gov.ng</a>	info@nico.gov.ng
350	National Institute for Freshwater Fisheries Research, New-Bussa	<a href="https://niffr.blogspot.com/">https://niffr.blogspot.com/</a>	niffish@gmail.com
351	National Institute for Legislative and Democratic Studies	<a href="https://nils.gov.ng/">https://nils.gov.ng/</a>	info@nils.gov.ng
352	National Institute for Nigerian Languages, Aba	<a href="https://ninlan.edu.ng">https://ninlan.edu.ng</a>	<a href="mailto:info@ninlan.edu.ng">info@ninlan.edu.ng</a>
353	National Institute for Oceanography and Marine Research	<a href="https://niomr.gov.ng">https://niomr.gov.ng</a>	info@niomr.gov.ng
354	National Institute for Policy and Strategic Studies, Kuru	<a href="https://www.nipsskuru.gov.ng/index.php">https:// www.nipsskuru.gov.ng/index.php</a>	Not Found
355	National Institute for Sports	<a href="https://nis.gov.ng">https://nis.gov.ng</a>	Not Found
356	National Institute of Construction Technology, Uromi	<a href="https://nict.edu.ng/">https://nict.edu.ng/</a>	info@nict.edu.ng
357	National Institute of Educational Planning and Administration	<a href="https://www.niepa.gov.ng">https://www.niepa.gov.ng</a>	institute@niepa.gov.ng
358	National Institute of Pharmaceutical Research And Development, Abuja	<a href="https://www.niprd.gov.ng/">https://www.niprd.gov.ng/</a>	<a href="https://www.niprd.gov.ng/">https://www.niprd.gov.ng/</a>
359	National Insurance Commission	<a href="https://www.naicom.gov.ng/">https://www.naicom.gov.ng/</a>	contact@naicom.gov.ng
360	National Iron Ore Mining Company	<a href="https://niomco.minesandsteel.com/">https://niomco.minesandsteel.com/</a>	Not Found
361	National Judicial Council	<a href="https://njc.gov.ng">https://njc.gov.ng</a>	info@njc.gov.ng
362	National Library of Nigeria	<a href="https://www.nln.gov.ng">https://www.nln.gov.ng</a>	info@nln.gov.ng
363	National Lottery Regulatory Commission	<a href="https://nlrc.gov.ng/">https://nlrc.gov.ng/</a>	info@nlrc.gov.ng
364	National Lottery Trust Fund	<a href="https://nlft.gov.ng/">https://nlft.gov.ng/</a>	info@nlft.gov.ng
365	National Mathematical Centre	<a href="https://www.nmcabuja.org">https://www.nmcabuja.org</a>	Not Found
366	National Metallurgical Development Center, Jos	<a href="https://nmdc.gov.ng">https://nmdc.gov.ng</a>	<a href="mailto:info@nmdc.gov.ng">info@nmdc.gov.ng</a>
367	National Obstetric Fistula Centre, Abakaliki	<a href="https://nofic.org.ng/">https://nofic.org.ng/</a>	contact@nofic.org.ng
368	National Obstetric Fistula Centre Bauchi	Not Found	Not Found
369	National Obstetric Fistula Centre Katsina	Not Found	Not Found
370	National Office for Technology Acquisition and Promotion	<a href="https://www.notap.gov.ng/">https://www.notap.gov.ng/</a>	info@notap.gov.ng
371	National Oil Spill Detection and Response Agency	<a href="https://nosdra.gov.ng">https://nosdra.gov.ng</a>	info@nosdra.gov.ng
372	National Open University of Nigeria	<a href="https://www.noun.edu.ng">https://www.noun.edu.ng</a>	centralinfo@noun.edu.ng
373	National Orientation Agency	<a href="https://www.noa.gov.ng/">https://www.noa.gov.ng/</a>	admin@noa.gov.ng



