



CENTER FOR FISCAL
TRANSPARENCY
AND INTEGRITY WATCH

TRANSPARENCY & INTEGRITY INDEX

2022

Fiscal Transparency | Public Sector Integrity | Access to Information | Anti-Corruption | Organized Crime Prevention | Data Science

SUPPORTED BY

MacArthur
Foundation

BOARD MEMBER

UNCA^{CIVIL}coalition
SOCIETY



CENTER FOR FISCAL TRANSPARENCY AND INTEGRITY WATCH

The Center for Fiscal Transparency & Integrity Watch (CeFTIW) is a non-partisan organization established in 2016 with the aim of promoting accountability, transparency within the public sector, and ensuring good governance at all levels. The Center has over time worked with both government and CSO's to implement programs and interventions aimed at strengthening democracy and improving governance in Nigeria.

CONTACT

11, Ado-Ekiti Close, Off Emeka Anyaoku Street, Area 11, Garki-Abuja.

+234 09 292 1659

mail@fiscaltransparency.org

tii@fiscaltransparency.org

www.fiscaltransparency.org

Data Scientist: **Mukhtar Abdulhameed**

Research Officer: **Oluchi Eze**

Technical Support: **Umar Usman**

Public Relations Officer: **Victor Agi**

Programmes Officer: **Tamara-Dise Berepubo**

Admin: **Lynda Okorafor**

Design: **FBM Aurora Solutions**

© Center for Fiscal Transparency & Integrity Watch, 2022.

All rights reserved.

No part of this publication may be reproduced, stored in a database and/ or published in any form or by any means, mechanical, electronic, photocopying, recording, scanning or otherwise, without the prior written permission of the publisher.

SUPPORTED BY

MacArthur
Foundation

BOARD MEMBER

UNCA CIVIL
Coalition
SOCIETY

CONTENTS

1. Acronyms	v	
2. Foreword	vi	TABLES
3. Acknowledgement	vii	Table 1: Justification of the Variables 11
4. Executive Summary	1	Table 2: Scoring Method 16
5. Background	3	Table 3: Overall Ranking Table 28
6. Selection and Justification of the Variables	5	Table 4: Website Integrity Ranking 34
7. Justification of the Variables	10	Table 5: Financial Ranking 40
- Methodology	13	Table 6: Human Resources and Inclusion Ranking 41
- Validation of Methodology	14	Table 7: Procurement Ranking 47
- Scoring Criteria	14	Table 8: Citizens Engagement Ranking 49
- Percentage Weight	15	Table 9: Anti-Corruption Ranking 56
- Assessment Criteria	15	Table 10: Ministries Ranking 57
8. Presentation of Results and Ranking	27	Table 11: Commissions, Agencies, Departments and Units Ranking 57
- Overall Ranking	27	Table 12: Military and Paramilitary Ranking 59
- Variables Compliance Ranking	34	Table 13: Federal Education and Training Institutions Ranking 60
- Website Integrity	34	Table 14: Teaching and Specialists Hospitals Ranking 62
- Financials	40	Table 15: Courts and Tribunals Ranking 62
- Human Resources and Inclusion	41	Table 16: Examination Bodies Ranking 63
- Procurement	47	Table 17: Federal Capital Territory Ranking 63
- Citizens Engagement	49	Table 18: Financial Institutions Ranking 63
- Anti-Corruption	56	Table 19: Oil Sector Ranking 64
- Sectoral Ranking	57	Table 20: Research Institutions Ranking 64
- Ministries	57	Table 21: River Basins Ranking 64
- Commissions, Agencies, Departments and Units	57	Table 22: Sectors General Ranking 65
- Military and Paramilitary	59	Table 23: Websites not found 65
- Federal Education and Training Institutions	60	Table 24: States Scoring Criteria Table 67
- Teaching and Specialist Hospitals	62	Table 25: Scoring Method 67
- Courts and Tribunals	62	Table 26: States Ranking 73
- Examination Bodies	63	Table 27: States Variables Compliance Ranking 74
- Federal Capital Territory	63	Table 28: Appendix 76
- Financial Institutions	63	
- Oil Sector	64	
- Research Institutions	64	
- River Basins	64	
- Sectors General Ranking	65	
- Websites Not-Found	65	
9. The States and Local Governments	66	
- Methodology	67	
- Scoring criteria	67	
14. States Ranking	73	
15. States Variables Compliance Ranking	74	

ACRONYMS

A6 -	Audit Report of the Last Six Years	LGAR6 -	Local Government Audit Report of the Last Six Years
AC/ABP -	Anti-Corruption/ Anti-Bribery Policy	LGB6 -	Local Government Budgets of the Last Six Years
ACL -	Anti-Corruption Law	LGP6 -	Local Government Procurement of the Last Six Years
AR6 -	Annual Report of the Last Six Years	LLP -	List of Licence and Permits Beneficiaries
AT6 -	Advertisement of Tender for Contracts Awarded in the last Six Years	MM -	Multi-Media
BA6 -	Budget Allocation of the Last Six Years	MDA -	Ministries, Department, and Agencies
BI6 -	Budget Implementation Report of the Last Six Years	NIA -	National Intelligence Agency
BR6 -	Budget Released of the last Six Years	NP -	Number of Personnel
BL -	Broken Links	OGP -	Open Government Partnership
CAR6 -	Citizens Accountability Report of the Last Six Years	ONSA -	Office of the National Security Adviser
CB6 -	Citizens Budget of the Last Six Years	P6 -	Information and Date of Promotion Exercises of Last Six Years
CDP6 -	Contractual Debt Profile of the Last Six Years	PI -	Public Institutions
CC -	Communication Channels	PL -	Procurement Law
CEDAW -	Convention on the Elimination of All Forms of Discrimination Against Women	QS -	Quota System
CeFTIW -	Center for Fiscal Transparency and Integrity Watch	R6 -	Recruitment Information of the Last Six Years
D -	Disability	RG6 -	Revenue Generated in the Last Six Years
DFDD -	Domestic and Foreign Debt Data	RRG6 -	Revenue Remitted to Government in the Last Six Years
DLC -	Dead Link Checker	RR6 -	Revenue Retained in the Last Six Years
DSS -	Department of State Security	RP -	Recruitment Policy
EA6 -	Auditor-General Audit Report of the Last Six Years	SD -	Sex Distribution
ER -	Email Response	SDGs -	Sustainable Development Goals
FOI -	Freedom of Information Act	SMA -	Social Media Accounts
Ia6 -	Internal Audit Report of the Last Six Years	THM6 -	Report of Town Hall Meeting of the Last Six Years
IE -	Institutional Email	TII -	Transparency & Integrity Index
IS -	Implementation Status	UNCAC -	United Nations Convention Against Corruption
IS -	Interactive Section	UOC -	Updated Organisational Chart
L/P -	License and Permits	WC3 -	Web Content Accessibility Guidelines
LC -	List of Contractors	WPB -	Whistle Blowing Policy
LCA6 -	List of Contracts Awarded in the Last Six Years	WU -	Website Update

FOREWORD

It gives me great pleasure to pen a foreword to this important document; Transparency and Integrity Index (TII) of public institutions in Nigeria. It is a double joy to be part of this initiative.

First is my pleasure to see a good effort aimed at promoting transparency in the public sector, which is sine qua non to tackling the corruption cankerworm. The second is a sense of pride in seeing Umar Yakubu, who had worked with me at the EFCC, coming up with this pioneering initiative to support the prevention of corruption and financial crimes in Nigeria.

Though a prosecutor and investigator during my law enforcement career, I have always advocated, and indeed worked for having a strong corruption prevention mechanism as the ultimate check on corruption, fraud and financial crimes. Opening up the business of government does not only encourage the democratic guarantee of citizens' access to information; it is indeed a sure way of curtailing corruption. It is for this reason that one has nothing but praises for brilliant initiatives like the TII of the Centre for Fiscal Transparency and Integrity Watch.

Using six variables drawn from international conventions and commitments and national laws and guidelines, the Center developed the matrix to assess various government agencies on Website Integrity, Fiscal

Transparency, Open Procurement, Anti-Corruption, Citizen Engagement and Human Resources.

Aside from promoting openness, the report provides an opportunity for public institutions to improve their performance across various indicators. Given that the variables are drawn from government laws, it therefore serves as a credible platform for self-assessment to improve transparent measures and compliance with the law.

It is my hope that citizens will use this index as a tool to demand for greater accountability from governments at the federal, state and local government levels.

I am impressed with what has been accomplished by Umar Yakubu and his team which also serves as a clarion call for good governance through enhanced transparency and accountability in public service.

As I congratulate the Center on this laudable initiative, I commend institutions that have improved their ranking from last year and call on those down on the index to emulate those at the top by being more compliant with national transparency laws and policies.

Nuhu Ribadu

Founding Chairman, Economic and Financial Crimes Commission (EFCC)

ACKNOWLEDGMENT

Nigeria does not seem to have significant challenges with its legal and institutional framework to combat corruption. However, the spate of corruption seems to still pose a serious threat to the nation's economy and security. This is part of the inspiration that led us to develop the Transparency and Integrity Index (TII) in 2021. We realized that there is a need to strengthen existing mechanisms in combating corruption with emphasis on prevention.

Based on research, we concluded that industrialized nations with robust economies and democracies have sufficient data to show that enhancing transparency in government operations can reduce public sector corruption. We therefore developed a robust methodology, conducted the research and had a public presentation of the maiden publication in 2021. Stakeholders unanimously supported the initiative and requested that it should be done on a continuous basis. We are now presenting the second edition for 2022.

All that we have achieved could not have been possible without the support of the indefatigable Dr Kole Shettima and his team at the MacArthur Foundation, Africa Office. The support to the Center through the Strengthening of Anti-Corruption Environment in Nigeria (SACEN) project, has changed for the better, the trajectory of how CSOs now approach the task of combating corruption. The Foundation has supported our work on key democratic policy reforms, especially towards combating corruption in a manner that seeks co-operation rather than antagonism.

The United Nations Office on Drugs and Crimes (UNODC) office in Nigeria, led by Dr Oliver Stolpe, has supported the index and other CeFTIW initiatives. Our media partners, led by Daily Trust, Center for Journalism Innovation and Development (CJID) and Daily Post, ensured that the index was accorded maximum publicity. Also is Mr Haroun Harry Audu, who provided deep insights on public relations.

We also appreciate the support and suggestions of the Inter-Governmental Action Group against Money Laundering in West Africa (GIABA), which recommended that the index be adopted globally.

Particularly, the support of the office of the Secretary to Government of the Federation ensured that Ministries, Departments and Agencies would be more open in government business remains a morale booster. Much of the

milestones achieved would not have been possible without the support of the Director-General of the Bureau of Public Service Reforms and his team.

The Center would also like to appreciate the support of the individuals who continue to be a source of inspiration. We do not take for granted the expertise and the moral support provided by Mal. Nuhu Ribadu, the pioneer Chairman of the Economic and Financial Crimes Commission (EFCC), Mr Steve Orosanye, former Head of the Civil Service of the Federation, and Professor Ibrahim Gambari, Chief of Staff to the President. CeFTIW equally acknowledges Ambassador Abdullahi Omaki, who supported the Center from its inception and to whom we owe much gratitude for many of the achievements recorded to date.

Mr Godwin Emefiele, the Governor of the Central Bank of Nigeria, supported the initiative by providing guidance on key policy areas through his able lieutenant, Mr Emmanuel Ukeje. For this, we are indeed thankful. Our gratitude goes to the duo of Professor Shehu Abdullahi, the current Nigerian Ambassador to Russia, and Ambassador Obi Okafor, Former Deputy Director-General of National Intelligence Agency.

We also acknowledge Professors of Statistics, Shittu Olanrewaju of the University of Ibadan; Prof. FUGulumbé, Professor of Statistics, Usmanu Danfodiyo University, Sokoto; and Hikmah Statistical Consults and General Services Limited for their technical contributions in the validation of the methodology used in the research.

Lastly, we acknowledge the unquantifiable contributions of the Chair, Board of Trustees, Ambassador Angela Ifeyinwa Nworgu, supported by AIG Zubairu Muazu mni (rtd) and Professor Nelson Aluya. Their individual and combined visionary leadership have yielded the successes achieved. The Senior Advisor to the Center, Mr Mustapha M. Abdulrahman, has given the Center strategic direction in aspiring to become a global institution.

The Research team, led by Mukthar Abdulhameed, brought excellent analytical and statistical skills to the fore in ensuring the development of the index, and the vibrant CeFTIW family, Lynda, Tomiwa, Victor, Tamara, Umaru, Etim and Aisha. They contributed knowledge materials towards the production of the 2022 Index report. We thank you all.

Umar Yakubu
Executive Director

SUMM

EXECUTIVE SUMMARY

The Center for Fiscal Transparency and Integrity Watch (CeFTIW) is a non-partisan civil society organisation established to promote accountability and transparency within the public sector and enhance good governance at all levels. The conception of the Transparency & Integrity Index is in line with our objective of promoting transparency, monitoring public sector expenditure and strengthening the integrity mechanisms of public institutions.

The index is essential because no existing mechanism presently covers such a broad scope regarding open governance and institutional integrity. It also attempts to address concerns of MDAs and other public institutions inability to publicise their activities as required by relevant laws and policies. TII is initiated to evaluate and monitor MDAs and other public institutions' compliance with laws that mandate them to disclose their activities proactively. The objective is to establish the extent of institutions' disclosure of vital information relating to good governance within the public domain, with emphasis on websites and portals of MDAs.

The assessment follows a conscientious review of international conventions and commitments, among which include: the United Nation Convention Against Corruption (UNCAC), 2004; The Open Government Partnership; the African Union Convention on Preventing and Combating Corruption, 2006; Sustainable Development Goal (SDG) 10 and 16; Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW); Convention on the Rights of Persons with Disabilities; Special Session of the General Assembly Against Corruption, 2021 and other local laws which are detailed in the report.

The assessment of federal institutions is slightly different from the state and local governments. For federal MDAs, we identified twenty-nine (29) sub-variables under six thematic areas. For the states and local governments, twenty (20) sub-variables are identified. The variables are built around Website Integrity, Fiscal Transparency, Open Procurement, Anti-Corruption, Human Resources and Inclusion, Citizens Engagement, and Local Government Transparency.

ARY

Our findings indicate that there is improvement in the overall performance of institutions in the 2022 assessment compared to 2021 assessment. The research shows that Development Bank of Nigeria scored 58.74%. The institutions are categorized into sectors where the top performing institution in each sector is presented below:

Development Bank of Nigeria is ranked 1st within the Financial Institutions sector with a score of 58.74%. Oil and Gas Free Zones Authority is ranked 1st within the Oil Sector with a score of 35.83%. Ministry of Finance, Budget and National Planning is ranked 1st within the Ministries sector with a score of 32.83. National Pension Commission is ranked 1st within the Agencies, Commissions, Departments and Units sector with a score of 48.33%. National Examination Council is ranked 1st within the Examination Bodies Sector with a score of 25.83%. Supreme Court of Nigeria is ranked 1st within the Courts and Tribunal Sector with a score of 20.83%. Nigeria Customs Service is ranked 1st within the Military and Paramilitary Sector with a score of 32.50%. Abubakar Tafawa Balewa Teaching Hospital, Federal Medical Center, Asaba, Federal Neuro Psychiatric Hospital Enugu are ranked 1st within the Teaching and Specialist

Hospitals with a score of 23.33%. Bayero University Kano is ranked 1st within the Federal Education and Training Institutions with 31.66%. Nigerian Institute for Medical Research, Yaba ranked 1st within the Research Institutions sector with a score of 31.67%. Lower Benue River Basin Development Authority and Upper Benue River Basin Development Authority jointly are jointly ranked 1st within the River Basins Sector with a score of 21.67%. FCT Water Board Abuja is ranked 1st within the Federal Capital Territory with a score of 20.83%.

Furthermore, the sectors are ranked to assess sectoral performance. Financial Institutions sector ranked 1st with an average score of 32.52%, Oil sector is ranked 2nd with 26.68% while Ministries is ranked 3rd with 22.34%.

In general, there is an improvement in performance compared to the 2021 assessment.

The assessment of the states indicate that Ekiti State has the highest score of 58.74% and is ranked 1st followed by Kaduna State with a score of 58.32% and ranked 2nd.

The local governments just like last year, were assessed under the states as a variable.

BACKGROUND

The Center for Fiscal Transparency and Integrity Watch (CeFTIW) is a non-partisan civil society organisation established in 2016 to promote accountability and transparency within the public sector, and enhance good governance at all levels. In achieving its objectives, the Center supports public and private organisations in combatting corruption; promotes legal and institutional frameworks within the criminal justice system in combatting corruption; and strengthens the integrity mechanism of public institutions.

Transparency and accountability are cardinal mechanisms of having effective and accountable institutions. The United Nations (UN), among its Sustainable Development Goals (SDGs), has emphasised the need for countries worldwide to share information and government data proactively with the public to have effective, accountable and inclusive institutions.

In line with CeFTIW's objective of promoting accountability and transparency within the public sector, our pioneer project called '**Transparency and Integrity Index (TII)**' is designed to assess Ministries, Departments, and Agencies (MDAs) of the Federal, State, Local Governments and other government institutions in Nigeria.

The objective is to assess and evaluate the publication of some classes of information that are statutorily required to be within the public domain, particularly on the websites of public institutions. The required information revolves around fiscal transparency, budget implementation, open procurement and contracting, human resources and inclusion and citizens engagement.

TII is not designed as a confrontational measure against the institutions under review. Rather, it is primarily cut out to encourage public institutions' compliance with global standards and improve governance.

The evaluation report is presented annually on 28th September, being the **United Nations International Day for Universal Access to Information**. The day highlights the advantages of having public access to information to help in the formulation of sustainable policies. The first report was presented in 2021, this is the second report for 2022.

The UN is of the opinion that informed citizens can make decisions on how they are governed. Information is power. Only when citizens know how they are governed can they hold their governments accountable for their decisions and actions.¹ Therefore, universal access to information is the cornerstone of healthy and inclusive societies.

The TII Index provides the benchmark to rate public sector institutions in Nigeria and, at the same time, empower Nigerians to demand accountability at all levels. The work also serves as a pioneer index in Nigeria, projecting that it can be adopted globally.

The MDAs were grouped into clusters and assessed against identified variables and sub-variables. Each sub-variable was ascribed a point for its availability. Afterwards, a weighted aggregate formula was employed to estimate the aggregate proportion of each of the variables.

The methodology for the work is explained below in the Methodology Section of this report. It should, however, be noted here that the words 'MDAs', 'Public Institutions', 'Organisations' and 'Agencies' are used interchangeably to mean the same thing.

¹ International Day for Universal Access to Information <https://www.un.org/en/observances/information-access-day>

SELECTION AND JUSTIFICATION OF THE VARIABLES

The selection of the variables was after rigorous research on strategic areas relating to fiscal transparency; human resources and inclusion, anti-corruption and anti-bribery; open procurement and contracting; website integrity, local government transparency and citizens engagement.

It involves a conscientious review of international conventions and commitments that Nigeria subscribed to and local laws, regulations, policies, and guidelines that public institutions should comply with. The relevant instruments under review are:

1. International Commitments

i. United Nations Convention Against Corruption (UNCAC), 2004

In line with Nigeria's commitment under this Convention, Article 7 requires Nigeria to endeavour to adopt, maintain and strengthen systems for the recruitment, hiring, retention, promotion and retirement of civil servants and, where appropriate, other non-elected public officials:²

- (a) Based on principles of efficiency, transparency and objective criteria such as merit, equity and aptitude; and

- (b) Have adequate procedures for selecting and training individuals for public positions considered especially vulnerable to corruption and the rotation (where appropriate) of such individuals to other positions.³

Article 9 on public procurement and management of public finances requires Nigeria to take necessary steps to establish an appropriate procurement system based on transparency, competition and objective criteria in decision-making and are effective, among other things, in preventing corruption. Article 9(a), 9(b) requires the established appropriate system of procurement to address:

- (a) The public distribution of information relating to procurement procedures and contracts, including information on invitations to tender and relevant or pertinent information on the award of contracts, allowing potential tenderers sufficient time to prepare and submit their tenders;⁴
- (b) The establishment in advance of conditions for participation, including selection and award criteria and tendering rules, and their publication.

² UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf

³ UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf

⁴ UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf

Article 10 on Public Reporting requires Nigeria to take the necessary measures to enhance transparency in its public administration, including its organisation, functioning, and decision-making processes, where appropriate. In Article 10(a) and 10(c), such measures should include:

- a) Adopting procedures or regulations that allow members of the general public to obtain, where appropriate, information on the organisation's functioning and decision-making processes of its public administration and, with due regard for the protection of privacy and personal data, on decisions and legal acts that concern members of the public; and⁵
- b) Publishing information, including periodic reports on the risks of corruption in its public administration.

i. Nigeria's Open Government Partnership (OGP) Action Plan II

The Open Government Partnership (OGP) is an international multi-lateral instrument focused on improving transparency, accountability, citizen participation and response of government to its citizens through technology and innovation.⁶

Nigeria is currently implementing 16 commitments from its 2019-2022 OGP Action Plan. The Nigeria OGP Action Plan II (reviewed during our research) was built around seven thematic areas.

It effectively deals with transparency in

budgeting, procurement, taxation and natural resource governance, corruption, asset recovery management, freedom of information, communication channels between citizens and government, service delivery and inclusion of under-represented groups in government.

ii. Sustainable Development Goal (SDG) 10 and 16

Goal 10 is about reducing inequality within and among countries. Target 10.2 calls explicitly for reducing all forms of inequalities and empowering and promoting the social, economic and political inclusion of all, irrespective of age, gender, disability, race, ethnicity, origin, religion, or economic or another status.⁷

Goal 16 of the Sustainable Development Goals (SDGs) is about peace, justice and strong institutions. The aims of the goal are to promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.⁸ In this project, we have made reference to targets 16.6, 16.7, and 16.10, which are to:

- Develop effective, accountable and transparent institutions at all levels.
- Ensure responsive, inclusive, participatory and representative decision-making at all levels.⁹
- Ensure public access to information and protect fundamental freedoms in accordance with national legislation and international agreements.¹⁰

⁵ UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf

⁶ <https://www.opengovpartnership.org/>

⁷ UNCTAD DGFF2016 SDG Goal 10.2 - Social, economic and https://stats.unctad.org/Dgff2016/prosperity/goal10/target_10_2.html

⁸ Goal 16: Promote peaceful and inclusive societies for <https://unstats.un.org/sdgs/report/2017/goal-16/>

⁹ Transparency, Accountability & Participation for 2030 Agenda. <https://sustainabledevelopment.un.org/content/documents/9935TAP%20Network%20Goal%2016%20Advocacy%20Toolkit.pdf>

¹⁰ Transparency, Accountability & Participation for 2030 Agenda. <https://sustainabledevelopment.un.org/content/documents/9935TAP%20Network%20Goal%2016%20Advocacy%20Toolkit.pdf>

THE VAR

iii. African Union Convention on Preventing and Combating Corruption, 2006

In line with Nigeria's commitment under this Convention, Article 7(4) requires Nigeria to ensure transparency, equity, and efficiency in the management of tendering and hiring procedures in the public service. Furthermore, Article 9 requires Nigeria to adopt measures for citizen's right of access to information to assist in the fight against corruption.^{11.}

iv. Convention on the Elimination of All Forms of Discrimination Against Women

In line with Nigeria's commitment under this Convention, Article 11(1) (a) and (b) encourages Nigeria to take appropriate measures to eliminate discrimination against women in the field of employment. The country is specifically required to ensure that women are afforded the same right as men, and in particular: ^{12.}

- The right to work as an inalienable right of all human beings; and
- The right to the same employment opportunities, including applying the same criteria for selection in employment matters.^{13.}

v. Convention on the Rights of Persons with Disabilities

In line with Nigeria's commitment under

this Convention, Article 27 encourages Nigeria to eliminate all forms of discrimination against persons with disabilities in the field of work and employment. Article 27(1)(a), 27(1)(e), and 27(1)(g) encourages the country to:

- Prohibit discrimination on the basis of disability with regard to all matters concerning all forms of employment, including conditions of recruitment, hiring and employment, career advancement, and safe and healthy working conditions;^{14.}
- Promote employment opportunities and career advancement for persons with disabilities in the labour market, as well as assistance in finding, obtaining, and returning to employment; and
- Employ persons with disabilities in the public sector.^{15.}

vi. Special Session of the General Assembly Against Corruption, 2021

The United Nations General Assembly, on 17th December 2018 adopted resolution 73/191 entitled "Special session of the General Assembly against Corruption", in which it decided to convene in the first half of 2021 a special session on challenges and measures to prevent and combat corruption and strengthen international cooperation. At its special session on challenges and measures to prevent and combat corruption and strengthen

¹¹ UNITED NATIONS CONVENTION AGAINST CORRUPTION PREAMBLE. https://treaties.un.org/doc/source/RecentTexts/Corruption_E.pdf

¹² OHCHR | Convention on the Elimination of All Forms of <https://www.ohchr.org/EN/ProfessionalInterest/Pages/CEDAW.aspx>

¹³ OHCHR | Convention on the Elimination of All Forms of <https://www.ohchr.org/EN/ProfessionalInterest/Pages/CEDAW.aspx>

¹⁴ Article 27 – Work and employment | United Nations Enable. <https://www.un.org/development/desa/disabilities/convention-on-the-rights-of-persons-with-disabilities/article-27-work-and-employment.html>

¹⁵ Article 27 – Work and employment | United Nations Enable. <https://www.un.org/development/desa/disabilities/convention-on-the-rights-of-persons-with-disabilities/article-27-work-and-employment.html>

IABLES

international cooperation, held from 2nd to 4th June 2021 at the UN Headquarters in New York, the General Assembly adopted the political declaration: “Our common commitment to effectively addressing challenges and implementing measures to prevent and combat corruption and strengthen international cooperation.” In paragraph 85 of the political declaration, Member States committed to implementing the declaration and invited the Conference of the States Parties to the Convention, as the treaty body with prime responsibility for promoting and reviewing the implementation of the Convention, to follow up and build on the declaration.

2. National Statutes, Regulations, Policies and Guidelines

I. Freedom of Information Act, 2011

Under the Freedom of Information (FOI) Act 2011, there is the mandate of proactive disclosure of public institution's (PI) information.¹⁶ The Act requires PI to disclose diverse classes of information proactively as detailed in section 2 of the Act. For the purpose of this project, we refer to section 2(3): 2(3)(a), 2(3)(c)(iv), 2(3)(c)(v), 2(3)(c)(vi), 2(3)(e)(i), 2(3)(e)(ii), and 2(5) of the Act which specifically mandates PIs to:¹⁷

- Publish a description of the organisation and responsibilities of the institution, including details of the

programs and functions of each division, branch and department of the institution.

- Publish factual reports, inspection reports, and studies, whether prepared by or for the institution.
- Publish information relating to the receipt or expenditure of public or other funds of the institution.
- Publish the names, salaries, titles and dates of employment of all employees and officers of the institution.
- Publish a list of files containing applications for any contract, permit, grants, licenses or agreements.
- Publish reports, documents, studies, or publications prepared by independent contractors for the institution.
- Update and review information required to be published under the section periodically.¹⁸

Section 2(4) of the Act mandates PIs to ensure that the information mentioned above is widely disseminated and made readily available to the public through various means, including print, electronic and online sources, and at the offices of such public institutions.¹⁹

II. Executive Order No. 001, 2017

Executive Order 001 on promoting transparency and efficiency in the business environment, mandates all MDAs to publish requirements for obtaining

¹⁶ <https://osgf.gov.ng/storage/app/media/pdf/FOIA2011.pdf>

¹⁷ <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

¹⁸ Freedom of Information Act - Central Bank of Nigeria. <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

¹⁹ Freedom of Information Act - Central Bank of Nigeria. <https://www.cbn.gov.ng/FOI/Freedom%20Of%20Information%20Act.pdf>

products and services within the MDAs' scope of responsibility. Part 1 of the Order clearly states that MDAs should publish, among other things, permits and licenses issued. The Order further instructs MDAs to publish such list on its website within 21 days from the date of issuance of the Order.²⁰

III. Fiscal Responsibility Act, 2007

Under the Fiscal Responsibility Act, institutions are required to make timely disclosure and wide publication of all transactions and decisions involving public revenue and expenditure for transparency and accountability purposes. Specifically, sections 48(1) and 49(1) mandate the FGN to:

- Ensure complete and timely disclosure and comprehensive publication of all transactions and decisions involving public revenues and expenditures and their financial implications.
- Publish their audited accounts not later than six months, following the end of the financial year.

IV. Federal Character Principle

Parts 1 & 6 of the guiding principles and formulae for the distribution of posts, as stated by the Federal Character Commission (FCC), states that:²²

- Each state of the Federation and the Federal Capital Territory (FCT) shall be equitably represented in all national institutions and public enterprises.
- Each state shall produce 2.5% of the total workforce in any Federal Establishment, while the FCT shall produce 1%.

The procedure for recruitment into the Federal Civil Service (FCS), as stated in Part 3(6) of the FCC encourages the PIs to give adequate consideration to gender representation and the physically challenged persons.

V. Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019

The Framework and Guidelines were issued by National Information Technology Development Agency (NITDA). It aims to guide the use of social media within the PIs' communications environment for the improvement of transparency in government, participation, and interaction with the public. The guidelines encourage PIs to develop and professionally maintain a Social Media Account. In Part 2.9 of the guidelines, PIs are required to set up mechanisms to institutionalise social media within their structures.²³

VI. Discrimination Against Persons with Disabilities (Prohibition) Act, 2018

While addressing employment opportunities for persons with disabilities, section 29 of the Act encourages all employers of labour in a public organisation to have persons with disabilities constituting at least 5% of their employment.²⁴

²⁰ <https://www.nta.ng/news/domestic/20170518-text-executive-order-acting-president-osinbajo-budgets-may-182017/>

²¹ <http://lawsofnigeria.placng.org/laws/fiscal%20responsibility.pdf>

²² <https://federalcharacter.gov.ng/>

²³ FRAMEWORK AND GUIDELINES FOR THE USE OF SOCIAL MEDIA ...

<https://nitda.gov.ng/wp-content/uploads/2020/11/FrameworkAndGuidelinesForTheUseOfSocialMediaPlatformsInPublicInstitutions1.pdf>

²⁴ Employment Of Persons With Disabilities - TheNigeriaLawyer. <https://thenigeria lawyer.com/employment-of-persons-with-disabilities/>

JUSTIFICATION OF THE VARIABLES

SCOPE OF THE VARIABLES

Following the presentation of the pioneer findings of TII 2021, adjustments and modifications were made to the variables. The adjustments and modifications became expedient to capture other areas that were not included in the 2021 assessment and also widen the scope of the variables to accommodate recent international commitments.

To this end, the 2022 assessment for Federal MDAs and other government institutions will be conducted around the following six (6) thematic areas:

- i. Website Integrity
 - ii. Fiscal Transparency
 - iii. Open Procurement
 - iv. Anti-Corruption
 - v. Citizens Engagement
 - vi. Human Resources and Inclusion
-

S/N	ASSESSMENT AREA	VARIABLE	SUB-VARIABLES	BINDING STATUTES, POLICIES AND COMMITMENTS
1	Website Integrity	Website Integrity	Implementation Status	Web Content Accessibility Guidelines
			Broken Links	
			Website Update	
2	Fiscal Transparency	Financials	Budget Allocation of the Last Six Years (BA6)	Constitution of Federal Republic of Nigeria
			Budget Released of the Last Six Years (BR6)	Finance Act 2021
			Budget Implementation Reports of the Last Six Years (BI6)	Fiscal Responsibility Act, 2007
			Revenue Generated in the Last Six Years (RG6)	Financial Reporting Council act 2011
			Revenue Remitted to Government in the Last Six Years (RRG)	Freedom of Information Act, 2011
			Revenue Retained in the Last Six Years (RR6)	Nigeria's Open Government Partnership Action Plan II
			Internal Audit Reports of the Last Six Years (IA6)	SDG 16.6
			Auditor General's Audit Reports of the Last Six Years (EA6)	UN Special Session of the General Assembly Against Corruption, 2021

Table 1: Justification of the Variables

3	Open Procurement	Procurement	Advertisement of Tender for Contracts Awarded in the Last Six Years (AT6)	Executive Order 001, 2017 Freedom of Information Act, 2011
			Procurement Records of the Last Six Years (PR6)	Nigeria's Commitment to African Union Convention on Preventing and Fighting Corruption, 2006
			License/Permits (L/P)	Nigeria's Commitment to United Nations Convention Against Corruption, 2004
			List of License/Permits Beneficiaries (LLP)	Nigeria's Open Government Partnership Action Plan II
4	Anti-Corruption	Anti-Corruption	Whistleblowing Policy	SDG 10 and 6
			Anti-Corruption Policy	United Nations Convention against Corruption Financial Action Task Force Money Laundering (Prohibition) Act 2011
5	Citizens Engagement	Citizens Engagement	Website Interactive Section (WIS)	Freedom of Information Act, 2011
			Social Media Account (SMA)	Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019
			Institutional Email and Response (IE)	Nigeria's Open Government Partnership Action Plan II
			Annual Report of the Last Six Years (AR6)	SDG 16.7 & 16.10

6	Human Resources and Inclusion	Human Resource	Recruitment Information of the Last Six Years (R6)	Convention on the Elimination of all Forms of Discrimination Against Women
			Recruitment Policy (RP)	Discrimination Against Persons with Disabilities (Prohibition) Act, 2018
			Number of Personnel (NP)	
			Information and Date of Promotion Exercises of Last Six Years (P6)	Federal Character Principle
			Sex Distribution (SD)	Freedom of Information Act, 2011
			Quota System (QS)	Nigeria's Commitment to United Nations Convention Against Corruption, 2004
			Disability (D)	
			Updated Organizational Chart (UOC)	Recruitment Procedure as Stated by the Federal Character Commission

METHODOLOGY

Five hundred and eleven (511) MDAs were identified. The MDAs were assessed from July – September 2022 as shown below:

- **Data Collection:** _____ 1st July - 7th August, 2022
- **Data Review:** _____ 8th August - 14th August, 2022
- **Validation of Methodology:** _____ 15th - 28th August, 2022
- **Analysis of Data:** _____ 29th August - 11th September, 2022
- **Validation of findings:** _____ 12th - 18th September, 2022
- **Report Writing:** _____ 19th - 23rd September, 2022

Intelligence gathering institutions like the National Intelligence Agency (NIA), Department of State Security (DSS), and Office of the National Security Adviser and newly established institutions from 2020 are excluded from this assessment. The selected MDAs, being grouped into clusters according to their peculiar responsibilities, are divided as follows:

- Ministries
- Commissions, Agencies, Departments and Units
- Courts and Tribunal
- Examination Bodies
- Federal Capital Territory
- Federal Education and Training Institutions
- Financial Institutions
- Military and Paramilitary
- Oil Sector
- Research Institutions
- River Basin Development Authorities
- Teaching and Specialist Hospitals

Six variables were used (proxies by twenty-nine sub-variables) in assessing the selected MDAs. The evaluation was carried out using

automated and manual evaluation methods. The first variable (Website Integrity) and its sub-variables (Implementation Status, Broken Links and Website Update) were evaluated with an automated process and manual method only for website update, using 'Functional Accessibility Evaluator' (FAE) 2.0 to assess the implementation status and 'Dead Link Checker' (DLC) to check the website broken links.

The data was gathered from what was published on the website of each institution. All the required information is supposed to be by default in the public domain.

However, in scoring the email responses, an email was sent to all the institutions, and sufficient time was given to respond. We expected that MDAs would respond with an acknowledgement of receipt of the TII emails within the shortest possible time. Only genuine responses were scored and recorded, while automatic responses were not considered.

VALIDATION OF METHODOLOGY

The methodology was validated by:

- i. Professor Shittu Olanrewaju I of the Department of Statistics, University of Ibadan, Nigeria. He also serves as the National President of the Professional Statisticians Society of Nigeria (PSSN).
- ii. S. U. Gulumbe, a Professor of Statistics and Vice President of the Nigerian Statistical Association (NSA).
- iii. Mr. Tasiu Musa of the Department of Statistics, Ahmadu Bello University, Zaria. Hikmah Statistical Consults: Consultants on Data Science and Statistics.

SCORING CRITERIA

One-point structured scale ranging from 0 to 1 score was aimed to get the availability of the proxy variables. A score was allocated to each variable, and each sub-variable was ascribed a score of 1 point for its availability and a score of 0, if otherwise. The summation of the sub-variables under each variable was rescaled to give 100 points. Afterwards, a weighted average proportional formula was employed to estimate the aggregate proportion of each of the variables. This was done to avoid

prejudice in calculating the scores. Other variables that did not apply to all the institutions (L/P, LLP, RG6, RR6, RRG6) were peculiarly scored and rescaled to give the desired aggregate proportion. At the end, however, the mean score of all the variables ascribed to each sector was determined and utilised for ranking the performance of the various sectors. The scoring criteria are illustrated in the table below:

PERCENTAGE WEIGHT

Website Integrity = 10%
 Financials = 20%
 Procurement = 20%
 Human Resources and Inclusion = 20%
 Citizens Engagement = 20%
 Anti-Corruption = 10%

ASSESSMENT CRITERIA

A. Website Integrity:

This variable seeks to evaluate the accessibility issues of MDAs websites. A standard website has to be well structured, functional and accessible at all times. It should have well-organised landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio and video, and it should be navigated easily. A standard website should be free of broken links that affect its usability and navigation.

Website Accessibility has two (2) sub-variables which will both be assessed using automated methods:

- i. Implementation Status (IS), and
- ii. Deadlink Checker (DL).
- iii. Website Update

The Implementation Status will be evaluated using Functional Accessibility Evaluator (FAE) 2.0. FAE 2.0 is a software that analyses web pages for requirements defined by Web Content Accessibility Guidelines (W3C) 2.0, level A and AA success criteria. The software organises its analysis of documents based on website landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio, video, keyboard, timing, and

site navigation. The implementation score of the FAE was based on the rule results across all pages of the evaluated website, and it ranges from 0 to 100. The overall implementation score was categorised into four (4): complete (100), almost complete (95-99), partial implementation (50-94), not implemented (0-50).