438	Nigerian Educational Research and Development Council	<a href="https://www.nerdc.org.ng">https://www.nerdc.org.ng</a>	subscription@nerdc.org.ng
439	Nigerian Electricity Management Services Agency	<a href="https://nemsa.gov.ng">https://nemsa.gov.ng</a>	info@nemsa.gov.ng
440	Nigerian Electricity Regulatory Commission	<a href="https://nerc.gov.ng">https://nerc.gov.ng</a>	info@nerc.gov.ng
441	Nigerian Export Processing Zones Authority	<a href="https://www.nepza.gov.ng/">https://www.nepza.gov.ng/</a>	Info@nepza.gov.ng
442	Nigerian Export Promotion Council	<a href="https://www.nepc.gov.ng/">https://www.nepc.gov.ng/</a>	enquiries@nepc.gov.ng <a href="mailto:helpdesk@nepc.gov.ng">helpdesk@nepc.gov.ng</a> enquiries@nepc.gov.ng
443	Nigerian Extractive Industries Transparency Initiative	<a href="https://neiti.gov.ng/index.php">https://neiti.gov.ng/index.php</a>	info@neiti.gov.ng
444	Nigerian Film Corporation	<a href="https://nfc.gov.ng/">https://nfc.gov.ng/</a>	
445	Nigerian Financial Intelligence Unit	<a href="https://www.nfiu.gov.ng/">https://www.nfiu.gov.ng/</a>	info@nfiu.gov.ng
446	Nigerian Football Federation	<a href="https://thenff.com">https://thenff.com</a>	info@thenff.com
447	Nigerian Geological Survey Agency	<a href="https://www.ngsa.gov.ng/">https://www.ngsa.gov.ng/</a>	support@ngsa.gov.ng
448	Nigerian Institute for Oil Palm Research, Benin	<a href="https://nifor.gov.ng">https://nifor.gov.ng</a>	info@nifor.gov.ng
449	Nigerian Institute for Trypanosomiasis Research, Kaduna	<a href="https://www.nitr.gov.ng/">https://www.nitr.gov.ng/</a>	Not Found
450	Nigerian Institute of Advanced Legal Studies	<a href="https://nials.edu.ng">https://nials.edu.ng</a>	info@nials.edu.ng
451	Nigerian Institute of Animal Science	<a href="https://nias.gov.ng">https://nias.gov.ng</a>	nias.nigeria@nias.gov.ng
452	Nigerian Institute of International Affairs, Lagos	<a href="https://niia.gov.ng">https://niia.gov.ng</a>	info@niia.gov.ng
453	Nigerian Institute of Leather and Science Technology	<a href="https://nilest.edu.ng">https://nilest.edu.ng</a>	info@nilest.edu.ng
454	Nigerian Institute of Mining and Geosciences	<a href="https://www.nimg.edu.ng/">https://www.nimg.edu.ng/</a>	helpdesk@nimg.edu.ng
455	Nigerian Institute of Science Laboratory Technology, Ibadan	<a href="https://www.nislft.gov.ng/">https://www.nislft.gov.ng/</a>	enquiry@nislft.gov.ng
456	Nigerian Institute of Social and Economic Research	<a href="https://www.niser.gov.ng">https://www.niser.gov.ng</a>	dg@niser.gov.ng
457	Nigerian Institute of Transportation Technology	<a href="https://nitt.gov.ng/">https://nitt.gov.ng/</a>	info@nitt.gov.ng
458	Nigerian Investment Promotion Commission	<a href="https://www.nipc.gov.ng/">https://www.nipc.gov.ng/</a>	helpdesk@nipc.gov.ng
459	Nigerian Law Reform Commission	<a href="https://nlrc.gov.ng">https://nlrc.gov.ng</a>	info@nlrc.gov.ng
460	Nigerian Law School	<a href="https://nigerianlawschool.edu.ng">https://nigerianlawschool.edu.ng</a>	info@lawschool.edu.ng
461	Nigerian Maritime Administration and Safety Agency	<a href="https://www.nimasa.gov.ng">https://www.nimasa.gov.ng</a>	info@nimasa.gov.ng
462	Nigerian Maritime University, Okerekenkoko, Delta	<a href="https://www.nmu.edu.ng">https://www.nmu.edu.ng</a>	Not found