While the Dead Link Checker (DLC) will be used for the website broken links. Dead Link Checker (DLC) detects various forms of broken links: page not found, page time out, server error, a redirection (301,302 etc.) to a non-existent page, and any other error condition that may cause a webpage not to be displayed.

After obtaining the implementation status of a website, a transformation method will be used to transform the implementation score to a 1 point structured scale. Also, a score will be assigned to the number of the broken links detected and converted to a 1 point structured scale.

Website Update (WU): The website of the institutions should be checked for the publication of day to day activities of the institution

SCORING METHOD

VARIABLE	SUB - VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Website Integrity	Implementation Status (IS)	What is the FAE implementation score of the institution's website?	Before transformation = 0-100 IS After transformation = 0-1 Total = 1	3
	Broken Links (BL)	How many broken links are there on the institution's website?	Before transformation = 0-∞ After transformation = 0-1 Total = 1	
	Website Update (WU)	How frequent was the website updated?	Updated = 1 Not Updated = 0	

B. Fiscal Transparency:

Fiscal transparency is an essential aspect of entrenching transparency in the public sector. It entails the timely disclosure of budgetary and other financial documents that explain the financial position of public institutions. The International Monetary Fund (IMF)

defines fiscal transparency as "the comprehensive, clarity, reliability, timeliness and relevance of public reporting on the past, present and future states of public finances".¹ The requirement for fiscal transparency involves having budgets documents that are complete, accurate, reliable and available in the public domain.

Under fiscal transparency, a variable and eight (8) sub-variables are identified. Which are as follows:

Variable	Sub-Variable
<i>Financials</i>	Budget Allocation of the Last Six Years (BA6)
	Budget Released of the Last Six Years (BR6)
	Budget Implementation Reports of the Last Six Years (BI6)
	Revenue Generated in the Last Six Years (RG6)
	Revenue Remitted to Government in the Last Six Years (RRG6)
	Revenue Retained in the Last Six Years (RR6)
	Internal Audit Report of the Last Six Years (IA6)
	Auditor General's Audit Report of the Last Six Years (EA6)

The Financials variable seeks to evaluate the publications of MDAs financial documents. Section 2(3)(c)(v) of the Freedom of Information Act, 2011 requires public institutions to publish information relating to the receipt or expenditure of public or other funds of the institution. Also, sections 48(1) and 49(1) of the Fiscal Responsibility Act, 2017 mandates the Federal Government to ensure –

- I. Complete and timely disclosure;
- II. Comprehensive publication of all transactions and decisions involving public revenues and expenditures and their financial implications; and
- III. Publish audited accounts not later than six (6) months following the end of a financial year.

The sub-variables are explained below.

- i. *Budget Allocation of the Last Six Years (BA6)*
- ii. *Budget Implementation Reports of the Last Six Years (BI6)*

The budget performance reports portray the

actual financial position of an institution. The performance reports are published every quarter. The implementation reports of each budget cycle should be available on the website of the MDAs.

iii. *Internal Audit Report of the Last Six Years (IA6)*

The MDA's end-of-year financial statement or Audit Report, stating its financial direction, should be readily available on the website.

iv. *Auditor General's Audit Report of the Last Six Years (EA6)*

The report of the Auditor-General should be readily available on the MDAs' websites

- v. *Revenue Generated in the Last Six Years (RG6)*
- vi. *Revenue Remitted to Government in the Last Six Years (RRG6)*
- vii. *Revenue Retained in the Last Six Years (RR6)*
- viii. *Budget Released in the Last Six Years (BR6)*

SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Financials</i>	Budget Allocation of the Last Six Years (BA6)	Does the institution's previous budget allocations (Appropriation Act) from 2016-2021 available on its website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	8
	Budget Implementation Report	Does the institution publish quarterly budget performance reports from	Scale of 0-1	

¹ <https://www.imf.org/en/Topics/fiscal-policies/fiscal-transparency>

	of the Last Six Years (BI6)	2016-to 2021?	2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Internal Audit Report of the Last Six Years (IA6)	Were the institution's audited accounts from 2016- 2021 available on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Auditor General's Audit Report of the Last Six Years (EA6)	Were the Auditor-General's audit reports of the institution from 2016-2021 available on the website?	A Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	<i>Revenue Generated in the Last Six Years</i> (RG6)	Does the institution's previous Revenue Generated from 2016-2021 available on its website?	A Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6	

			2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	<i>Revenue Remitted to Government in the Last Six Years (RRG6)</i>	Does the institution's previous Revenue Remitted to Government from 2016-2021 available on its website?	A Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	<i>Revenue Retained in the Last Six Years (RR6)</i>	Does the institution's previous Revenue Retained from 2016-2021 available on its website?	A Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	<i>Budget Released in the Last Six Years (BR6)</i>	Does the institution's previous budget Released from 2016-2021 available on its website?	A Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	

C. Open Procurement:

Transparency in procurement is a cardinal pillar in fighting corruption. It entails publicising detailed information relating to the procurement process. The requirement for open procurement is for

MDAs and other government institutions to publicise, among other information, tender adverts, method of application for contracts, bidding process, and other detailed information on the awarded contracts, the status of the contracts and contractors.

Under open procurement, a variable and four (4) sub-variables are identified. They are as follows:

Variable	Sub-Variable
<i>Procurement</i>	Advertisement of Tender for contracts awarded in the last six years (AT6)
	Procurement Records of the last six years (ICC6)
	License/Permits (L/P)
	List of License/Permits Beneficiaries (LLP)

The Procurement variable seeks to evaluate the publication of procurement information. There is a guiding principle for open procurement to which MDAs are expected to adhere to. Section 2(3)(e)(i) of the Freedom of Information Act, 2011, requires public institutions to publish a list of files containing applications for any contract, permit, grants, licenses or agreements. Also, Executive Order 001 on Promoting Transparency and Efficiency in the Business Environment, 2017, mandated all MDAs to publish requirements for obtaining products and services within MDAs scope of responsibility.

In this regard, four (4) sub-variables are identified to wit:

I. Advertisement of Tender for contracts awarded in the Last Six Years (AT6)

MDAs should ensure that Tender adverts are published on their website. This will enable the general public to have full knowledge of the procurement activities of the MDAs.

II. Procurement Records of the last Six years (Pr6)

MDAs should publish their procurement records, with detailed explanations on awarded contracts, contracts status, and details of the contractors. This should be available to ensure a transparent procurement process and enable public scrutiny.

III. License/Permits (L/P)

This sub-variable also applies to MDAs that have the mandate of issuing licenses and permits. Concerned MDAs should publish procedures and mechanisms for obtaining licenses and permits on their website.

IV. List of License/Permits Beneficiaries (LLP)

The record of license and permits beneficiaries should be available on the MDAs websites for verification and public scrutiny.

SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Procurement</i>	Advertisement of Tender for contracts awarded in the Last Six Years (AT6)	Does the institution publish tender adverts of contracts awarded within 2016-2021 on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	4
	Procurement Records of the last Six years (PR6)	Does the institution publish procurement records of 2016-2021 on the website? NB: The record must include the status of the contracts and the details of the contractors.	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	License/Permits (L/P)	Does the institution publish information relating to issuance of licenses and permits on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	List of License/Permits Beneficiaries (LLP)	Was the list of licenses and permits beneficiaries available on the institution's website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	

D. Anti-Corruption:

Fighting corruption and bribery in all its ramifications ought to be among the cardinal responsibility of all institutions. The anti-corruption variable seeks to evaluate the publication of policies and guidelines for fighting corruption in MDAs and other government institutions.

In this regard, two (2) sub-variables are identified. They are as follows:

I. Anti-Corruption Policy

MDAs should have a comprehensive anti-corruption and anti-bribery policy published on their websites. This will demonstrate that MDAs have zero tolerance for corruption and bribery.

II. Whistleblowing policy

MDAs should have a well-developed Whistleblowing policy and mechanism for reporting corruption and bribery.

SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Anti-Corruption</i>	Anti-Corruption/ Anti-Bribery Policy (AC/ABP)	Does the institution have anti-corruption and anti-bribery policies available on its website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	2
	Whistleblowing policy	Does the institution publish policy and mechanism of reporting known or suspected illegal, unethical or generally unacceptable practices on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	

E. Citizens Engagement:

Another important aspect of good governance is providing an open environment for the participation of citizens in decision-making processes. The contributions of citizens usually play an important role towards entrenching transparency and accountability in public institutions. MDAs are expected to provide an open environment for engaging citizens.

The citizens' engagement variable seeks to evaluate the provision of tools and mechanisms that facilitate the engagement of citizens. Section 2(3)(e)(ii) and section 2(5) of the Freedom of Information Act, 2011 requires public institutions to –

- (a) publish reports, documents, studies, or publications prepared by independent contractors for the institution;

- (b) update and review the information required to be published under these sections periodically.

Also, in the Framework and Guidelines for the Use of Social Media Platforms in Public Institutions, 2019, public institutions are required to set up mechanisms to institutionalise social media within their structure.

Under this variable, the following sub-variables are identified:

(I) *Website Interactive Section (WIS)*: MDAs should provide tools and mechanisms to facilitate citizen engagement on their website. The tools should comprise complaint and response mechanisms like feedback forms, satisfaction questionnaires, chat areas, and newsletters.

(II) *Institutional Email and Response*: MDAs and

other institutions of government should have an official email provided on their websites. The emails should be functional at all times.

(III) *Social Media Accounts (SMA)*: MDAs should have a social media account that will enable engagement with a wide range of citizens and facilitate the prompt dissemination of information on the MDAs' programmes and activities.

(IV) *Annual Report of the Last Six Years (AR6)*: MDAs and other government institutions should publish a summary of their activities on their websites as required by the Freedom of Information Act.

(V) *Website Update (WU)*: The website of the MDAs should be reviewed and updated whenever changes occur.

SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Citizens Engagement</i>	Website Interactive Section (WIS)	Does the institution provide any interactive section to facilitate citizen engagement on the website?	Scale of 0-1 Yes = 1 No = 0 Total = 1	5
	Social Media Account (SMA)	Does the institution have any social media account to facilitate citizens engagement?	Scale of 0-1 Yes = 1 No = 0 Total = 1	
	Institutional Email and Response (IE)	Does the institution have an official contact email preferably published on the website? And does the institution respond to email?	Scale of 0-1 Email: Yes = ½ No = 0 Response: Yes = ½ No = 0 Total = 1	

	Annual report of the Last Six years (AR6)	Were the annual reports of the institution from 2016-2021 available on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
--	---	---	---	--

The 'Institutional Email and Response' sub-variable scoring method is further explained below:

SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Institutional Email and Response</i> (IE)	Does the institution have an official contact email preferably published on the website?	Yes =1/2 No = 0	Scale of 0-1 Yes = 1 No = 0
	Does the institution respond to email?	Yes =1/2 No = 0	Total = 1

F. Human Resources and Inclusion:

Human resources variable seeks to evaluate the publication of diverse classes of information. Section 2(3)(c)(vi) of the Freedom of Information Act, 2011 requires public institutions to publish the names, salaries, titles, and dates of employment of all employees and officers of the institution. Section 29 of the Discrimination Against Persons with Disabilities (Prohibition) Act, 2018, encouraged all employers of labour in a public organisation to have persons with disabilities constituting at least 5% of their employment. Also, In the procedure for recruitment into the Federal Civil Service, as

stated by the FCC, part 3(6) encouraged the PIs to give adequate consideration to gender representation and physically challenged.

The following sub-variables are identified -

- (I) *Recruitment Information of The Last Six Years (R6)*: Recruitment into federal civil service should be based on stipulated laws and guidelines. MDAs should publish information relating to their recruitment exercises on their websites.
- (II) *Recruitment Policy (RP)*: MDAs should have a policy stating how they conduct recruitment, and the policy

should be available on their websites.

(III) *Number of Personnel (NP)*: Details and number of staff of the MDAs should be disclosed on the MDA's websites

(IV) *Information and Date of Promotion Exercises of Last Six Years (P6)*: Promotion should be based on laid down criteria and guidelines. MDAs should disclose on their websites the date of their promotion exercises, the details of those promoted, and the requisites of selection of the promoted candidates.

(V) *Sex Distribution (SD)*: To ensure equal opportunity irrespective of gender, MDAs should disclose the sex distribution of their staff on their

website.

(VI) *Quota System (Qs)*: Recruitment must follow the federal character principle. MDAs should disclose the demographic distribution of their staff and management positions on their websites to ensure that all the geopolitical zones are equally represented.

(VII) *Disability (D)*: MDAs should disclose the number of special persons among their workforce.

(VIII) *Updated Organizational Chart (UOC)*: The organisational updated Chart of the MDAs should be available all the time on the website.

SCORING METHOD

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Human Resource	Recruitment Information of the last Six Years (R6)	Was there a publication of information relating to the institution's previous recruitment (2016-2021) on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	8
	Recruitment Policy (RP)	Does the institution have a recruitment policy available on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	Number of Personnel	Does the institution publish a comprehensive list of all its staff and their	Scale of 0-1	

	(NP)	details as required by law?	Available= 1 Not-Available= 0 Total = 1	
	Information and Date of Promotion Exercises of Last Six Years (P6)	Does the institution publish any information relating to previous promotion exercises for the Last Six Years?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Sex Distribution (SD)	Was there any information relating to the gender distribution of the staff of the institution available on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	Quota System (QS)	Was there any information relating to the geographical distribution of the staff of the institution on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	Disability (D)	Does the institution have persons with disabilities among its staff, and were their details duly published on the website?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	Updated Organizational Chart (UOC)	Does the institution publish the updated details of its management on the website?	Scale of 0-1 Yes = 1 No = 0 Total = 1	

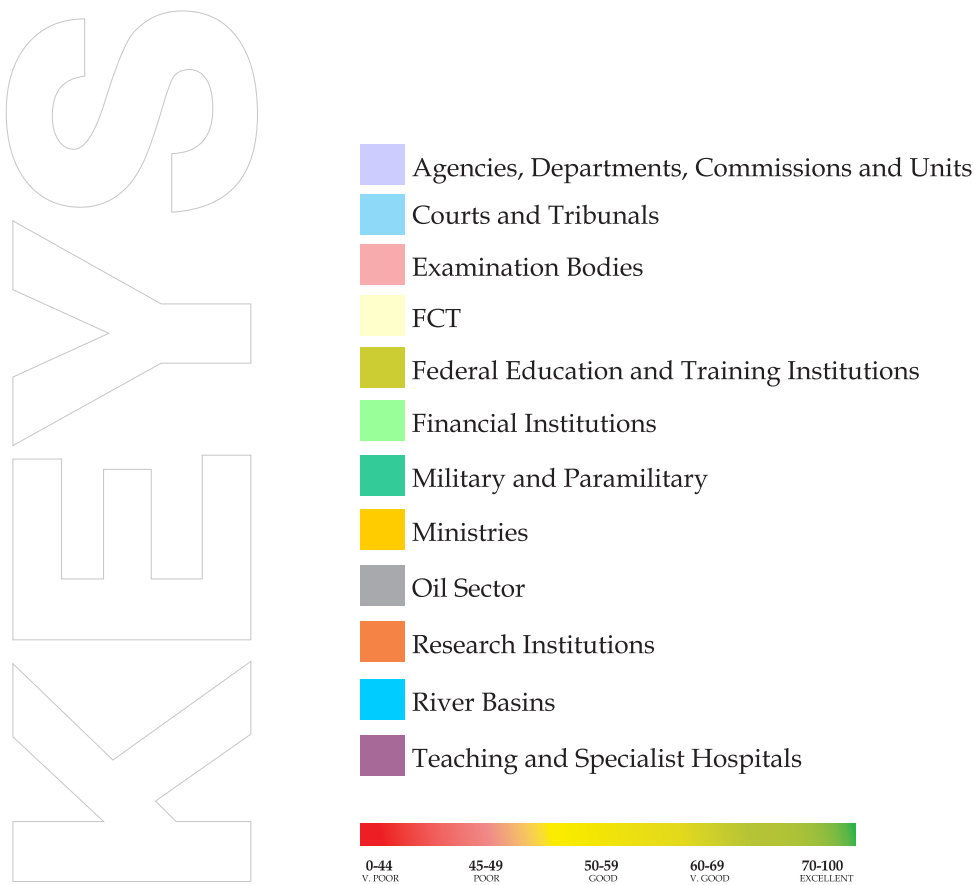
² The research methodology has been validated by :

1. Nigerian Statistical Association
2. Professional Statisticians Society of Nigeria

PRESENTATION OF RESULTS AND RANKINGS

OVERALL RANKINGS

This section presents the overall ranking of the institutions. Out of the 542 selected Institutions, 511 were assessed, and the results are shown below:




0-44 V. POOR					45-49 POOR				
					50-59 GOOD				
					60-69 V. GOOD				
					70-100 EXCELLENT				
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK	
1	Development Bank of Nigeria	58.74	1		51	Family Homes Fund Ltd	29.16	51	
2	Bank of Industry	48.33	2		52	Securities and Exchange Commission	29.16	51	
3	National Pension Commission	48.33	2		53	Council for the Regulation of Freight Forwarding in Nigeria	28.33	53	
4	Nigerian Extractive Industries Transparency Initiative	47.50	4		54	Council of Nigerian Mining Engineers and Geosciences	28.33	53	
5	Bureau of Public Service Reforms	47.17	5		55	Ministry of Mines and Steel Development	28.33	53	
6	Nigerian Investment Promotion Commission	45.83	6		56	National Centre for Disease Control	28.33	53	
7	Bureau of Public Procurement	42.50	7		57	National Oil Spill Detection and Response Agency	27.33	57	
8	Debt Management Office	40.83	8		58	National Veterinary Research Institute, Vom	27.00	58	
9	Independent Corrupt Practices and Other Related Offences Commission	40.83	8		59	Accident and Investigation Bureau	26.67	59	
10	Nigeria Sovereign Investment Authority	40.83	8		60	Computer Professionals Registration Council of Nigeria	26.67	59	
11	Tertiary Education Trust Fund	39.16	11		61	Federal Inland Revenue Service	26.66	61	
12	Nigerian Communication Commission	38.75	12		62	National Agency for the Control of Aids	26.66	61	
13	Oil and Gas Free Zones Authority	35.83	13		63	National Environmental Standards and Regulations Enforcement Agency	26.66	61	
14	Infrastructure Concession Regulatory Commission	35.82	14		64	National Human Rights Commission Nigeria	26.66	61	
15	Nigerian Shippers Council	35.00	15		65	Electricity Liability Management Limited	26.66	61	
16	National Drug Law Enforcement Agency	34.49	16		66	Office of the Auditor General of the Federation	26.66	61	
17	Nigerian Mining Cadastre Office	34.17	17		67	Nigerian Content Development and Monitoring Board	26.11	67	
18	National Universities Commission	33.00	18		68	Cocoa Research Institute of Nigeria, Ibadan	25.83	68	
19	Budget Office of the Federation	32.83	19		69	Federal Housing Authority	25.83	68	
20	Ministry of Finance, Budget and National Planning	32.83	19		70	Independent National Electoral Commission	25.83	68	
21	National Library of Nigeria	32.83	19		71	Medical and Dental Council of Nigeria	25.83	68	
22	Nigeria Customs Service	32.50	22		72	Medical Laboratory Science Council of Nigeria, Yaba	25.83	68	
23	Corporate Affairs Commission	32.49	23		73	Ministry of Agriculture and Rural Development	25.83	68	
24	Fiscal Responsibility Commission	32.32	24		74	National Blood Service Commission	25.83	68	
25	Community Health Practitioners Registration Board	31.67	25		75	National Board for Technical Education	25.83	68	
26	Nigeria Institute for Medical Research, Yaba	31.67	25		76	National Examinations Council	25.83	68	
27	Nigeria Nuclear Regulatory Authority	31.67	25		77	National Judicial Council	25.83	68	
28	Bayero University Kano	31.66	28		78	Niger Delta Development Commission	25.83	68	
29	Ministry of Health	31.66	28		79	Nigeria Commodity Exchange	25.83	68	
30	National Directorate of Employment	31.66	28		80	Nigerian Air Force	25.83	68	
31	Public Complaints Commission	31.49	31		81	Nigerian Bulk Electricity Trading PLC	25.83	68	
32	Central Bank of Nigeria	30.83	32		82	Nigerian Copyright Commission	25.83	68	
33	Dental Therapist Registration Board of Nigeria	30.83	32		83	Nigerian Export Promotion Council	25.83	68	
34	Federal Road Safety Commission	30.83	32		84	Nigerian Institute of Advanced Legal Studies	25.83	68	
35	Medical Rehabilitation Therapists Board of Nigeria	30.83	32		85	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.83	68	
36	Ministry of Communications and Digital Economy	30.83	32		86	Pharmacist Council of Nigeria	25.83	68	
37	Ministry of Humanitarian Affairs, Disaster Management & Social Development	30.83	32		87	Surveyors Council of Nigeria	25.83	68	
38	National Agency for Food and Drug Administration and Control	30.83	32		88	Nigeria Atomic Energy Commission	25.00	88	
39	National Film and Video Censors Board	30.83	32		89	Universal Basic Education Commission	25.00	88	
40	National Hajj Commission of Nigeria	30.83	32		90	Financial Reporting Council of Nigeria	24.99	90	
41	Nigerian Christian Pilgrims Commission	30.83	32		91	Institute for Peace and Conflict Resolution	24.99	90	
42	Nigerian Electricity Management Services Agency	30.83	32		92	National Agricultural Seed Council	24.99	90	
43	Nigerian Institute of Animal Science	30.83	32		93	NIGCOMSAT	24.99	90	
44	Nigerian Ports Authority	30.83	32		94	Federal University Wukari, Taraba	24.44	94	
45	National Commission for Colleges of Education	30.66	45		95	Federal Produce Inspection Services	24.17	95	
46	Nigeria Deposit Insurance Corporation	30.00	46		96	National Productivity Centre	24.17	95	
47	Nigerian Institute of Science Laboratory Technology, Ibadan	30.00	46		97	Nigerian Upstream Petroleum Regulatory Commission	24.17	95	
48	Nigeria Export-Import Bank	29.83	48		98	Jos University Teaching Hospital	24.16	98	
49	Federal Civil Service Commission	29.66	49		99	National Primary Health Care Development Agency	24.16	98	
50	National Lottery Regulatory Commission	29.17	50		100	Ministry of Labour and Employment	24.00	100	

0-44 V. POOR				45-49 POOR				50-59 GOOD				60-69 V. GOOD				70-100 EXCELLENT			
S/N		MINISTRIES, DEPARTMENTS AND AGENCIES				SCORE%		RANK		S/N		MINISTRIES, DEPARTMENTS AND AGENCIES				SCORE%		RANK	
101		Abubakar Tafawa Balewa University Teaching Hospital				23.33		101		151		Nigerian Meteorological Agency				21.67		138	
102		Ahmadu Bello University, Zaria				23.33		101		152		Raw Materials Research and Development Council				21.67		138	
103		Federal Character Commission				23.33		101		153		University of Nigeria Teaching Hospital				21.67		138	
104		Federal Medical Centre, Asaba				23.33		101		154		Upper Benue River Basin Development Authority				21.67		138	
105		Federal Neuro-Psychiatric Hospital Enugu				23.33		101		155		Agricultural Research Council of Nigeria				21.66		155	
106		Federal University Ilokoja, Kogi				23.33		101		156		Bureau of Public Enterprise				21.66		155	
107		Federal University of Technology, Minna				23.33		101		157		Citizenship and Leadership Training Centre				21.66		155	
108		Federal University Oye-Ekiti, Ekiti				23.33		101		158		COREN				21.66		155	
109		Galaxy Backbone				23.33		101		159		Federal Airports Authority of Nigeria				21.66		155	
110		Ministry of Justice				23.33		101		160		Federal Co-operative College, Kaduna				21.66		155	
111		Ministry of Transportation				23.33		101		161		Federal Polytechnic of Oil and Gas Bonny, Rivers				21.66		155	
112		National Centre for Technology Management, Ile-Ife				23.33		101		162		Nigerian Financial Intelligence Unit				21.66		155	
113		National Commissions for Persons with Disabilities				23.33		101		163		Nigerian Institute of International Affairs, Lagos				21.66		155	
114		National Information Technology Development Agency				23.33		101		164		Petroleum Training Institute, Effurun				21.66		155	
115		Nigeria Institute of Soil Science				23.33		101		165		Public Service Institute of Nigeria				21.66		155	
116		Nigerian Navy				23.33		101		166		University of Ilorin				21.66		155	
117		Transmission Company of Nigeria				23.33		101		167		Centre for Management Development				21.50		167	
118		National Orientation Agency				23.16		118		168		Rural Electrification Agency				21.50		167	
119		Pension Transitional Arrangement Directorate				23.16		118		169		Ministry of Water Resources				21.49		169	
120		National Obstetric Fitsula Centre, Abakaliki				22.92		120		170		Federal Medical Centre, Abuja				21.25		170	
121		Federal Competition and Consumer Protection Commission				22.78		121		171		Ministry of Aviation				21.25		170	
122		National Power Training Institute				22.77		122		172		National Health Insurance Scheme				21.25		170	
123		Nigerian Agricultural Insurance Corporation				22.50		123		173		Nigerian Railway Corporation				21.25		170	
124		Nigerian Maritime Administration and Safety Agency				22.50		123		174		National Salaries Incomes and Wages Commission				21.16		174	
125		Nigerian Postal Service				22.50		123		175		Administrative Staff College of Nigeria				20.83		175	
126		Office of The SGF				22.50		123		176		Agricultural and Rural Management Training Institute				20.83		175	
127		Ministry of Education				22.36		127		177		Akanu Ibiam Federal Polytechnic Uwana, Ebonyi				20.83		175	
128		Ministry of Interior				22.08		128		178		Alex Ekueme University, Ndufu-Alike, Ebonyi				20.83		175	
129		National Institute for Nigerian Languages, Aba				22.08		128		179		Alvan Ikoku College of Education, Owerri				20.83		175	
130		Federal College of Fisheries and Marine Technology, Lagos				21.94		130		180		Anambra - Imo River Basin Development Authority				20.83		175	
131		Military Pension Board				21.94		130		181		Auchi Polytechnic, Edo				20.83		175	
132		Ministry of Environment				21.94		130		182		Bank of Agriculture				20.83		175	
133		Ministry of Industry, Trade and Investment				21.94		130		183		Centre for Black African Arts and Culture				20.83		175	
134		Office of the Surveyor-General of the Federation				21.94		130		184		Economic And Financial Crimes Commission				20.83		175	
135		University of Jos				21.94		130		185		FCE (Technical), Asaba				20.83		175	
136		University of Port-Harcourt Teaching Hospital				21.94		130		186		FCE (Technical), Gombe				20.83		175	
137		University of Uyo Teaching Hospital				21.94		130		187		FCE (Technical), Omuku, River				20.83		175	
138		Air force Institute of Technology, Kaduna				21.67		138		188		FCE Kano				20.83		175	
139		Federal College of Forestry Mechanization, Afaka, Kaduna State				21.67		138		189		FCE Obudu, Cross River				20.83		175	
140		Federal College of Freshwater Fisheries Technology, New Bussa				21.67		138		190		FCE Zaria, Kaduna				20.83		175	
141		Federal University Birnin Kebbi				21.67		138		191		FCT Water Board Abuja				20.83		175	
142		Federal University of Technology, Akure				21.67		138		192		Federal Capital Development Authority				20.83		175	
143		Institute of Chartered Chemists of Nigeria				21.67		138		193		Federal Capital Territory Abuja				20.83		175	
144		Lagos University Teaching Hospital				21.67		138		194		Federal Capital Territory Internal Revenue				20.83		175	
145		Lower Benue River Basin Development Authority				21.67		138		195		Federal College of Agriculture Akure				20.83		175	
146		National Centre for Agricultural Mechanization, Ilorin				21.67		138		196		Federal College of Agriculture, Ibadan, Oyo State				20.83		175	
147		National Steel Raw Materials Exploration Agency, Kaduna				21.67		138		197		Federal College of Forestry, Jos, Plateau State				20.83		175	
148		News Agency of Nigeria				21.67		138		198		Federal College of Land Resources Technology, Owerri, Imo State				20.83		175	
149		Nigerian Council of Food Science and Technology				21.67		138		199		Federal College of Wildlife Management, New Bussa, Niger State				20.83		175	
150		Nigerian Institute of Mining and Geosciences				21.67		138		200		Federal Medical Centre, Birnin Kebbi				20.83		175	

0-44 V. POOR				45-49 POOR							
				50-59 GOOD							
				60-69 V. GOOD							
				70-100 EXCELLENT							
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%	RANK
201	Federal Medical Centre, Birnin Kudu			20.83	175	251	National Institute for Cultural Orientation			20.83	175
202	Federal Medical Centre, Jalingo			20.83	175	252	National Institute for Freshwater Fisheries Research, New-Bussa			20.83	175
203	Federal Medical Centre, Yenogoa			20.83	175	253	National Institute for Legislative and Democratic Studies			20.83	175
204	Federal Medical Centre, Yola			20.83	175	254	National Institute for Policy and Strategic Studies, Kuru			20.83	175
205	Federal Neuro-Psychiatric Hospital Benin-City			20.83	175	255	National Institute of Construction Technology, Uromi			20.83	175
206	Federal Neuro-Psychiatric Hospital Calabar			20.83	175	256	National Institute of Pharmaceutical Research And Development, Abuja			20.83	175
207	Federal Neuro-Psychiatric Hospital Maiduguri			20.83	175	257	National Insurance Commission			20.83	175
208	Federal Neuro-Psychiatric Hospital Yaba			20.83	175	258	National Lottery Trust Fund			20.83	175
209	Federal Polytechnic Ado Ekiti			20.83	175	259	National Open University of Nigeria			20.83	175
210	Federal Polytechnic Bauchi			20.83	175	260	National Population Commission			20.83	175
211	Federal Polytechnic Ekowe, Bayelsa			20.83	175	261	National Root Crops Research Institute, Umudike			20.83	175
212	Federal Polytechnic Ile-Oluji, Ondo			20.83	175	262	National Space Research and Development Agency			20.83	175
213	Federal Polytechnic Kaltungo, Gombe State			20.83	175	263	National Sugar Development Council			20.83	175
214	Federal Polytechnic Kaura Namoda, Zamfara			20.83	175	264	National Youth Service Corps			20.83	175
215	Federal Polytechnic Nakede, Owerri			20.83	175	265	New Partnership for African Development			20.83	175
216	Federal Polytechnic Oko, Anambra			20.83	175	266	Nigeria Agricultural Quarantine Service			20.83	175
217	Federal Polytechnic Ukana, Akwa Ibom			20.83	175	267	Nigeria Immigration Service			20.83	175
218	Federal Roads Maintenance Agency			20.83	175	268	Nigeria Social Insurance Trust Fund			20.83	175
219	Federal School of Occupational Therapy, Yaba			20.83	175	269	Nigerian Civil Aviation Authority			20.83	175
220	Federal Teaching Hospital Ido-Ekiti			20.83	175	270	Nigerian College of Aviation Technology, Zaria			20.83	175
221	Federal University Dutse, Jigawa			20.83	175	271	Nigerian Correctional Service			20.83	175
222	Federal University Dutsin-ma, Katsina			20.83	175	272	Nigerian Electricity Regulatory Commission			20.83	175
223	Federal University Gusau, Zamfara			20.83	175	273	Nigerian Export Processing Zones Authority			20.83	175
224	Federal University of Agriculture Zuru			20.83	175	274	Nigerian Geological Survey Agency			20.83	175
225	Federal University Otuoke, Bayelsa			20.83	175	275	Nigerian Institute of Leather and Science Technology			20.83	175
226	FG Staff Housing Loans Board			20.83	175	276	Nigerian Institute of Social and Economic Research			20.83	175
227	Forestry Research Institute of Nigeria, Ibadan			20.83	175	277	Nigerian Institute of Transportation Technology			20.83	175
228	Institute for Agricultural Research and Training, Ibadan			20.83	175	278	Nigerian Law School			20.83	175
229	Institute of Public Analysts of Nigeria			20.83	175	279	Nigerian National Petroleum Corporation			20.83	175
230	Integrated Water Resource Management Commission			20.83	175	280	Nigerian Police Academy			20.83	175
231	Irrua Specialist Teaching Hospital			20.83	175	281	Nigerian Police Force			20.83	175
232	Kaduna Polytechnic, Kaduna			20.83	175	282	Nigerian Stored Products Research Institute, Ilorin			20.83	175
233	Legal Aid Council of Nigeria			20.83	175	283	Nigerian Tourism Development Corporation			20.83	175
234	Lower Niger River Basin Development Authority			20.83	175	284	Petroleum Technology Development Fund			20.83	175
235	Ministry of Foreign Affairs			20.83	175	285	Project Development Institute, Enugu			20.83	175
236	Ministry of Petroleum Resources			20.83	175	286	Servicom			20.83	175
237	Ministry of Youth and Sports Development			20.83	175	287	Small and Medium Enterprise Development Authority of Nigeria			20.83	175
238	National Agency for the Great Green Wall			20.83	175	288	Supreme Court of Nigeria			20.83	175
239	National Automotive Design and Development Council			20.83	175	289	Teachers Registration Council of Nigeria			20.83	175
240	National Biotechnology Development Agency			20.83	175	290	University College Hospital Ibadan			20.83	175
241	National Board for Arabic and Islamic Studies			20.83	175	291	University of Abuja			20.83	175
242	National Board for Technology Incubation			20.83	175	292	University of Abuja Teaching Hospital			20.83	175
243	National Bureau of Statistics			20.83	175	293	University of Benin Teaching Hospital			20.83	175
244	National Commission for Museums and Monuments			20.83	175	294	University of Calabar			20.83	175
245	National Commission for Refugees, Migrants and IDPs			20.83	175	295	University of Calabar Teaching Hospital			20.83	175
246	National Emergency Management Agency			20.83	175	296	University of Ilorin Teaching Hospital			20.83	175
247	National Eye Center			20.83	175	297	University of Lagos			20.83	175
248	National Gallery for Art			20.83	175	298	University of Port-Harcourt			20.83	175
249	National Horticultural Research Institute, Ibadan			20.83	175	299	University of Uyo			20.83	175
250	National Identity Management Commission			20.83	175	300	Usmanu DanFodio University Teaching Hospital			20.83	175

0-44 V. POOR				45-49 POOR				50-59 GOOD				60-69 V. GOOD				70-100 EXCELLENT			
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%	RANK	S/N	MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%	RANK								
301	Usmanu Danfodio University, Sokoto			20.83	175	351	National Metallurgical Development Center, Jos			18.33	335								
302	Yaba College of Technology, Yaba, Lagos			20.83	175	352	National Orthopaedic Hospital Lagos			18.33	335								
303	Energy Commission of Nigeria			20.15	303	353	National Teachers Institute			18.33	335								
304	Federal Judicial Service Commission			20.00	304	354	National Tuberculosis and Leprosy Training Center, Zaria			18.33	335								
305	Federal Medical Centre, Ebute Metta			20.00	304	355	National Water Resources Institute, Kaduna			18.33	335								
306	Federal Medical Centre, Katsina			20.00	304	356	Nigerian Building and Road Research Institute, Lagos			18.33	335								
307	Federal Polytechnic Idah, Kogi			20.00	304	357	Nigerian Film Corporation			18.33	335								
308	Industrial Training Fund			20.00	304	358	Nigerian National Merit Award			18.33	335								
309	Investment and Securities Tribunal			20.00	304	359	Nigerian Office for Trade Negotiation			18.33	335								
310	Maritime Academy of Nigeria			20.00	304	360	Nnamdi Azikiwe University, Awka			18.33	335								
311	Michael Opara University of Agriculture, Umudike			20.00	304	361	Obafemi Awolowo Teaching Hospital			18.33	335								
312	Ministry of Information and Culture			20.00	304	362	Revenue Mobilisation Allocation and Fiscal Commission			18.33	335								
313	National Agency for Science and Engineering Infrastructure			20.00	304	363	Rubber Research Institute of Nigeria, Benin			18.33	335								
314	National Arbovirus and Vector Research, Enugu			20.00	304	364	Samaru College of Agriculture (Dac), Zaria Kaduna State			18.33	335								
315	National Business and Technical Examination Board			20.00	304	365	Sheda Science and Technology Complex			18.33	335								
316	National Defence College			20.00	304	366	Ajaokuta Steel Company Limited			17.50	366								
317	National Industrial Court			20.00	304	367	Federal Co-operative College, Ibadan			17.50	366								
318	National Institute for Sports			20.00	304	368	National Animal Production Research Institute			17.50	366								
319	Nigeria Diaspora Commission			20.00	304	369	University of Nigeria Nsukka			17.50	366								
320	Nigerian Television Authority			20.00	304	370	Institute for Agricultural Research, Zaria			16.94	370								
321	North East Development Commission			20.00	304	371	National Office for Technology Acquisition and Promotion			16.94	370								
322	Standards Organisation of Nigeria			20.00	304	372	Directorate for Technical Cooperation in Africa			16.67	372								
323	University of Benin			20.00	304	373	Federal Training Center, Lagos			16.67	372								
324	Office of The Head of Civil Service of the Federation			19.67	324	374	Ministry of Police Affairs			16.67	372								
325	Abuja Metropolitan Management Council			19.44	325	375	National Assembly Service Commission			16.67	372								
326	Federal Medical Centre, Bida			19.17	326	376	National Orthopaedic Hospital Enugu			16.67	372								
327	Federal Neuro-Psychiatric Hospital Kaduna			19.17	326	377	Abubakar Tafawa Balewa University, Bauchi			15.83	377								
328	Federal University Gashua, Yobe			19.17	326	378	Ahmadu Bello University Teaching Hospital, Zaria			15.83	377								
329	National Council for Arts and Culture			19.17	326	379	Border Communities Development Agency			15.83	377								
330	National Mathematical Centre			19.17	326	380	Code of Conduct Bureau			15.83	377								
331	University of Maiduguri			19.17	326	381	Defence Headquarter			15.83	377								
332	National Cereals Research Institute Badeggi			19.16	332	382	Electric Development Institute			15.83	377								
333	Ministry of Defence			18.75	333	383	FCE (Special), Oyo			15.83	377								
334	Nigerian Army University, Biu			18.75	333	384	FCE (Technical), Bichi, Kano			15.83	377								
335	Abuja Enterprise Agency			18.33	335	385	FCE Abeokuta, Ogun			15.83	377								
336	FCE Yola, Adamawa			18.33	335	386	FCE Katsina			15.83	377								
337	Federal High Court			18.33	335	387	Federal College of Agriculture Ishiagu, Ebonyi State			15.83	377								
338	Federal Medical Centre, Umuahia			18.33	335	388	Federal Polytechnic Bida, Niger			15.83	377								
339	Federal Mortgage Bank of Nigeria			18.33	335	389	Federal Polytechnic Damaturu, Yobe			15.83	377								
340	Federal Neuro-Psychiatric Hospital Abeokuta			18.33	335	390	Federal Polytechnic Daura, Katsina State			15.83	377								
341	Federal Polytechnic Offa, Kwara			18.33	335	391	Federal Polytechnic Ede, Osun			15.83	377								
342	Joint Admission and Matriculation Board			18.33	335	392	Federal Polytechnic Ilaro, Ogun			15.83	377								
343	Ministry of Science, Technology and Innovation			18.33	335	393	Federal School of Medical Laboratory Jos			15.83	377								
344	Ministry of Works and Housing			18.33	335	394	Federal School of Survey			15.83	377								
345	National Agency for Prohibition of Trafficking in Persons			18.33	335	395	Federal Training Center, Kaduna			15.83	377								
346	National Biosafety Management Agency			18.33	335	396	French Language Village, Badagry, Lagos			15.83	377								
347	National Ear Care Centre			18.33	335	397	Ministry of Women Affairs			15.83	377								
348	National Economic Reconstruction Fund			18.33	335	398	National Centre for Women Development			15.83	377								
349	National Hospital			18.33	335	399	National Defence Academy, Kaduna			15.83	377								
350	National Hydrological Services Agency			18.33	335	400	Niger Delta River Basin Development Authority			15.83	377								