463	Nigerian Meteorological Agency	<a href="https://nimet.gov.ng">https://nimet.gov.ng</a>	info@nimet.gov.ng
464	Nigerian Midstream and Downstream Petroleum Regulatory Authority	<a href="https://www.nmdpra.gov.ng/">https://www.nmdpra.gov.ng/</a>	authority@nmdpra.gov.ng
465	Nigerian Mining Cadastre Office	<a href="https://miningcadastre.gov.ng/">https://miningcadastre.gov.ng/</a>	info@miningcadastre.gov.ng
466	Nigerian National Merit Award	<a href="https://www.meritaward.ng/index.php">https://www.meritaward.ng/index.php</a>	Not Found
467	Nigerian National Petroleum Corporation	<a href="https://nnpcgroup.com">https://nnpcgroup.com</a>	contactus@nnpcgroup.com
468	Nigerian Natural Medicine Development Agency	<a href="https://nnmda.gov.ng/">https://nnmda.gov.ng/</a>	info@nnmda.gov.ng
469	Nigerian Navy	<a href="https://Navy.mil.ng">https://Navy.mil.ng</a>	Not Found
470	Nigerian Office for Trade Negotiation	<a href="https://notn.gov.ng/">https://notn.gov.ng/</a>	info@notn.gov.ng/
471	Nigerian Police Academy	<a href="https://www.polac.edu.ng">https://www.polac.edu.ng</a>	admin@polac.edu.ng
472	Nigerian Police Force	<a href="https://www.npf.gov.ng">https://www.npf.gov.ng</a>	info@npf.gov.ng
473	Nigerian Ports Authority	<a href="https://www.nigerianports.gov.ng/">https://www.nigerianports.gov.ng/</a>	<a href="mailto:info@nigerianports.gov.ng">info@nigerianports.gov.ng</a> <a href="mailto:helpdesk@nigerianports.gov.ng">helpdesk@nigerianports.gov.ng</a> customerservice@nipost.gov.ng
474	Nigerian Postal Service	<a href="https://nipost.gov.ng/">https://nipost.gov.ng/</a>	customerservice@nipost.gov.ng
475	National Post Graduate Medical College of Nigeria	<a href="https://nmpcn.gov.ng">https://nmpcn.gov.ng</a>	<a href="mailto:info@nmpcn.edu.ng">info@nmpcn.edu.ng</a> registrar@nmpcn.edu.ng
476	Nigerian Press Council	<a href="https://www.presscouncil.gov.ng/">https://www.presscouncil.gov.ng/</a>	info@presscouncil.gov.ng
477	Nigerian Railway Corporation	<a href="https://www.nrc.gov.ng/">https://www.nrc.gov.ng/</a>	info@nrc.gov.ng
478	Nigerian Shippers Council	<a href="https://shipperscouncil.gov.ng/">https://shipperscouncil.gov.ng/</a>	info@shipperscouncil.gov.ng
479	Nigerian Stored Products Research Institute, Ilorin	<a href="https://nspri.gov.ng">https://nspri.gov.ng</a>	nspriheadquarters@nspri.org.ng
480	Nigerian Television Authority	<a href="https://nta.ng">https://nta.ng</a>	Not Found
481	Nigerian Tourism Development Corporation	<a href="https://tounigeria.gov.ng">https://tounigeria.gov.ng</a>	hello@tounigeria.gov.ng
482	Nigerian Upstream Petroleum Regulatory Commission	<a href="https://www.nuprc.gov.ng">https://www.nuprc.gov.ng</a>	info@nuprc.gov.ng
483	Nnamdi Azikiwe University, Awka	<a href="https://nauth.org.ng">https://nauth.org.ng</a>	Not Found
484	Nnamdi Azikiwe Teaching Hospital	<a href="https://nauth.org.ng">https://nauth.org.ng</a>	Not Found
485	North East Development Commission	<a href="https://nedc.gov.ng/">https://nedc.gov.ng/</a>	contact@nedc.gov.ng
486	Obafemi Awolowo Teaching Hospital	<a href="https://oathc.com/">https://oathc.com/</a>	info@oathc.com