0-44 V. POOR				45-49 POOR				50-59 GOOD				60-69 V. GOOD				70-100 EXCELLENT			
S/N		MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%		RANK		S/N		MINISTRIES, DEPARTMENTS AND AGENCIES			SCORE%		RANK			
401		Nigeria Institute for Hospitality and Tourism			15.83		377		451		Federal Medical Centre, Keffi			8.33		447			
402		Nigerian Army			15.83		377		452		Federal Medical Centre, Owo			8.33		447			
403		Nigerian Football Federation			15.83		377		453		Federal University of Petroleum Resources, Effurun			8.33		447			
404		Nigerian Maritime University, Okerenkoko, Delta			15.83		377		454		Moddibo Adama University of Technology, Yola			8.33		447			
405		Radiographers Registration Board of Nigeria			15.83		377		455		National Iron Ore Mining Company			8.33		447			
406		West African Examination Council			15.83		377		456		National Park Service			8.33		447			
407		W.U Federal Polytechnic, Birnin Kebbi			15.28		407		457		Dental Technologists Registration Board of Nigeria			7.50		457			
408		FCE Eha-Amufu, Enugu			15.00		408		458		Federal Institute of Industrial Research, Oshodi			6.66		458			
409		Federal Polytechnic Mubi, Adamawa			15.00		408		459		H.A Federal Polytechnic Kazaure, Jigawa			6.66		458			
410		Federal University of Technology, Owerri			15.00		408		460		Nigerian Institute for Oil Palm Research, Benin			5.83		460			
411		Ministry of Niger Delta Affairs			15.00		408		461		Nigerian Natural Medicine Development Agency			5.83		460			
412		Ministry of Power			15.00		408		462		FCE (Technical), Potiskum, Yobe			5.00		462			
413		Nigerian Educational Research and Development Council			15.00		408		463		Gurara Dam Management Agency			2.50		463			
414		University of Ibadan			15.00		408		464		Hadejia - Jama'are River Basin Development Authority			2.50		463			
415		Federal University of Agriculture, Abeokuta			14.17		415		465		Nigerian Coal Corporation			2.50		463			
416		Obafemi Awolowo University, Ile-Ife			14.17		415		466		Abuja Broadcasting Corporation			0.00		466			
417		Advertising Practitioners Council of Nigeria			14.16		417		467		Abuja Environmental Protection Board			0.00		466			
418		National Commission for Nomadic Education			14.16		417		468		Abuja Infrastructure Investment Center			0.00		466			
419		Court of Appeal			13.33		419		469		Abuja Investment Company Limited			0.00		466			
420		FCE (Technical), Gusau, Zamfara			13.33		419		470		Adeyemi College of Education, Ondo			0.00		466			
421		FCE Gidan Madi, Sokoto			13.33		419		471		Aminu Kano Teaching Hospital			0.00		466			
422		Federal Co-operative College,Oji River			13.33		419		472		Benin - Owenna River Basin Development Authority			0.00		466			
423		Federal Medical Centre, Makurdi			13.33		419		473		Civil Defence, Correctional, Fire and Immigration Board			0.00		466			
424		Federal Radio Corporation of Nigeria			13.33		419		474		Cross-River Basin Development Authority			0.00		466			
425		National Agricultural Land Development Authority			13.33		419		475		Defence Industries Corporation of Nigeria			0.00		466			
426		National Boundary Commission			13.33		419		476		FCE (Technical), Umunze			0.00		466			
427		National Institute for Oceanography and Marine Research			13.33		419		477		FCE Okene, Kogi			0.00		466			
428		National Institute of Educational Planning and Administration			13.33		419		478		FCE Pankshin, Plateau			0.00		466			
429		Nigeria Arabic Language Village, Ngala, Borno State			13.33		419		479		FCT Muslims Pilgrims Welfare Board			0.00		466			
430		Nigerian Airspace Management Agency			13.33		419		480		Federal College of Horticulture, Dadin Kowa, Gombe			0.00		466			
431		Nigerian Army College of Education, Ilorin			13.33		419		481		Federal College of Land Resources Technology Kuru, Jos			0.00		466			
432		Nnamdi Azikwe Teaching Hospital			13.33		419		482		Federal Polytechnic Bali, Taraba			0.00		466			
433		Voice of Nigeria			13.33		419		483		Federal Polytechnic Nasarawa			0.00		466			
434		FCT College of Education, Zuba			12.50		434		484		Federal University Kashere, Gombe			0.00		466			
435		Chad Basin River Basin Development Authority			11.67		435		485		Federal University Iafia, Nasarawa			0.00		466			
436		Lake Chad Research Institute, Maiduguri			11.67		435		486		Federal University of Health Science Otukpo, Benue			0.00		466			
437		College of Agriculture (Dae), Kabba, Kogi State			10.83		437		487		Health Records Officers Registration Board of Nigeria			0.00		466			
438		FCE Kontagora, Niger			10.83		437		488		Librarians Registration Council of Nigeria			0.00		466			
439		Federal College of Dental technology and Therapy, Enugu			10.83		437		489		Metallurgical Training Institute, Onitsha			0.00		466			
440		Federal College of Forestry, Ibadan, Oyo State			10.83		437		490		Michael Imoudu National Institute for Labour Studies			0.00		466			
441		Federal College of Freshwater Fisheries Technology, Baga, Borno State			10.83		437		491		N.A Institute of Tech. & Environmental Sciences			0.00		466			
442		Federal Medical Centre, Abeokuta			10.83		437		492		National Agricultural Extension and Research Liaison Services			0.00		466			
443		Federal Medical Centre, Azare			10.83		437		493		National Broadcasting Commission			0.00		466			
444		Police Service Commission			10.66		444		494		National Commission for Mass Literacy Adult and NonFormal Education			0.00		466			
445		FCE (Technical) Akoka, Lagos			10.28		445		495		National Inland Waterways Authority			0.00		466			
446		Federal University of Agriculture, Makurdi			10.00		446		496		National Orthopaedic Hospital Dala			0.00		466			
447		Federal College of Agricultural Produce Technology, Kano			8.33		447		497		National Research Institute for Chemical Technology, Zaria			0.00		466			
448		Federal College of Animal Health and Production Technology, Ibadan, Oyo State			8.33		447		498		National Troupe of Nigeria			0.00		466			
449		Federal College of Animal Health and Production Technology, Vom, Plateau State			8.33		447		499		Nigeria Security and Civil Defence Corps			0.00		466			
450		Federal Fire Service			8.33		447		500		Nigerian Institute for Trypanosomiasis Research, Kaduna			0.00		466			

					
0-44 V. POOR		45-49 POOR	50-59 GOOD	60-69 V. GOOD	70-100 EXCELLENT
S/N	MINISTRIES, DEPARTMENTS AND AGENCIES	SCORE%	RANK		
501	Nigerian Law Reform Commission	0.00	466		
502	National Post Graduate Medical College of Nigeria	0.00	466		
503	Nigerian Press Council	0.00	466		
504	Office of the Accountant General of the Federation	0.00	466		
505	Ogun - Osun River Basin Development Authority	0.00	466		
506	Optometrist and Dispensing Opticians Board of Nigeria	0.00	466		
507	Sokoto - Rima River Basin Development Authority	0.00	466		
508	Tafawa Balewa Square Management Board	0.00	466		
509	University of Maiduguri Teaching Hospital	0.00	466		
510	Upper Niger River Basin Development Authority	0.00	466		
511	Veterinary Council of Nigeria	0.00	466		

The table above depicts the overall ranking of the institutions. Development Bank of Nigeria has the highest score of 58.74% and ranked 1st. It is followed by nine (9) other institutions: Bank of Industry; and National Pension Commission 2nd with 48.33% respectively; Nigerian Extractive Industries Transparency Initiative 4th with 47.50%; Bureau of Public Service Reforms 5th with 47.17%; Nigerian Investment Promotion Commission 6th with 45.83%; Bureau of Public Procurement 7th with 42.50%; Debt Management Office; and Independent Corrupt Practices and Other Related Offences Commission 8th with 40.83% respectively.

The institutions with low conformity to the TII variables are: National Park Service with 8.33%, Dental Technologists Registration Board of Nigeria ranked 447th with score of 7.50%; Federal Institute of Industrial Research, Oshodi; H.A Federal Polytechnic Kazaure, Jigawa ranked 458th with score of 6.66%; Nigerian Institute for Oil Palm Research, Benin; and Nigerian Natural

Medicine Development Agency ranked 460th with a score of 5.83% respectively; FCE (Technical), Potiskum, Yobe ranked 462nd with a score of 5.00%; Gurara Dam Management Agency; Hadejia - Jama'are River Basin Development Authority; and Nigerian Coal Corporation were ranked 463rd with a score of 2.5% respectively.

Forty-five (45) institutions did not conform with TII variables, some of which are: Abuja Broadcasting Corporation; Abuja Environmental Protection Board; Abuja Infrastructure Investment Center; Abuja Investment Company Limited; Adeyemi College of Education, Ondo; Aminu Kano Teaching Hospital; and Benin - Owenna River Basin Development Authority occupied the 466th rank, with 0.00% score.

Generally, there is an improvement in the performance of institutions compared to last year's assessment. The highest score for 2021 was 34.92%, while for 2022 is 58.74%.

VARIABLES COMPLIANCE RANKING

This section presents the ranking of institutions under each variable.

WEBSITE INTEGRITY

SN	Ministries, Departments and Agencies	% Score	Rank
1	FCE (Technical) Akoka, Lagos	77.77	1
2	Federal Competition and Consumer Protection Commission	77.77	1
3	W.U Federal Polytechnic, Birnin Kebbi	77.77	1
4	Abuja Metropolitan Management Council	69.43	4
5	Federal College of Fisheries and Marine Technology, Lagos	69.43	4
6	Federal University Wukari, Taraba	69.43	4
7	Institute for Agricultural Research, Zaria	69.43	4
8	Military Pension Board	69.43	4
9	Ministry of Education	69.43	4
10	Ministry of Environment	69.43	4
11	Ministry of Industry, Trade and Investment	69.43	4
12	National Office for Technology Acquisition and Promotion	69.43	4
13	National Power Training Institute	69.43	4
14	Nigerian Content Development and Monitoring Board	69.43	4
15	Office of the Surveyor-General of the Federation	69.43	4
16	University of Jos	69.43	4
17	University of Port-Harcourt Teaching Hospital	69.43	4
18	University of Uyo Teaching Hospital	69.43	4
19	Air force Institute of Technology, Kaduna	66.67	19
20	Ajaokuta Steel Company Limited	66.67	19
21	Bureau of Public Service Reforms	66.67	19
22	Chad Basin River Basin Development Authority	66.67	19
23	Community Health Practitioners Registration Board	66.67	19
24	Computer Professionals Registration Council of Nigeria	66.67	19
25	Directorate for Technical Cooperation in Africa	66.67	19
26	Family Homes Fund Ltd	66.67	19
27	Federal College of Forestry Mechanization, Afaka, Kaduna State	66.67	19
28	Federal College of Freshwater Fisheries Technology, NewBussa	66.67	19

SN	Ministries, Departments and Agencies	% Score	Rank
29	Federal Medical Centre, Bida	66.67	19
30	Federal Produce Inspection Services	66.67	19
31	Federal Training Center, Lagos	66.67	19
32	Federal University Birnin Kebbi	66.67	19
33	Institute of Chartered Chemists of Nigeria	66.67	19
34	Lagos University Teaching Hospital	66.67	19
35	Lake Chad Research Institute, Maiduguri	66.67	19
36	Lower Benue River Basin Development Authority	66.67	19
37	Ministry of Police Affairs	66.67	19
38	National Assembly Service Commission	66.67	19
39	National Centre for Agricultural Mechanization, Ilorin	66.67	19
40	National Directorate of Employment	66.67	19
41	National Human Rights Commission	66.67	19
42	National Lottery Regulatory Commission	66.67	19
43	National Orthopaedic Hospital Enugu	66.67	19
44	National Productivity Centre	66.67	19
45	National Steel Raw Materials Exploration Agency, Kaduna	66.67	19
46	National Universities Commission	66.67	19
47	News Agency of Nigeria	66.67	19
48	Nigeria Institute for Medical Research, Yaba	66.67	19
49	Nigeria Nuclear Regulatory Authority	66.67	19
50	Nigerian Agricultural Insurance Corporation	66.67	19
51	Nigerian Council of Food Science and Technology	66.67	19
52	Nigerian Extractive Industries Transparency Initiative	66.67	19
53	Nigerian Institute of Advanced Legal Studies	66.67	19
54	Nigerian Institute of Mining and Geosciences	66.67	19
55	Nigerian Meteorological Agency	66.67	19
56	Nigerian Mining Cadastre Office	66.67	19
57	Nigerian Upstream Petroleum Regulatory Commission	66.67	19
58	Pension Transitional Arrangement Directorate	66.67	19
59	Raw Materials Research and Development Council	66.67	19
60	University of Maiduguri	66.67	19
61	University of Nigeria Teaching Hospital	66.67	19

Table 3: Accessibility Ranking

WEBSITE INTEGRITY

62	Upper Benue River Basin Development Authority	66.67	19
63	Abubakar Tafawa Balewa University Teaching Hospital	58.33	63
64	Abubakar Tafawa Balewa University, Bauchi	58.33	63
65	Abuja Enterprise Agency	58.33	63
66	Administrative Staff College of Nigeria	58.33	63
67	Advertising Practitioners Council of Nigeria	58.33	63
68	Agricultural and Rural Management Training Institute	58.33	63
69	Agricultural Research Council of Nigeria	58.33	63
70	Ahmadu Bello University Teaching Hospital, Zaria	58.33	63
71	Ahmadu Bello University, Zaria	58.33	63
72	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	58.33	63
73	Alex Ekueme University, Ndufu-Alike, Ebonyi	58.33	63
74	Alvan Ikoku College of Education, Owerri	58.33	63
75	Anambra - Imo River Basin Development Authority	58.33	63
76	Auchi Polytechnic, Edo	58.33	63
77	Bank of Agriculture	58.33	63
78	Bayero University Kano	58.33	63
79	Border Communities Development Agency	58.33	63
80	Budget Office of the Federation	58.33	63
81	Bureau of Public Enterprise	58.33	63
82	Central Bank of Nigeria	58.33	63
83	Centre for Black African Arts and Culture	58.33	63
84	Centre for Management Development	58.33	63
85	Citizenship and Leadership Training Centre	58.33	63
86	Cocoa Research Institute of Nigeria, Ibadan	58.33	63
87	Code of Conduct Bureau	58.33	63
88	College of Agriculture (Dae), Kabba, Kogi State	58.33	63
89	COREN	58.33	63
90	Corporate Affairs Commission	58.33	63
91	Council for the Regulation of Freight Forwarding in Nigeria	58.33	63
92	Council of Nigerian Mining Engineers and Geosciences	58.33	63
93	Court of Appeal	58.33	63
94	Debt Management Office	58.33	63
95	Defence Headquarter	58.33	63
96	Dental Therapist Registration Board of Nigeria	58.33	63
97	Development Bank of Nigeria	58.33	63
98	Economic And Financial Crimes Commission	58.33	63
99	Electric Development Institute	58.33	63

100	Energy Commission of Nigeria	58.33	63
101	FCE (Special), Oyo	58.33	63
102	FCE (Technical), Asaba	58.33	63
103	FCE (Technical), Bichi, Kano	58.33	63
104	FCE (Technical), Gombe	58.33	63
105	FCE (Technical), Omuku, River	58.33	63
106	FCE Abeokuta, Ogun	58.33	63
107	FCE Gidan Madi, Sokoto	58.33	63
108	FCE Kano	58.33	63
109	FCE Katsina	58.33	63
110	FCE Kontagora, Niger	58.33	63
111	FCE Obudu, Cross River	58.33	63
112	FCE Yola, Adamawa	58.33	63
113	FCE Zaria, Kaduna	58.33	63
114	FCT Water Board Abuja	58.33	63
115	Federal Airports Authority of Nigeria	58.33	63
116	Federal Capital Development Authority	58.33	63
117	Federal Capital Territory Abuja	58.33	63
118	Federal Capital Territory Internal Revenue	58.33	63
119	Federal Character Commission	58.33	63
120	Federal Civil Service Commission	58.33	63
121	Federal College of Agricultural Produce Technology, Kano	58.33	63
122	Federal College of Agriculture Akure	58.33	63
123	Federal College of Agriculture Ishiagu, Ebonyi State	58.33	63
124	Federal College of Agriculture, Ibadan, Oyo State.	58.33	63
125	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	58.33	63
126	Federal College of Animal Health and Production Technology, Vom, Plateau State	58.33	63
127	Federal College of Dental technology and Therapy, Enugu	58.33	63
128	Federal College of Forestry, Ibadan, Oyo State	58.33	63
129	Federal College of Forestry, Jos, Plateau State	58.33	63
130	Federal College of Freshwater Fisheries Technology, Baga, Borno State	58.33	63
131	Federal College of Land Resources Technology, Owerri, Imo State	58.33	63
132	Federal College of Wildlife Management, New Bussa, Niger State	58.33	63
133	Federal Co-operative College, Kaduna	58.33	63
134	Federal Co-operative College, Oji River	58.33	63
135	Federal Fire Service	58.33	63
136	Federal Housing Authority	58.33	63
137	Federal Medical Centre, Abeokuta	58.33	63
138	Federal Medical Centre, Abuja	58.33	63
139	Federal Medical Centre, Asaba	58.33	63