487	Obafemi Awolowo University, Ile-Ife	<a href="https://www.oauife.edu.ng">https://www.oauife.edu.ng</a>	info@oauife.edu.ng
488	Office of the Accountant General of the Federation	<a href="https://oagf.gov.ng/">https://oagf.gov.ng/</a>	Not Found
489	Office of the Auditor General of the Federation	<a href="https://oaugf.gov.ng/">https://oaugf.gov.ng/</a>	info@oaugf.gov.ng
490	Office of The Head of Civil Service of the Federation	<a href="https://ohcsf.gov.ng/home">https://ohcsf.gov.ng/home</a>	info@ohcsf.gov.ng
491	Office of The SGF	<a href="https://www.osgf.gov.ng/">https://www.osgf.gov.ng/</a>	info@osgf.gov.ng
492	Office of the Surveyor-General of the Federation	<a href="https://osgof.gov.ng/">https://osgof.gov.ng/</a>	info@osgof.gov.ng
493	Ogun - Osun River Basin Development Authority	<a href="https://www.ogosrbda.gov.ng/">https://www.ogosrbda.gov.ng/</a>	ssgof@osgof.gov.ng
494	Oil and Gas Free Zones Authority	<a href="https://www.ogfa.gov.ng/">https://www.ogfa.gov.ng/</a>	Not Found
495	Optometrist and Dispensing Opticians Board of Nigeria	<a href="https://odorbngov.ng">https://odorbngov.ng</a>	<a href="mailto:info@odorbngov.ng">info@odorbngov.ng</a>
496	Pension Transitional Arrangement Directorate	<a href="https://www.ptad.gov.ng">https://www.ptad.gov.ng</a>	contact@ogfa.gov.ng
497	Petroleum Technology Development Fund	<a href="https://ptdf.gov.ng">https://ptdf.gov.ng</a>	info@ptdf.gov.ng
498	Petroleum Training Institute, Effurun	<a href="https://pti.edu.ng">https://pti.edu.ng</a>	Not Found
499	Pharmacist Council of Nigeria	<a href="https://pcn.gov.ng">https://pcn.gov.ng</a>	<a href="mailto:connect@pcn.gov.ng">connect@pcn.gov.ng</a>
500	Police Service Commission	<a href="https://www.pcs.gov.ng/">https://www.pcs.gov.ng/</a>	info@pcs.gov.ng

501	Project Development Institute, Enugu	<a href="https://firo.gov.ng/">https://firo.gov.ng/</a>	info@firo.gov.ng
502	Public Complaints Commission	<a href="https://pcc.gov.ng/">https://pcc.gov.ng/</a>	info@pcc.gov.ng
503	Public Service Institute of Nigeria	<a href="https://psin.gov.ng/">https://psin.gov.ng/</a>	info@psin.gov.ng
504	Radiographers Registration Board of Nigeria	<a href="https://rrbn.gov.ng">https://rrbn.gov.ng</a>	
505	Raw Materials Research and Development Council	<a href="https://www.rmrdc.gov.ng">https://www.rmrdc.gov.ng</a>	ceo@rmrdc.gov.ng
506	Revenue Mobilisation Allocation and Fiscal Commission	<a href="https://rmafsc.gov.ng/">https://rmafsc.gov.ng/</a>	info@rmafsc.gov.ng
507	Rubber Research Institute of Nigeria, Benin	<a href="https://www.rrin.gov.ng/">https://www.rrin.gov.ng/</a>	info@rrin.gov.ng
508	Rural Electrification Agency	<a href="https://rea.gov.ng">https://rea.gov.ng</a>	info@rea.gov.ng
509	Samaru College of Agriculture (Dae), Zaria Kaduna State	<a href="https://www.dac.abu.edu.ng">https://www.dac.abu.edu.ng</a>	dac@abu.edu.ng
510	Securities and Exchange Commission	<a href="https://www.sec.gov.ng/">https://www.sec.gov.ng/</a>	sec@sec.gov.ng
511	Servicom	<a href="https://servicom.gov.ng/">https://servicom.gov.ng/</a>	info@servicom.gov.ng