WEBSITE INTEGRITY

140	Federal Medical Centre, Azare	58.33	63
141	Federal Medical Centre, Birnin Kebbi	58.33	63
142	Federal Medical Centre, Jalingo	58.33	63
143	Federal Medical Centre, Makurdi	58.33	63
144	Federal Medical Centre, Owo	58.33	63
145	Federal Medical Centre, Umuahia	58.33	63
146	Federal Medical Centre, Yenogoa	58.33	63
147	Federal Medical Centre, Yola	58.33	63
148	Federal Neuro-Psychiatric Hospital Benin-City	58.33	63
149	Federal Neuro-Psychiatric Hospital Calabar	58.33	63
150	Federal Neuro-Psychiatric Hospital Enugu	58.33	63
151	Federal Neuro-Psychiatric Hospital Maiduguri	58.33	63
152	Federal Neuro-Psychiatric Hospital Yaba	58.33	63
153	Federal Polytechnic Ado Ekiti	58.33	63
154	Federal Polytechnic Bauchi	58.33	63
155	Federal Polytechnic Bida, Niger	58.33	63
156	Federal Polytechnic Damaturu, Yobe	58.33	63
157	Federal Polytechnic Daura, Katsina State	58.33	63
158	Federal Polytechnic Ede, Osun	58.33	63
159	Federal Polytechnic Ekowe, Bayelsa	58.33	63
160	Federal Polytechnic Ilaro, Ogun	58.33	63
161	Federal Polytechnic Ile-Oluji, Ondo	58.33	63
162	Federal Polytechnic Kaltungo, Gombe State	58.33	63
163	Federal Polytechnic Kaura Namoda, Zamfara	58.33	63
164	Federal Polytechnic Nakede, Owerri	58.33	63
165	Federal Polytechnic of Oil and Gas Bonny, Rivers	58.33	63
166	Federal Polytechnic Oko, Anambra	58.33	63
167	Federal Polytechnic Ukana, Akwa Ibom	58.33	63
168	Federal Radio Corporation of Nigeria	58.33	63
169	Federal Road Safety Commission	58.33	63
170	Federal Roads Maintenance Agency	58.33	63
171	Federal School of Occupational Therapy, Yaba	58.33	63
172	Federal School of Medical Laboratory Jos	58.33	63
173	Federal School of Survey	58.33	63
174	Federal Teaching Hospital Ido-Ekiti	58.33	63
175	Federal Training Center, Kaduna	58.33	63
176	Federal University Dutsin-ma, Katsina	58.33	63
177	Federal University Gusau, Zamfara	58.33	63
178	Federal University Ilokoja, Kogi	58.33	63
179	Federal University of Agriculture Zuru	58.33	63
180	Federal University of Petroleum Resources, Effurun	58.33	63
181	Federal University of Technology, Minna	58.33	63
182	Federal University Otuoke, Bayelsa	58.33	63
183	Federal University Oye-Ekiti, Ekiti	58.33	63

184	FG Staff Housing Loans Board	58.33	63
185	Financial Reporting Council of Nigeria	58.33	63
186	Forestry Research Institute of Nigeria, Ibadan	58.33	63
187	French Language Village, Badagry, Lagos	58.33	63
188	Galaxy Backbone	58.33	63
189	H.A Federal Polytechnic Kazaure, Jigawa	58.33	63
190	Independent Corrupt Practices and Other Related Offences Commission	58.33	63
191	Independent National Electoral Commission	58.33	63
192	Infrastructure Concession Regulatory Commission	58.33	63
193	Institute for Agricultural Research and Training, Ibadan	58.33	63
194	Institute for Peace and Conflict Resolution	58.33	63
195	Institute of Public Analysts of Nigeria	58.33	63
196	Integrated Water Resource Management Commission	58.33	63
197	Irrua Specialist Teaching Hospital	58.33	63
198	Joint Admission and Matriculation Board	58.33	63
199	Jos University Teaching Hospital	58.33	63
200	Kaduna Polytechnic, Kaduna	58.33	63
201	Legal Aid Council of Nigeria	58.33	63
202	Lower Niger River Basin Development Authority	58.33	63
203	Medical and Dental Council of Nigeria	58.33	63
204	Medical Laboratory Science Council of Nigeria, Yaba	58.33	63
205	Medical Rehabilitation Therapists Board of Nigeria	58.33	63
206	Ministry of Agriculture and Rural Development	58.33	63
207	Ministry of Aviation	58.33	63
208	Ministry of Communications and Digital Economy	58.33	63
209	Ministry of Defence	58.33	63
210	Ministry of Finance, Budget and National Planning	58.33	63
211	Ministry of Foreign Affairs	58.33	63
212	Ministry of Health	58.33	63
213	Ministry of Humanitarian Affairs, Disaster Management & Social Development	58.33	63
214	Ministry of Interior	58.33	63
215	Ministry of Mines and Steel Development	58.33	63
216	Ministry of Youth and Sports Development	58.33	63
217	National Agency for the Great Green Wall	58.33	63
218	National Agricultural Land Development Authority	58.33	63
219	National Automotive Design and Development Council	58.33	63

220	National Biosafety Management Agency	58.33	63
221	National Biotechnology Development Agency	58.33	63
222	National Blood Service Commission	58.33	63
223	National Board for Arabic and Islamic Studies	58.33	63
224	National Board for Technical Education	58.33	63
225	National Board for Technology Incubation	58.33	63
226	National Bureau of Statistics	58.33	63
227	National Centre for Technology Management, Ile-Ife	58.33	63
228	National Centre for Women Development	58.33	63
229	National Commission for Museums and Monuments	58.33	63
230	National Commission for Refugees, Migrants and IDPs	58.33	63
231	National Defence Academy, Kaduna	58.33	63
232	National Drug Law Enforcement Agency	58.33	63
233	National Ear Care Centre	58.33	63
234	National Emergency Management Agency	58.33	63
235	National Environmental Standards and Regulations Enforcement Agency	58.33	63
236	National Examinations Council	58.33	63
237	National Eye Center	58.33	63
238	National Film and Video Censors Board	58.33	63
239	National Gallery for Art	58.33	63
240	National Hajj Commission of Nigeria	58.33	63
241	National Health Insurance Scheme	58.33	63
242	National Horticultural Research Institute, Ibadan	58.33	63
243	National Hospital	58.33	63
244	National Hydrological Services Agency	58.33	63
245	National Institute for Cultural Orientation	58.33	63
246	National Institute for Freshwater Fisheries Research, New-Bussa	58.33	63
247	National Institute for Legislative and Democratic Studies	58.33	63
248	National Institute for Nigerian Languages, Aba	58.33	63
249	National Institute for Oceanography and Marine Research	58.33	63
250	National Institute for Policy and Strategic Studies, Kuru	58.33	63
251	National Institute of Construction Technology, Uromi	58.33	63
252	National Institute of Educational Planning and Administration	58.33	63
253	National Institute of Pharmaceutical Research And Development, Abuja	58.33	63
254	National Insurance Commission	58.33	63
255	National Judicial Council	58.33	63

256	National Library of Nigeria	58.33	63
257	National Lottery Trust Fund	58.33	63
258	National Metallurgical Development Center, Jos	58.33	63
259	National Oil Spill Detection and Response Agency	58.33	63
260	National Open University of Nigeria	58.33	63
261	National Orientation Agency	58.33	63
262	National Pension Commission	58.33	63
263	National Population Commission	58.33	63
264	National Primary Health Care Development Agency	58.33	63
265	National Root Crops Research Institute, Umudike	58.33	63
266	National Space Research and Development Agency	58.33	63
267	National Sugar Development Council	58.33	63
268	National Veterinary Research Institute, Vom	58.33	63
269	National Youth Service Corps	58.33	63
270	New Partnership for African Development	58.33	63
271	NIGCOMSAT	58.33	63
272	Niger Delta Development Commission	58.33	63
273	Niger Delta River Basin Development Authority	58.33	63
274	Nigeria Agricultural Quarantine Service	58.33	63
275	Nigeria Arabic Language Village, Ngala, Borno State	58.33	63
276	Nigeria Atomic Energy Commission	58.33	63
277	Nigeria Commodity Exchange	58.33	63
278	Nigeria Customs Service	58.33	63
279	Nigeria Deposit Insurance Corporation	58.33	63
280	Nigeria Electricity Liability Management Limited	58.33	63
281	Nigeria Export-Import Bank	58.33	63
282	Nigeria Immigration Service	58.33	63
283	Nigeria Institute for Hospitality and Tourism	58.33	63
284	Nigeria Institute of Soil Science	58.33	63
285	Nigeria Social Insurance Trust Fund	58.33	63
286	Nigeria Sovereign Investment Authority	58.33	63
287	Nigerian Air Force	58.33	63
288	Nigerian Army	58.33	63
289	Nigerian Army University, Biu	58.33	63
290	Nigerian Bulk Electricity Trading PLC	58.33	63
291	Nigerian Christian Pilgrims Commission	58.33	63
292	Nigerian Civil Aviation Authority	58.33	63
293	Nigerian College of Aviation Technology, Zaria	58.33	63
294	Nigerian Communication Commission	58.33	63
295	Nigerian Copyright Commission	58.33	63
296	Nigerian Correctional Service	58.33	63

WEBSITE INTEGRITY

	Nigerian Electricity Management Services		
297	Agency	58.33	63
298	Nigerian Electricity Regulatory Commission	58.33	63
299	Nigerian Export Processing Zones Authority	58.33	63
300	Nigerian Export Promotion Council	58.33	63
301	Nigerian Film Corporation	58.33	63
302	Nigerian Financial Intelligence Unit	58.33	63
303	Nigerian Football Federation	58.33	63
304	Nigerian Geological Survey Agency	58.33	63
	Nigerian Institute for Oil Palm Research,		
305	Benin	58.33	63
306	Nigerian Institute of Animal Science	58.33	63
	Nigerian Institute of International Affairs,		
307	Lagos	58.33	63
	Nigerian Institute of Leather and Science		
308	Technology	58.33	63
	Nigerian Institute of Social and Economic		
309	Research	58.33	63
	Nigerian Institute of Transportation		
310	Technology	58.33	63
311	Nigerian Investment Promotion Commission	58.33	63
312	Nigerian Law School	58.33	63
	Nigerian Maritime Administration and Safety		
313	Agency	58.33	63
	Nigerian Maritime University, Okerenkoko,		
314	Delta	58.33	63
	Nigerian Midstream and Downstream		
315	Petroleum Regulatory Authority	58.33	63
316	Nigerian National Merit Award	58.33	63
317	Nigerian National Petroleum Corporation	58.33	63
	Nigerian Natural Medicine Development		
318	Agency	58.33	63
319	Nigerian Navy	58.33	63
320	Nigerian Police Academy	58.33	63
321	Nigerian Police Force	58.33	63
322	Nigerian Ports Authority	58.33	63
323	Nigerian Postal Service	58.33	63
324	Nigerian Railway Corporation	58.33	63
325	Nigerian Shippers Council	58.33	63
	Nigerian Stored Products Research Institute,		
326	Ilorin	58.33	63
327	Nigerian Tourism Development Corporation	58.33	63
328	Nnamdi Azikwe Teaching Hospital	58.33	63
329	Obafemi Awolowo Teaching Hospital	58.33	63
	Office of the Auditor General of the		
330	Federation	58.33	63
	Office of The Head of Civil Service of the		
331	Federation	58.33	63
332	Office of The SGF	58.33	63

333	Oil and Gas Free Zones Authority	58.33	63
334	Petroleum Technology Development Fund	58.33	63
335	Petroleum Training Institute, Effurun	58.33	63
336	Pharmacist Council of Nigeria	58.33	63
337	Police Service Commission	58.33	63
338	Project Development Institute, Enugu	58.33	63
339	Public Complaints Commission	58.33	63
340	Public Service Institute of Nigeria	58.33	63
341	Radiographers Registration Board of Nigeria	58.33	63
	Revenue Mobilisation Allocation and Fiscal		
342	Commission	58.33	63
343	Rural Electrification Agency	58.33	63
	Samaru College of Agriculture (Dac), Zaria		
344	Kaduna State	58.33	63
345	Securities and Exchange Commission	58.33	63
346	Servicom	58.33	63
347	Sheda Science and Technology Complex	58.33	63
	Small and Medium Enterprise Development		
348	Authority of Nigeria	58.33	63
349	Supreme Court of Nigeria	58.33	63
350	Surveyors Council of Nigeria	58.33	63
351	Teachers Registration Council of Nigeria	58.33	63
352	Transmission Company of Nigeria	58.33	63
353	Universal Basic Education Commission	58.33	63
354	University College Hospital Ibadan	58.33	63
355	University of Abuja	58.33	63
356	University of Abuja Teaching Hospital	58.33	63
357	University of Benin Teaching Hospital	58.33	63
358	University of Calabar	58.33	63
359	University of Calabar Teaching Hospital	58.33	63
360	University of Ilorin	58.33	63
361	University of Ilorin Teaching Hospital	58.33	63
362	University of Lagos	58.33	63
363	University of Port-Harcourt	58.33	63
364	University of Uyo	58.33	63
	Usmanu DanFodio University Teaching		
365	Hospital	58.33	63
366	Usmanu Danfodio University, Sokoto	58.33	63
367	Voice of Nigeria	58.33	63
368	West African Examination Council	58.33	63
369	Yaba College of Technology, Yaba, Lagos	58.33	63
370	Bank of Industry	50.00	370
371	Bureau of Public Procurement	50.00	370
372	FCT College of Education, Zuba	50.00	370
373	Federal Co-operative College, Ibadan	50.00	370
374	Federal Judicial Service Commission	50.00	370
375	Federal Medical Centre, Ebute Metta	50.00	370
376	Federal Medical Centre, Katsina	50.00	370
377	Federal Polytechnic Idah, Kogi	50.00	370

378	Federal Polytechnic Mubi, Adamawa	50.00	370
379	Industrial Training Fund	50.00	370
380	Investment and Securities Tribunal	50.00	370
381	Maritime Academy of Nigeria	50.00	370
382	Michael Opara University of Agriculture, Umudike	50.00	370
383	Ministry of Information and Culture	50.00	370
384	Ministry of Niger Delta Affairs	50.00	370
385	Ministry of Power	50.00	370
386	Ministry of Water Resources	50.00	370
	National Agency for Science and Engineering		
387	Infrastructure	50.00	370
388	National Animal Production Research Institute	50.00	370
389	National Arbovirus and Vector Research, Enugu	50.00	370
390	National Business and Technical Examination Board	50.00	370
391	National Centre for Disease Control	50.00	370
392	National Commission for Colleges of Education	50.00	370
393	National Defence College	50.00	370
394	National Identity Management Commission	50.00	370
395	National Industrial Court	50.00	370
396	National Institute for Sports	50.00	370
397	National Obstetric Fitsula Centre, Abakaliki	50.00	370
398	Nigeria Diaspora Commission	50.00	370
	Nigerian Educational Research and		
399	Development Council	50.00	370
	Nigerian Institute of Science Laboratory		
400	Technology, Ibadan	50.00	370
401	Nigerian Television Authority	50.00	370
402	North East Development Commission	50.00	370
403	Standards Organisation of Nigeria	50.00	370
404	Tertiary Education Trust Fund	50.00	370
405	University of Benin	50.00	370
406	University of Ibadan	50.00	370
407	University of Nigeria Nsukka	50.00	370
408	Federal Neuro-Psychiatric Hospital Kaduna	41.67	408
409	Federal University Gashua, Yobe	41.67	408
410	Federal University of Agriculture, Abeokuta	41.67	408
411	Federal University of Technology, Akure	41.67	408
412	National Agency for the Control of Aids	41.67	408
413	National Council for Arts and Culture	41.67	408
414	National Mathematical Centre	41.67	408
415	Obafemi Awolowo University, Ile-Ife	41.67	408
416	FCE (Technical), Gusau, Zamfara	33.33	416
417	Federal High Court	33.33	416
418	Federal Inland Revenue Service	33.33	416
419	Federal Institute of Industrial Research, Oshodi	33.33	416

420	Federal Medical Centre, Birnin Kudu	33.33	416
421	Federal Medical Centre, Keffi	33.33	416
422	Federal Mortgage Bank of Nigeria	33.33	416
423	Federal Neuro-Psychiatric Hospital Abeokuta	33.33	416
424	Federal Polytechnic Offa, Kwara	33.33	416
425	Federal University Dutse, Jigawa	33.33	416
426	Fiscal Responsibility Commission	33.33	416
427	Ministry of Justice	33.33	416
428	Ministry of Labour and Employment	33.33	416
429	Ministry of Petroleum Resources	33.33	416
430	Ministry of Science, Technology and Innovation	33.33	416
431	Ministry of Transportation	33.33	416
432	Ministry of Women Affairs	33.33	416
433	Ministry of Works and Housing	33.33	416
434	Moddibo Adama University of Technology, Yola	33.33	416
	National Agency for Food and Drug		
435	Administration and Control	33.33	416
	National Agency for Prohibition of		
436	Trafficking in Persons	33.33	416
437	National Agricultural Seed Council	33.33	416
438	National Boundary Commission	33.33	416
439	National Cereals Research Institute Badeggi	33.33	416
440	National Commission for Nomadic Education	33.33	416
	National Commissions for Persons with		
441	Disabilities	33.33	416
442	National Economic Reconstruction Fund	33.33	416
	National Information Technology		
443	Development Agency	33.33	416
444	National Iron Ore Mining Company	33.33	416
445	National Orthopaedic Hospital Lagos	33.33	416
446	National Park Service	33.33	416
447	National Salaries Incomes and Wages Commission	33.33	416
448	National Teachers Institute	33.33	416
	National Tuberculosis and Leprosy Training		
449	Center, Zaria	33.33	416
450	National Water Resources Institute, Kaduna	33.33	416
451	Nigerian Airspace Management Agency	33.33	416
452	Nigerian Army College of Education, Ilorin	33.33	416
453	Nigerian Building and Road Research Institute, Lagos	33.33	416
454	Nigerian Office for Trade Negotiation	33.33	416
455	Nnamdi Azikiwe University, Awka	33.33	416
456	Rubber Research Institute of Nigeria, Benin	33.33	416
457	Accident and Investigation Bureau	25.00	457
458	Gurara Dam Management Agency	25.00	457
459	Hadejia - Jama'are River Basin Development Authority	25.00	457

The table above depicts Institutions that have some level of conformity with the identified sub-variables. Institutions from Number 1-459.