512	Sheda Science and Technology Complex	<a href="https://shestco.gov.ng/">https://shestco.gov.ng/</a>	admin@shestco.gov.ng
513	Small and Medium Enterprise Development Authority of Nigeria	<a href="https://www.smedan.gov.ng/">https://www.smedan.gov.ng/</a>	info@smedan.gov.ng
514	Sokoto - Rima River Basin Development Authority	<a href="https://www.srrbda.gov.ng/">https://www.srrbda.gov.ng/</a>	Not Found
515	Standards Organisation of Nigeria	<a href="https://www.son.gov.ng/">https://www.son.gov.ng/</a>	info@son.gov.ng
516	Supreme Court of Nigeria	<a href="https://supremecourt.gov.ng">https://supremecourt.gov.ng</a>	info@supremecourt.gov.ng
517	Surveyors Council of Nigeria	<a href="https://surcon.gov.ng/">https://surcon.gov.ng/</a>	info@surcon.gov.ng
518	Tafawa Balewa Square Management Board	<a href="https://www.tbsmg.gov.ng/">https://www.tbsmg.gov.ng/</a>	info@tbsmg.gov.ng
519	Teachers Registration Council of Nigeria	<a href="https://www.trcn.gov.ng/">https://www.trcn.gov.ng/</a>	info@trcn.gov.ng
520	Technical Aid Corps	Not Found	Not Found
521	Tertiary Education Trust Fund	<a href="https://www.tefund.gov.ng">https://www.tefund.gov.ng</a>	info@tefund.gov.ng
522	Transmission Company of Nigeria	<a href="https://tcn.org.ng">https://tcn.org.ng</a>	info@tcn.org.ng
523	Universal Basic Education Commission	<a href="https://www.ubec.gov.ng">https://www.ubec.gov.ng</a>	info@ubec.gov.ng
524	University College Hospital Ibadan	<a href="https://uch-ibadan.org.ng/">https://uch-ibadan.org.ng/</a>	Not Found
525	University of Abuja	<a href="https://www.uniabuja.edu.ng">https://www.uniabuja.edu.ng</a>	<a href="mailto:info@uniabuja.edu.ng">info@uniabuja.edu.ng</a> <a href="mailto:registrar@uniabuja.edu.ng">registrar@uniabuja.edu.ng</a> <a href="mailto:info@uath.gov.ng">info@uath.gov.ng</a>
526	University of Abuja Teaching Hospital	<a href="https://uath.gov.ng">https://uath.gov.ng</a>	
527	University of Benin	<a href="https://www.uniben.edu.ng">https://www.uniben.edu.ng</a>	info@uniben.edu.ng pro@uniben.edu.ng
528	University of Benin Teaching Hospital	<a href="https://ubth.org">https://ubth.org</a>	info@ubth.org
529	University of Calabar	<a href="https://www.unical.edu.ng">https://www.unical.edu.ng</a>	enquiries@unical.edu.ng
530	University of Calabar Teaching Hospital	Not Found	Not Found
531	University of Ibadan	<a href="https://www.ui.edu.ng">https://www.ui.edu.ng</a>	info@ui.edu.ng
532	University of Ilorin	<a href="https://www.unilorin.edu.ng">https://www.unilorin.edu.ng</a>	registrar@unilorin.edu.ng
533	University of Ilorin Teaching Hospital	<a href="https://uithilorin.org.ng">https://uithilorin.org.ng</a>	info@uithilorin.org.ng
534	University of Jos	<a href="https://www.unijos.edu.ng">https://www.unijos.edu.ng</a>	<a href="mailto:info@unijos.edu.ng">info@unijos.edu.ng</a> <a href="mailto:enquiries@unijos.edu.ng">enquiries@unijos.edu.ng</a>
535	University of Lagos	<a href="https://www.unilag.edu.ng">https://www.unilag.edu.ng</a>	Not Found
536	University of Maiduguri	<a href="https://www.unimaid.edu.ng">https://www.unimaid.edu.ng</a>	info@unimaid.edu.ng
537	University of Maiduguri Teaching Hospital	<a href="https://umth.org.ng">https://umth.org.ng</a>	cmd@umth.org.ng
538	University of Nigeria Nsukka	<a href="https://www.unn.edu.ng">https://www.unn.edu.ng</a>	issues@w111.edu.ng
539	University of Nigeria Teaching Hospital	<a href="https://unthenugu.com.ng">https://unthenugu.com.ng</a>	info@unthenugu.com.ng
540	University of Port-Harcourt	<a href="https://www.uniport.edu.ng">https://www.uniport.edu.ng</a>	helpdesk@uniport.edu.ng
541	University of Port-Harcourt Teaching Hospital	<a href="https://upthng.com">https://upthng.com</a>	info@11p1'1ng.co1n
542	University of Uyo	<a href="https://www.uniuyo.edu.ng">https://www.uniuyo.edu.ng</a>	registrar@uniuyo.edu.ng
543	University of Uyo Teaching Hospital	<a href="https://www.uuthuyo.net/">https://www.uuthuyo.net/</a>	info@uuthuyo.net
544	Upper Benue River Basin Development Authority	<a href="https://www.ubrbda.gov.ng">https://www.ubrbda.gov.ng</a>	Not Found
545	Upper Niger River Basin Development Authority	<a href="https://www.unrbda.gov.ng">https://www.unrbda.gov.ng</a>	Not Found
546	Usmanu DanFodio University Teaching Hospital	<a href="https://www.uduth.org.ng/">https://www.uduth.org.ng/</a>	info@uduth.org.ng
547	Usmanu Danfodio University, Sokoto	<a href="https://www.udusok.edu.ng">https://www.udusok.edu.ng</a>	info@udusok.edu.ng
548	Veterinary Council of Nigeria	<a href="https://vcn.gov.ng">https://vcn.gov.ng</a>	vetc0W1cilnig_0rg@yahoo.com
549	Voice of Nigeria	<a href="https://von.gov.ng">https://von.gov.ng</a>	Not Found
550	W.U Federal Polytechnic, Birnin Kebbi	<a href="https://www.yabatech.edu.ng/">https://www.yabatech.edu.ng/</a>	registrar@yabatech.edu.ng
551	West African Examination Council	<a href="https://www.waec.org.ng">https://www.waec.org.ng</a>	knowaecnigeria@waec.org.ng
552	Yaba College of Technology, Yaba, Lagos	<a href="https://wufpbk.edu.ng/index/">https://wufpbk.edu.ng/index/</a>	Not Found

## LIST OF STATES GOVERNMENTS FOR THE 2023 TRANSPARENCY AND INTEGRITY INDEX ASSESSEMENT

S/N	STATE	URL(S)	EMAIL(S)
1	ABIA	<a href="https://abiastate.gov.ng/">https://abiastate.gov.ng/</a> <a href="http://www.abiaeprocurement.ab.gov.ng">www.abiaeprocurement.ab.gov.ng</a>	info@abiastate.gov.ng
2	ADAMAWA	<a href="https://mof.ad.gov.ng/">https://mof.ad.gov.ng/</a> <a href="https://www.budgetoffice.ad.gov.ng/annual-reports">https://www.budgetoffice.ad.gov.ng/annual-reports</a> <a href="https://bppadamawa.com/index.xhtmll">https://bppadamawa.com/index.xhtmll</a>	info@adamawastate.gov.ng
3	AKWA IBOM	<a href="https://akwaibomstate.gov.ng/">https://akwaibomstate.gov.ng/</a> <a href="http://www.bpp.ak.gov.ng">www.bpp.ak.gov.ng</a>	info@akwaibomstate.gov.ng
4	ANAMBRA	<a href="https://anambrastate.gov.ng/">https://anambrastate.gov.ng/</a> <a href="http://www.mepbdp.org.ng/budget.php">http://www.mepbdp.org.ng/budget.php</a>	info@anambrastate.gov.ng
5	BAUCHI	<a href="https://www.bauchistate.gov.ng/">https://www.bauchistate.gov.ng/</a>	info@bauchistate.gov.ng
6	BAYELSA	<a href="https://www.mof.by.gov.ng">https://www.mof.by.gov.ng</a> <a href="https://bayelsa.stateopencontracting.com">https://bayelsa.stateopencontracting.com</a> <a href="https://mbepbayelsa.gov.ng/resources/">https://mbepbayelsa.gov.ng/resources/</a>	info@bayelsastate.gov.ng