Note: Institutions not mentioned scored zero.

FINANCIALS

SN	Ministries, Departments and Agencies	% Score	Rank
1	Nigerian Investment Promotion Commission	66.66	1
2	Budget Office of the Federation	60.00	2
3	Ministry of Finance, Budget and National Planning	60.00	2
4	Fiscal Responsibility Commission	53.28	4
5	Development Bank of Nigeria	52.06	5
6	Tertiary Education Trust Fund	49.98	6
7	Infrastructure Concession Regulatory Commission	41.63	7
8	Bureau of Public Service Reforms	40.00	8
9	Bank of Industry	37.50	9
10	Nigeria Sovereign Investment Authority	37.50	9
11	Debt Management Office	33.32	11
12	Nigerian Extractive Industries Transparency Initiative	33.32	11
13	National Drug Law Enforcement Agency	26.64	13
14	Federal Inland Revenue Service	25.00	14
15	National Oil Spill Detection and Response Agency	20.00	15
16	Nigeria Export-Import Bank	20.00	15
17	Public Complaints Commission	19.98	17

SN	Ministries, Departments and Agencies	% Score	Rank
18	Energy Commission of Nigeria	13.28	18
19	National Library of Nigeria	10.00	19
20	National Salaries Incomes and Wages Commission	10.00	19
21	National Veterinary Research Institute, Vom	10.00	19
22	National Universities Commission	6.66	47
23	Office of The Head of Civil Service of the Federation	6.66	47
24	Federal Civil Service Commission	6.64	49
25	Nigerian Communication Commission	6.24	50
26	Bureau of Public Procurement	4.16	537
27	Centre for Management Development	3.32	538
28	Ministry of Labour and Employment	3.32	538
29	Ministry of Water Resources	3.32	538
30	National Commission for Colleges of Education	3.32	538
31	National Orientation Agency	3.32	538
32	Pension Transitional Arrangement Directorate	3.32	538
33	Police Service Commission	3.32	538
34	Rural Electrification Agency	3.32	538
35	Nigerian Railway Corporation	2.08	546

The Table above shows institutions that published their financials – Budgets and Audit reports. Nigerian Investment Promotion Commission has the highest score of 66.66% and occupies the 1st rank.

HUMAN RESOURCES AND INCLUSION

SN	Ministries, Departments and Agencies	% Score	Rank
1	Development Bank of Nigeria	79.15	1
2	Accident and Investigation Bureau	50.00	2
3	Bayero University Kano	50.00	2
4	Federal Civil Service Commission	45.83	4
5	Independent Corrupt Practices and Other Related Offences Commission	45.83	5
6	National Directorate of Employment	45.83	5
7	Ministry of Justice	37.50	7
8	National Drug Law Enforcement Agency	37.50	7
9	National Library of Nigeria	37.50	7
10	Nigerian Air Force	37.50	7
11	Nigerian Navy	37.50	7
12	Tertiary Education Trust Fund	37.50	7
13	Public Complaints Commission	37.49	13
14	Debt Management Office	33.33	14
15	Family Homes Fund Ltd	29.16	15
16	Nigerian Institute of Advanced Legal Studies	29.16	15
17	Abubakar Tafawa Balewa University Teaching Hospital	25.00	17
18	Ahmadu Bello University, Zaria	25.00	17
19	Bank of Industry	25.00	17
20	Bureau of Public Service Reforms	25.00	17
21	Federal Character Commission	25.00	17
22	Federal Medical Centre, Asaba	25.00	17
23	Federal Medical Centre, Bida	25.00	17
24	Federal Medical Centre, Birnin Kudu	25.00	17
25	Federal University Dutse, Jigawa	25.00	17
26	Federal University Ilokoja, Kog	25.00	17
27	Federal University of Technology, Akure	25.00	17
28	Federal University of Technology, Minna	25.00	17
29	Federal University Oye-Ekiti, Ekiti	25.00	17
30	Federal University Wukari, Taraba	25.00	17
31	Galaxy Backbone	25.00	17
32	Jos University Teaching Hospital	25.00	17
33	Ministry of Mines and Steel Development	25.00	17
34	National Agency for Food and Drug Administration and Control	25.00	17
35	National Centre for Technology Management, Ile-Ife	25.00	17
36	National Centre for Disease Control	25.00	17
37	National Institute for Freshwater Fisheries Research, New-Bussa	25.00	17

SN	Ministries, Departments and Agencies	% Score	Rank
38	NIGCOMSAT	25.00	17
39	Nigeria Atomic Energy Commission	25.00	17
40	Nigeria Sovereign Investment Authority	25.00	17
41	Nigerian Export Promotion Council	25.00	17
42	Nigerian Extractive Industries Transparency Initiative	25.00	17
43	Nigerian Mining Cadastre Office	25.00	17
44	Revenue Mobilisation Allocation and Fiscal Commission	25.00	17
45	Securities and Exchange Commission	25.00	17
46	Sheda Science and Technology Complex	25.00	17
47	University of Nigeria Nsukka	25.00	17
48	Central Bank of Nigeria	20.83	48
49	Ministry of Interior	18.75	49
50	Energy Commission of Nigeria	16.65	50
51	Federal Medical Centre, Abuja	14.58	51
52	Ministry of Aviation	14.58	51
53	Ministry of Education	14.58	51
54	National Health Insurance Scheme	14.58	51
55	National Institute for Nigerian Languages, Aba	14.58	51
56	National Obstetric Fitsula Centre, Abakaliki	14.58	51
57	Nigerian Army University, Biu	14.58	51
58	Abubakar Tafawa Balewa University, Bauchi	12.50	58
59	Administrative Staff College of Nigeria	12.50	58
60	Advertising Practitioners Council of Nigeria	12.50	58
61	Agricultural and Rural Management Training Institute	12.50	58
62	Agricultural Research Council of Nigeria	12.50	58
63	Ahmadu Bello University Teaching Hospital, Zaria	12.50	58
64	Air force Institute of Technology, Kaduna	12.50	58
65	Ajaokuta Steel Company Limited	12.50	58
66	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	12.50	58
67	Alex Ekueme University, Ndufu-Alike, Ebonyi	12.50	58
68	Alvan Ikoku College of Education, Owerri	12.50	58
69	Anambra - Imo River Basin Development Authority	12.50	58

HUMAN RESOURCES AND INCLUSION

70	Auchi Polytechnic, Edo	12.50	58
71	Bank of Agriculture	12.50	58
72	Border Communities Development Agency	12.50	58
73	Budget Office of the Federation	12.50	58
74	Bureau of Public Enterprise	12.50	58
75	Bureau of Public Procurement	12.50	58
76	Centre for Black African Arts and Culture	12.50	58
77	Centre for Management Development	12.50	58
78	Chad Basin River Basin Development Authority	12.50	58
79	Citizenship and Leadership Training Centre	12.50	58
80	Cocoa Research Institute of Nigeria, Ibadan	12.50	58
81	Code of Conduct Bureau	12.50	58
82	College of Agriculture (Dae), Kabba, Kogi State	12.50	58
83	Community Health Practitioners Registration Board	12.50	58
84	Computer Professionals Registration Council of Nigeria	12.50	58
85	COREN	12.50	58
86	Corporate Affairs Commission	12.50	58
87	Council of Nigerian Mining Engineers and Geosciences	12.50	58
88	Defence Headquarter	12.50	58
89	Dental Therapist Registration Board of Nigeria	12.50	58
90	Directorate for Technical Cooperation in Africa	12.50	58
91	Economic And Financial Crimes Commission	12.50	58
92	Electric Development Institute	12.50	58
93	FCE (Special), Oyo	12.50	58
94	FCE (Technical) Akoka, Lagos	12.50	58
95	FCE (Technical), Asaba	12.50	58
96	FCE (Technical), Bichi, Kano	12.50	58
97	FCE (Technical), Gombe	12.50	58
98	FCE (Technical), Gusau, Zamfara	12.50	58
99	FCE (Technical), Omuku, River	12.50	58
100	FCE (Technical), Potiskum, Yobe	12.50	58
101	CE Abeokuta, Ogun	12.50	58
102	FCE Eha-Amufu, Enugu	12.50	58
103	FCE Kano	12.50	58
104	FCE Katsina	12.50	58
105	FCE Kontagora, Niger	12.50	58
106	FCE Obudu, Cross River	12.50	58

107	FCE Zaria, Kaduna	12.50	58
108	FCT Water Board Abuja	12.50	58
109	Federal Airports Authority of Nigeria	12.50	58
110	Federal Capital Development Authority	12.50	58
111	Federal Capital Territory Abuja	12.50	58
112	Federal Capital Territory Internal Revenue	12.50	58
113	Federal College of Agriculture Akure	12.50	58
114	Federal College of Agriculture Ishiagu, Ebonyi State	12.50	58
115	Federal College of Agriculture, Ibadan, Oyo State.	12.50	58
116	Federal College of Dental technology and Therapy, Enugu	12.50	58
117	Federal College of Fisheries and Marine Technology, Lagos	12.50	58
118	Federal College of Forestry Mechanization, Afaka, Kaduna State	12.50	58
119	Federal College of Forestry, Ibadan, Oyo State	12.50	58
120	Federal College of Forestry, Jos, Plateau State	12.50	58
121	Federal College of Freshwater Fisheries Technology, Baga, Borno State	12.50	58
122	Federal College of Freshwater Fisheries Technology, NewBussa	12.50	58
123	Federal College of Land Resources Technology, Owerri, Imo State	12.50	58
124	Federal College of Wildlife Management, New Bussa, Niger State	12.50	58
125	Federal Competition and Consumer Protection Commission	12.50	58
126	Federal Co-operative College, Kaduna	12.50	58
127	Federal Fire Service	12.50	58
128	Federal High Court	12.50	58
129	Federal Housing Authority	12.50	58
130	Federal Inland Revenue Service	12.50	58
131	Federal Institute of Industrial Research, Oshodi	12.50	58
132	Federal Judicial Service Commission	12.50	58
133	Federal Medical Centre, Abeokuta	12.50	58
134	Federal Medical Centre, Azare	12.50	58
135	Federal Medical Centre, Birnin Kebbi	12.50	58
136	Federal Medical Centre, Ebute Metta	12.50	58
137	Federal Medical Centre, Jalingo	12.50	58
138	Federal Medical Centre, Katsina	12.50	58
139	Federal Medical Centre, Keffi	12.50	58
140	Federal Medical Centre, Yenogoa	12.50	58
141	Federal Medical Centre, Yola	12.50	58

HUMAN RESOURCES AND INCLUSION

142	Federal Mortgage Bank of Nigeria	12.50	58
	Federal Neuro-Psychiatric Hospital		
143	Abeokuta	12.50	58
	Federal Neuro-Psychiatric Hospital Benin-		
144	City	12.50	58
	Federal Neuro-Psychiatric Hospital		
145	Calabar	12.50	58
146	Federal Neuro-Psychiatric Hospital Enugu	12.50	58
	Federal Neuro-Psychiatric Hospital		
147	Kaduna	12.50	58
	Federal Neuro-Psychiatric Hospital		
148	Maiduguri	12.50	58
149	Federal Neuro-Psychiatric Hospital Yaba	12.50	58
150	Federal Polytechnic Ado Ekiti	12.50	58
151	Federal Polytechnic Bauchi	12.50	58
152	Federal Polytechnic Bida, Niger	12.50	58
153	Federal Polytechnic Damaturu, Yobe	12.50	58
154	Federal Polytechnic Daura, Katsina State	12.50	58
155	Federal Polytechnic Ede, Osun	12.50	58
156	Federal Polytechnic Ekowe, Bayelsa	12.50	58
157	Federal Polytechnic Idah, Kogi	12.50	58
158	Federal Polytechnic Ilaro, Ogun	12.50	58
159	Federal Polytechnic Ile-Oluji, Ondo	12.50	58
	Federal Polytechnic Kaltungo, Gombe		
160	State	12.50	58
	Federal Polytechnic Kaura Namoda,		
161	Zamfara	12.50	58
162	Federal Polytechnic Mubi, Adamawa	12.50	58
163	Federal Polytechnic Nkede, Owerri	12.50	58
	Federal Polytechnic of Oil and Gas Bonny,		
164	Rivers	12.50	58
165	Federal Polytechnic Offa, Kwara	12.50	58
166	Federal Polytechnic Oko, Anambra	12.50	58
167	Federal Polytechnic Ukana, Akwa Ibom	12.50	58
168	Federal Road Safety Commission	12.50	58
169	Federal Roads Maintenance Agenc	12.50	58
	Federal School of Occupational Therapy,		
170	Yaba	12.50	58
171	Federal School of Medical Laboratory Jos	12.50	58
172	Federal School of Survey	12.50	58
173	Federal Teaching Hospital Ido-Ekiti	12.50	58
174	Federal Training Center, Kaduna	12.50	58
175	Federal Training Center, Lagos	12.50	58
176	Federal University Birnin Kebbi	12.50	58
177	Federal University Dutsin-ma, Katsina	12.50	58
178	Federal University Gashua, Yobe	12.50	58
179	Federal University Gusau, Zamfara	12.50	58
180	Federal University of Agriculture Zuru	12.50	58

	Federal University of Agriculture,		
181	Abeokuta	12.50	58
	Federal University of Agriculture,		
182	Makurdi	12.50	58
	Federal University of Petroleum		
183	Resources, Effurun	12.50	58
184	Federal University of Technology, Owerri	12.50	58
185	Federal University Otuoke, Bayelsa	12.50	58
186	FG Staff Housing Loans Board	12.50	58
187	Financial Reporting Council of Nigeria	12.50	58
188	Fiscal Responsibility Commission	12.50	58
	Forestry Research Institute of Nigeria,		
189	Ibadan	12.50	58
190	French Language Village, Badagry, Lagos	12.50	58
	Independent National Electoral		
191	Commission	12.50	58
192	Industrial Training Fund	12.50	58
	Infrastructure Concession Regulatory		
193	Commission	12.50	58
	Institute for Agricultural Research and		
194	Training, Ibadan	12.50	58
195	Institute for Agricultural Research, Zaria	12.50	58
196	Institute for Peace and Conflict Resolution	12.50	58
197	Institute of Chartered Chemists of Nigeria	12.50	58
198	Institute of Public Analysts of Nigeria	12.50	58
	Integrated Water Resource Management		
199	Commission	12.50	58
200	Investment and Securities Tribunal	12.50	58
201	Irrua Specialist Teaching Hospital	12.50	58
202	Joint Admission and Matriculation Board	12.50	58
203	Kaduna Polytechnic, Kaduna	12.50	58
204	Lagos University Teaching Hospital	12.50	58
205	Legal Aid Council of Nigeria	12.50	58
	Lower Benue River Basin Development		
206	Authority	12.50	58
	Lower Niger River Basin Development		
207	Authority	12.50	58
208	Maritime Academy of Nigeria	12.50	58
209	Medical and Dental Council of Nigeria	12.50	58
	Medical Laboratory Science Council of		
210	Nigeria, Yaba	12.50	58
	Medical Rehabilitation Therapists Board of		
211	Nigeria	12.50	58
	Michael Opara University of Agriculture,		
212	Umudike	12.50	58
213	Military Pension Board	12.50	58
	Ministry of Agriculture and Rural		
214	Development	12.50	58

	Ministry of Communications and Digital		
215	Economy	12.50	58
216	Ministry of Environment	12.50	58
	Ministry of Finance, Budget and National		
217	Planning	12.50	58
218	Ministry of Foreign Affairs	12.50	58
219	Ministry of Health	12.50	58
	Ministry of Humanitarian Affairs, Disaster		
220	Management & Social Development	12.50	58
	Ministry of Industry, Trade and		
221	Investment	12.50	58
222	Ministry of Information and Culture	12.50	58
223	Ministry of Labour and Employment	12.50	58
224	Ministry of Niger Delta Affairs	12.50	58
225	Ministry of Petroleum Resources	12.50	58
226	Ministry of Police Affairs	12.50	58
227	Ministry of Power	12.50	58
	Ministry of Science, Technology and		
228	Innovation	12.50	58
229	Ministry of Transportation	12.50	58
230	Ministry of Water Resources	12.50	58
231	Ministry of Women Affairs	12.50	58
232	Ministry of Works and Housing	12.50	58
	Ministry of Youth and Sports		
233	Development	12.50	58
	Moddibo Adama University of		
234	Technology, Yola	12.50	58
	National Agency for Prohibition of		
235	Trafficking in Persons	12.50	58
	National Agency for Science and		
236	Engineering Infrastructure	12.50	58
237	National Agency for the Control of Aids	12.50	58
238	National Agency for the Great Green Wall	12.50	58
239	National Agricultural Seed Council	12.50	58
	National Animal Production Research		
240	Institute	12.50	58
	National Arbovirus and Vector Research,		
241	Enugu	12.50	58
242	National Assembly Service Commission	12.50	58
	National Automotive Design and		
243	Development Council	12.50	58
	National Biotechnology Development		
244	Agency	12.50	58
245	National Blood Service Commission	12.50	58
	National Board for Arabic and Islamic		
246	Studies	12.50	58
247	National Board for Technical Education	12.50	58
248	National Board for Technology Incubation	12.50	58

HUMAN RESOURCES AND INCLUSION

249	National Boundary Commission	12.50	58
250	National Bureau of Statistics	12.50	58
	National Business and Technical		
251	Examination Board	12.50	58
	National Centre for Agricultural		
252	Mechanization, Ilorin	12.50	58
253	National Centre for Women Development	12.50	58
	National Cereals Research Institute		
254	Badeggi	12.50	58
	National Commission for Colleges of		
255	Education	12.50	58
	National Commission for Museums and		
256	Monuments	12.50	58
	National Commission for Nomadic		
257	Education	12.50	58
	National Commission for Refugees,		
258	Migrants and IDPs	12.50	58
	National Commissions for Persons with		
259	Disabilities	12.50	58
260	National Council for Arts and Culture	12.50	58
261	National Defence Academy, Kaduna	12.50	58
262	National Defence College	12.50	58
263	National Ear Care Centre	12.50	58
264	National Economic Reconstruction Fund	12.50	58
265	National Emergency Management Agency	12.50	58
	National Environmental Standards and		
266	Regulations Enforcement Agency	12.50	58
267	National Examinations Council	12.50	58
268	National Eye Center	12.50	58
269	National Film and Video Censors Board	12.50	58
270	National Gallery for Art	12.50	58
271	National Hajj Commission of Nigeria	12.50	58
	National Horticultural Research Institute,		
272	Ibadan	12.50	58
273	National Hospital	12.50	58
274	National Human Rights Commission	12.50	58
275	National Hydrological Services Agency	12.50	58
276	National Industrial Court	12.50	58
	National Information Technology		
277	Development Agency	12.50	58
278	National Institute for Cultural Orientation	12.50	58
	National Institute for Legislative and		
279	Democratic Studies	12.50	58
	National Institute for Policy and Strategic		
280	Studies, Kuru	12.50	58
281	National Institute for Sports	12.50	58
	National Institute of Construction		
282	Technology, Uromi	12.50	58