7	BENUE	<a href="https://benuestate.gov.ng/">https://benuestate.gov.ng/</a> <a href="https://www.mofep.be.gov.ng/">https://www.mofep.be.gov.ng/</a> <a href="http://ww.mofep.be.gov.ng/statelaws">ww.mofep.be.gov.ng/statelaws</a>	
8	BORNO	<a href="https://oaug.bornostate.gov.ng/">https://oaug.bornostate.gov.ng/</a> <a href="https://pfm.bo.gov.ng/budgets/">https://pfm.bo.gov.ng/budgets/</a> <a href="https://pfm.bo.gov.ng/finance/">https://pfm.bo.gov.ng/finance/</a> <a href="https://bpp.bo.gov.ng/registered-contracts/">https://bpp.bo.gov.ng/registered-contracts/</a>	info@bornostate.gov.ng
9	CROSS RIVER	<a href="https://mof.cr.gov.ng/">https://mof.cr.gov.ng/</a> <a href="https://dppib.cr.gov.ng/">https://dppib.cr.gov.ng/</a>	
10	DELTA	<a href="https://www.deltastate.gov.ng/budgets/">https://www.deltastate.gov.ng/budgets/</a> <a href="https://www.deltastate.gov.ng/above-aggregate/">https://www.deltastate.gov.ng/above-aggregate/</a>	<a href="mailto:admin@deltastate.gov.ng">admin@deltastate.gov.ng</a> info@deltastate.gov.ng
11	EBONYI	<a href="https://ebonyistate.gov.ng/Lawsand Financials/">https://ebonyistate.gov.ng/Lawsand Financials/</a> <a href="https://ebonyieprocure.eb.gov.ng/">https://ebonyieprocure.eb.gov.ng/</a>	info@ebonyistate.gov.ng
12	EDO	<a href="https://www.edostate.gov.ng/financials/">https://www.edostate.gov.ng/financials/</a> <a href="https://procurement.edostate.gov.ng/category/documents/page/4/">https://procurement.edostate.gov.ng/category/documents/page/4/</a>	info@edostate.gov.ng
13	EKITI	<a href="https://www.ekitistate.gov.ng/finance-budget/rnoj.ekitistate.gov.ng">https://www.ekitistate.gov.ng/finance-budget/rnoj.ekitistate.gov.ng</a> <a href="https://bpp.ekitistate.gov.ng/#">https://bpp.ekitistate.gov.ng/#</a>	info@ekitistate.gov.ng
14	ENUGU	<a href="https://www.enugustate.gov.ng/index.php/documental/">https://www.enugustate.gov.ng/index.php/documental/</a>	info@enugustate.gov.ng
15	GOMBE	<a href="https://gombestate.gov.ng">https://gombestate.gov.ng</a> <a href="https://staging.mof.gm.gov.ng/budget-office/download/">https://staging.mof.gm.gov.ng/budget-office/download/</a> <a href="https://staging.mof.gm.gov.ng/accountant-general/download/">https://staging.mof.gm.gov.ng/accountant-general/download/</a> <a href="http://gombe.stateopencontracting.com/Other-Basic/Report/JsonReport">http://gombe.stateopencontracting.com/Other-Basic/Report/JsonReport</a> <a href="https://staging.mof.gm.gov.ng/due-process/download/">https://staging.mof.gm.gov.ng/due-process/download/</a>	
16	IMO	<a href="https://imostate.gov.ng">https://imostate.gov.ng</a>	info@imostate.gov.ng
17	JIGAWA	<a href="https://jigawastate.gov.ng">https://jigawastate.gov.ng</a> <a href="http://www.jigawadueprocess.com/awardedcontracts.html">http://www.jigawadueprocess.com/awardedcontracts.html</a>	<a href="mailto:info@jigawastate.gov.ng">info@jigawastate.gov.ng</a> webmaster@jigawastate.gov.ng
18	KADUNA	<a href="https://kdsg.gov.ng/documents-library">https://kdsg.gov.ng/documents-library</a> <a href="https://kadppa.kdsg.gov.ng">https://kadppa.kdsg.gov.ng</a> <a href="https://kdsg.gov.ng/documents-library/#I53-153-wpfd-laws-p4">https://kdsg.gov.ng/documents-library/#I53-153-wpfd-laws-p4</a>	info@kdsg.gov.ng
19	KANO	<a href="https://kanostate.gov.ng">https://kanostate.gov.ng</a>	info@kanostate.gov.ng
20	KATSINA	<a href="https://www.katsinastate.gov.ng">https://www.katsinastate.gov.ng</a>	info@katsinastate.gov.ng
21	KEBBI	<a href="https://www.kebbistate.gov.ng">https://www.kebbistate.gov.ng</a>	info@kebbistate.gov.ng
22	KOGI	<a href="https://www.kogistate.gov.ng">https://www.kogistate.gov.ng</a>	info@kogistate.gov.ng
23	KWARA	<a href="https://www.kwarastate.gov.ng">https://www.kwarastate.gov.ng</a>	contact@kwarastate.gov.ng

24	LAGOS	<a href="https://www.lagosstate.gov.ng">https://www.lagosstate.gov.ng</a>	info@lagosstate.gov.ng
25	NASARAWA	<a href="https://www.nasarawastate.gov.ng">https://www.nasarawastate.gov.ng</a>	info@nasarawastate.gov.ng
26	NIGER	<a href="https://www.nigerstate.gov.ng">https://www.nigerstate.gov.ng</a>	mlga@nigerstate.gov.ng
27	OGUN	<a href="https://www.ogunstate.gov.ng">https://www.ogunstate.gov.ng</a>	info@ogunstate.gov.ng
28	ONDO	<a href="https://www.ondostate.gov.ng">https://www.ondostate.gov.ng</a>	info@ondostate.gov.ng
29	OSUN	<a href="https://www.osunstate.gov.ng">https://www.osunstate.gov.ng</a>	info@osunstate.gov.ng
30	OYO	<a href="https://www.oyostate.gov.ng">https://www.oyostate.gov.ng</a>	info@oyostate.gov.ng
31	PLATEAU	<a href="https://www.plateaustate.gov.ng">https://www.plateaustate.gov.ng</a>	info@plateaustate.gov.ng
32	RIVERS	<a href="https://www.riversstate.gov.ng">https://www.riversstate.gov.ng</a>	support@riversstate.gov.ng
33	SOKOTO	<a href="https://www.sokolostate.gov.ng">https://www.sokolostate.gov.ng</a>	icl@sokolostate.gov.ng
34	TARABA	<a href="https://www.tarabastate.gov.ng">https://www.tarabastate.gov.ng</a>	admin@tarabastate.gov.ng
35	YOBE	<a href="https://www.yobestate.gov.ng">https://www.yobestate.gov.ng</a>	info@yobestate.gov.ng
36	ZAMFARA	<a href="https://www.zamfarastate.gov.ng">https://www.zamfarastate.gov.ng</a>	info@zmsg.gov.ng

### LIST OF LOCAL GOVERNMENTS WITH WEBSITES FOR THE 2023 TRANSPARENCY AND INTEGRITY INDEX ASSESSEMENT

S/N	LG	URL(S)	EMAIL(S)
1	ABEOKUTA NORTH	<a href="https://abeokuta-northlga.og.gov.ng/">https://abeokuta-northlga.og.gov.ng/</a>	
2	ABI	<a href="https://abilga.cr.gov.ng/">https://abilga.cr.gov.ng/</a>	chairman@ablga.cr.gov.ng
3	ABUJA MUNICIPAL	<a href="https://amacfct.com/">https://amacfct.com/</a>	anewamac@gmail.com
4	ADO-ODO/OTA	<a href="https://adoodootalg.org.ng/">https://adoodootalg.org.ng/</a>	info@adoodootalg.org.ng
5	AFIJIO	<a href="https://afijio.oyostate.gov.ng/">https://afijio.oyostate.gov.ng/</a>	info@afijio.oyostate.gov.ng
6	AKINYELE	<a href="https://akinyele.oyostate.gov.ng/">https://akinyele.oyostate.gov.ng/</a>	info@akinyele.oyostate.gov.ng
7	ATIBA	<a href="https://atiba.oyostate.gov.ng/">https://atiba.oyostate.gov.ng/</a>	info@atiba.oyostate.gov.ng
8	ATIGBO	<a href="https://atisbo.oyostate.gov.ng/">https://atisbo.oyostate.gov.ng/</a>	info@atisbo.oyostate.gov.ng
9	KUBAU	<a href="https://kubau.kd.gov.ng/">https://kubau.kd.gov.ng/</a>	muhammadusmankargi@gmail.com