HUMAN RESOURCES AND INCLUSION

283	National Institute of Educational Planning and Administration	12.50	58
284	National Institute of Pharmaceutical Research And Development, Abuja	12.50	58
285	National Insurance Commission	12.50	58
286	National Judicial Council	12.50	58
287	National Lottery Trust Fund	12.50	58
288	National Mathematical Centre	12.50	58
289	National Office for Technology Acquisition and Promotion	12.50	58
290	National Oil Spill Detection and Response Agency	12.50	58
291	National Open University of Nigeria	12.50	58
292	National Orientation Agency	12.50	58
293	National Orthopaedic Hospital Enugu	12.50	58
294	National Orthopaedic Hospital Lagos	12.50	58
295	National Pension Commission	12.50	58
296	National Population Commission	12.50	58
297	National Power Training Institute	12.50	58
298	National Primary Health Care Development Agency	12.50	58
299	National Productivity Centre	12.50	58
300	National Root Crops Research Institute, Umudike	12.50	58
301	National Salaries Incomes and Wages Commission	12.50	58
302	National Space Research and Development Agency	12.50	58
303	National Steel Raw Materials Exploration Agency, Kaduna	12.50	58
304	National Sugar Development Council	12.50	58
305	National Teachers Institute	12.50	58
306	National Tuberculosis and Leprosy Training Center, Zaria	12.50	58
307	National Universities Commission	12.50	58
308	National Veterinary Research Institute, Vom	12.50	58
309	National Water Resources Institute, Kaduna	12.50	58
310	National Youth Service Corps	12.50	58
311	New Partnership for African Development	12.50	58
312	News Agency of Nigeria	12.50	58
313	Niger Delta Development Commission	12.50	58
314	Niger Delta River Basin Development Authority	12.50	58
315	Nigeria Agricultural Quarantine Service	12.50	58
316	Nigeria Arabic Language Village, Ngala, Borno State	12.50	58

317	Nigeria Commodity Exchange	12.50	58
318	Nigeria Customs Service	12.50	58
319	Nigeria Deposit Insurance Corporation	12.50	58
320	Nigeria Diaspora Commission	12.50	58
321	Nigeria Electricity Liability Management Limited	12.50	58
322	Nigeria Export-Import Bank	12.50	58
323	Nigeria Immigration Service	12.50	58
324	Nigeria Institute for Hospitality and Tourism	12.50	58
325	Nigeria Institute for Medical Research, Yaba	12.50	58
326	Nigeria Institute of Soil Science	12.50	58
327	Nigeria Nuclear Regulatory Authority	12.50	58
328	Nigeria Social Insurance Trust Fund	12.50	58
329	Nigerian Agricultural Insurance Corporation	12.50	58
330	Nigerian Airspace Management Agency	12.50	58
331	Nigerian Army College of Education, Ilorin	12.50	58
332	Nigerian Building and Road Research Institute, Lagos	12.50	58
333	Nigerian Bulk Electricity Trading PLC	12.50	58
334	Nigerian Christian Pilgrims Commission	12.50	58
335	Nigerian Civil Aviation Authority	12.50	58
336	Nigerian Coal Corporation	12.50	58
337	Nigerian College of Aviation Technology, Zaria	12.50	58
338	Nigerian Communication Commission	12.50	58
339	Nigerian Content Development and Monitoring Board	12.50	58
340	Nigerian Copyright Commission	12.50	58
341	Nigerian Correctional Service	12.50	58
342	Nigerian Council of Food Science and Technology	12.50	58
343	Nigerian Educational Research and Development Council	12.50	58
344	Nigerian Electricity Management Services Agency	12.50	58
345	Nigerian Electricity Regulatory Commission	12.50	58
346	Nigerian Export Processing Zones Authority	12.50	58
347	Nigerian Film Corporation	12.50	58
348	Nigerian Financial Intelligence Unit	12.50	58
349	Nigerian Football Federation	12.50	58
350	Nigerian Geological Survey Agency	12.50	58
351	Nigerian Institute of Animal Science	12.50	58

HUMAN RESOURCES AND INCLUSION

352	Nigerian Institute of International Affairs, Lagos	12.50	58	392	Project Development Institute, Enugu	12.50	58
353	Nigerian Institute of Leather and Science Technology	12.50	58	393	Public Service Institute of Nigeria	12.50	58
354	Nigerian Institute of Mining and Geosciences	12.50	58	394	Radiographers Registration Board of Nigeria	12.50	58
355	Nigerian Institute of Science Laboratory Technology, Ibadan	12.50	58	395	Raw Materials Research and Development Council	12.50	58
356	Nigerian Institute of Social and Economic Research	12.50	58	396	Rubber Research Institute of Nigeria, Benin	12.50	58
357	Nigerian Institute of Transportation Technology	12.50	58	397	Rural Electrification Agency	12.50	58
358	Nigerian Investment Promotion Commission	12.50	58	398	Samaru College of Agriculture (Dae), Zaria		
359	Nigerian Law School	12.50	58	398	Kaduna State	12.50	58
360	Nigerian Maritime Administration and Safety Agency	12.50	58	399	Servicom	12.50	58
361	Nigerian Maritime University, Okerenkoko, Delta	12.50	58	400	Small and Medium Enterprise Development Authority of Nigeria	12.50	58
362	Nigerian Meteorological Agency	12.50	58	401	Standards Organisation of Nigeria	12.50	58
363	Nigerian Midstream and Downstream Petroleum Regulatory Authority	12.50	58	402	Supreme Court of Nigeria	12.50	58
364	Nigerian National Merit Award	12.50	58	403	Surveyors Council of Nigeria	12.50	58
365	Nigerian National Petroleum Corporation	12.50	58	404	Teachers Registration Council of Nigeria	12.50	58
366	Nigerian Office for Trade Negotiation	12.50	58	405	Transmission Company of Nigeria	12.50	58
367	Nigerian Police Academy	12.50	58	406	Universal Basic Education Commission	12.50	58
368	Nigerian Police Force	12.50	58	407	University College Hospital Ibadan	12.50	58
369	Nigerian Ports Authority	12.50	58	408	University of Abuja	12.50	58
370	Nigerian Postal Service	12.50	58	409	University of Abuja Teaching Hospital	12.50	58
371	Nigerian Railway Corporation	12.50	58	410	University of Benin	12.50	58
372	Nigerian Shippers Council	12.50	58	411	University of Benin Teaching Hospital	12.50	58
373	Nigerian Stored Products Research Institute, Ilorin	12.50	58	412	University of Calabar	12.50	58
374	Nigerian Television Authority	12.50	58	413	University of Calabar Teaching Hospital	12.50	58
375	Nigerian Tourism Development Corporation	12.50	58	414	University of Ibadan	12.50	58
376	Nigerian Upstream Petroleum Regulatory Commission	12.50	58	415	University of Ilorin	12.50	58
377	Nnamdi Azikiwe University, Awka	12.50	58	416	University of Ilorin Teaching Hospital	12.50	58
378	Nnamdi Azikwe Teaching Hospital	12.50	58	417	University of Jos	12.50	58
379	North East Development Commission	12.50	58	418	University of Lagos	12.50	58
380	Obafemi Awolowo Teaching Hospital	12.50	58	419	University of Maiduguri	12.50	58
381	Obafemi Awolowo University, Ile-Ife	12.50	58	420	University of Nigeria Teaching Hospital	12.50	58
382	Office of the Auditor General of the Federation	12.50	58	421	University of Port-Harcourt	12.50	58
383	Office of The Head of Civil Service of the Federation	12.50	58	422	University of Port-Harcourt Teaching Hospital	12.50	58
384	Office of The SCF	12.50	58	423	University of Uyo	12.50	58
385	Office of the Surveyor-General of the Federation	12.50	58	424	University of Uyo Teaching Hospital	12.50	58
386	Oil and Gas Free Zones Authority	12.50	58	425	Upper Benue River Basin Development Authority	12.50	58
387	Pension Transitional Arrangement Directorate	12.50	58	426	Usmanu DanFodio University Teaching Hospital	12.50	58
388	Petroleum Technology Development Fund	12.50	58	427	Usmanu Danfodio University, Sokoto	12.50	58
389	Petroleum Training Institute, Effurun	12.50	58	428	Voice of Nigeria	12.50	58
390	Pharmacist Council of Nigeria	12.50	58	429	W.U Federal Polytechnic, Birnin Kebbi	12.50	58
391	Police Service Commission	12.50	58	430	West African Examination Council	12.50	58
				431	Yaba College of Technology, Yaba, Lagos	12.50	58
				432	Ministry of Defence	2.08	432

The table above depicts Institutions that have some level of compliance with the identified sub-variables. Institutions from Number 1-432.

Note: Institutions not mentioned scored zero.

PROCUREMENT

SN	Ministries, Departments and Agencies	% Score	Rank
1	Bureau of Public Procurement	75.00	1
2	Nigerian Communication Commission	75.00	1
3	Oil and Gas Free Zones Authority	75.00	1
4	National Pension Commission	62.50	4
5	Nigeria Customs Service	58.33	5
6	Nigerian Extractive Industries Transparency Initiative	58.33	5
7	Corporate Affairs Commission	58.30	7
8	Securities and Exchange Commission	54.15	8
9	Community Health Practitioners Registration Board	50.00	9
10	Computer Professionals Registration Council of Nigeria	50.00	9
11	Council for the Regulation of Freight Forwarding in Nigeria	50.00	9
12	Dental Therapist Registration Board of Nigeria	50.00	9
13	Federal Road Safety Commission	50.00	9
14	Medical Rehabilitation Therapists Board of Nigeria	50.00	9
15	National Agency for Food and Drug Administration and Control	50.00	9
16	National Board for Technical Education	50.00	9
17	National Commission for Colleges of Education	50.00	9
18	National Examinations Council	50.00	9
19	National Film and Video Censors Board	50.00	9
20	National Hajj Commission of Nigeria	50.00	9
21	National Lottery Regulatory Commission	50.00	9
22	National Universities Commission	50.00	9
23	Nigeria Nuclear Regulatory Authority	50.00	9
24	Nigerian Christian Pilgrims Commission	50.00	9
25	Nigerian Electricity Management Services Agency	50.00	9
26	Nigerian Institute of Animal Science	50.00	9
27	Nigerian Institute of Science Laboratory Technology, Ibadan	50.00	9
28	Nigerian Mining Cadastre Office	50.00	9
29	Nigerian Ports Authority	50.00	9
30	Nigerian Investment Promotion Commission	33.33	30
31	Nigerian Shippers Council	33.33	30
32	Advertising Practitioners Council of Nigeria	29.15	32

SN	Ministries, Departments and Agencies	% Score	Rank
33	COREN	29.15	32
34	Ministry of Health	29.15	32
35	National Agricultural Seed Council	29.15	32
36	National Environmental Standards and Regulations Enforcement Agency	29.15	32
37	Bureau of Public Service Reforms	25.00	37
38	Central Bank of Nigeria	25.00	37
39	Council of Nigerian Mining Engineers and Geosciences	25.00	37
40	Debt Management Office	25.00	37
41	Development Bank of Nigeria	25.00	37
42	Federal Competition and Consumer Protection Commission	25.00	37
43	Federal Housing Authority	25.00	37
44	Federal Produce Inspection Services	25.00	37
45	Medical and Dental Council of Nigeria	25.00	37
46	Medical Laboratory Science Council of Nigeria, Yaba	25.00	37
47	Ministry of Agriculture and Rural Development	25.00	37
48	Ministry of Communications and Digital Economy	25.00	37
49	Ministry of Labour and Employment	25.00	37
50	Ministry of Mines and Steel Development	25.00	37
51	National Biosafety Management Agency	25.00	37
52	National Blood Service Commission	25.00	37
53	National Commissions for Persons with Disabilities	25.00	37
54	National Information Technology Development Agency	25.00	37
55	National Library of Nigeria	25.00	37
56	Niger Delta Development Commission	25.00	37
57	Nigeria Commodity Exchange	25.00	37
58	Nigerian Copyright Commission	25.00	37
59	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.00	37
60	Office of the Auditor General of the Federation	25.00	37
61	Pharmacist Council of Nigeria	25.00	37
62	Surveyors Council of Nigeria	25.00	37
63	Teachers Registration Council of Nigeria	25.00	37
64	Family Homes Fund Ltd	20.83	64
65	Federal Inland Revenue Service	16.65	65
66	Infrastructure Concession Regulatory Commission	16.65	65

PROCUREMENT

67	National Identity Management Commission	16.65	65	89	Federal Airports Authority of Nigeria	4.15	83
68	National Centre for Disease Control	12.50	68	90	Federal Co-operative College, Kaduna	4.15	83
69	National Obstetric Fitsula Centre, Abakaliki	12.50	68	91	Federal Institute of Industrial Research, Oshodi	4.15	83
70	National Productivity Centre	12.50	68	92	Federal Polytechnic of Oil and Gas Bonny, Rivers	4.15	83
71	Transmission Company of Nigeria	12.50	68	93	Financial Reporting Council of Nigeria	4.15	83
72	Universal Basic Education Commission	12.50	68	94	H.A Federal Polytechnic Kazaure, Jigawa	4.15	83
73	Accident and Investigation Bureau	8.33	73	95	Jos University Teaching Hospital	4.15	83
74	National Human Rights Commission	8.33	73	96	Ministry of Water Resources	4.15	83
75	National Orientation Agency	8.33	73	97	National Agency for the Control of Aids	4.15	83
76	National Veterinary Research Institute, Vom	8.33	73	98	National Cereals Research Institute Badeggi	4.15	83
77	Nigerian Content Development and Monitoring Board	8.33	73	99	National Commission for Nomadic Education	4.15	83
78	Nigerian Maritime Administration and Safety Agency	8.33	73	100	National Institute for Nigerian Languages, Aba	4.15	83
79	Nigerian Postal Service	8.33	73	101	National Power Training Institute	4.15	83
80	Office of The SGF	8.33	73	102	National Salaries Incomes and Wages Commission	4.15	83
81	Institute for Peace and Conflict Resolution	8.30	81	103	Nigeria Electricity Liability Management Limited	4.15	83
82	NIGCOMSAT	8.30	81	104	Nigerian Agricultural Insurance Corporation	4.15	83
83	Agricultural Research Council of Nigeria	4.15	83	105	Nigerian Institute of International Affairs, Lagos	4.15	83
84	Ajaokuta Steel Company Limited	4.15	83	106	Pension Transitional Arrangement Directorate	4.15	83
85	Bank of Industry	4.15	83	107	Petroleum Training Institute, Effurun	4.15	83
86	Bureau of Public Enterprise	4.15	83	108	Public Service Institute of Nigeria	4.15	83
87	Citizenship and Leadership Training Centre	4.15	83				
88	Cocoa Research Institute of Nigeria, Ibadan	4.15	83				

The table above depicts Institutions that have some level of compliance with the identified sub-variables. Institutions from Number 1-108.

Note: Institutions not mentioned scored zero.

CITIZENS ENGAGEMENT

SN	Ministries, Departments and Agencies	% Score	Rank
1	Bank of Industry	100.00	1
2	Bureau of Public Service Reforms	87.50	2
3	National Pension Commission	87.50	2
4	Nigeria Sovereign Investment Authority	87.50	2
5	Nigerian Extractive Industries Transparency Initiative	87.50	2
6	Nigerian Investment Promotion Commission	87.50	2
7	Cocoa Research Institute of Nigeria, Ibadan	83.33	7
8	Debt Management Office	83.33	7
9	Development Bank of Nigeria	83.33	7
10	Nigeria Deposit Insurance Corporation	83.33	7
11	Tertiary Education Trust Fund	83.33	7
12	Bayero University Kano	79.15	12
13	Central Bank of Nigeria	79.15	12
14	Financial Reporting Council of Nigeria	79.15	12
15	Fiscal Responsibility Commission	79.15	12
16	Independent Corrupt Practices and Other Related Offences Commission	79.15	12
17	Infrastructure Concession Regulatory Commission	79.15	12
18	National Centre for Disease Control	79.15	12
19	National Directorate of Employment	79.15	12
20	National Drug Law Enforcement Agency	79.15	12
21	National Human Rights Commission	79.15	12
22	National Primary Health Care Development Agency	79.15	12
23	Council of Nigerian Mining Engineers and Geosciences	75.00	23
24	Federal Neuro-Psychiatric Hospital Enugu	75.00	23
25	Institute for Peace and Conflict Resolution	75.00	23
26	Ministry of Petroleum Resources	75.00	23
27	National Oil Spill Detection and Response Agency	75.00	23
28	National Veterinary Research Institute, Vom	75.00	23
29	Nigeria Institute of Soil Science	75.00	23
30	Nigerian Content Development and Monitoring Board	75.00	23
31	Nigerian Export Promotion Council	75.00	23
32	Nigerian Shippers Council	75.00	23
33	Nigerian Upstream Petroleum Regulatory Commission	75.00	23
34	Bureau of Public Procurement	70.83	34

SN	Ministries, Departments and Agencies	% Score	Rank
35	National Agency for the Control of Aids	70.83	34
36	Nigeria Atomic Energy Commission	70.83	34
37	Nigerian Communication Commission	70.83	34
38	Public Complaints Commission	70.83	34
39	Universal Basic Education Commission	70.83	34
40	Federal Civil Service Commission	66.65	40
41	National Agricultural Seed Council	66.65	40
42	Nigerian Financial Intelligence Unit	66.65	40
43	Nigerian Institute of Advanced Legal Studies	66.65	40
44	Office of the Auditor General of the Federation	66.65	40
45	University of Ilorin	66.65	40
46	Abubakar Tafawa Balewa University Teaching Hospital	62.50	46
47	Abuja Enterprise Agency	62.50	46
48	Abuja Metropolitan Management Council	62.50	46
49	Accident and Investigation Bureau	62.50	46
50	Administrative Staff College of Nigeria	62.50	46
51	Agricultural and Rural Management Training Institute	62.50	46
52	Agricultural Research Council of Nigeria	62.50	46
53	Ahmadu Bello University, Zaria	62.50	46
54	Air force Institute of Technology, Kaduna	62.50	46
55	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	62.50	46
56	Alex Ekueme University, Ndufu-Alike, Ebonyi	62.50	46
57	Alvan Ikoku College of Education, Owerri	62.50	46
58	Anambra - Imo River Basin Development Authority	62.50	46
59	Auchi Polytechnic, Edo	62.50	46
60	Bank of Agriculture	62.50	46
61	Budget Office of the Federation	62.50	46
62	Bureau of Public Enterprise	62.50	46
63	Centre for Black African Arts and Culture	62.50	46
64	Centre for Management Development	62.50	46
65	Citizenship and Leadership Training Centre	62.50	46
66	Community Health Practitioners Registration Board	62.50	46
67	Corporate Affairs Commission	62.50	46
68	Council for the Regulation of Freight Forwarding in Nigeria	62.50	46

CITIZENS ENGAGEMENT

69	Dental Therapist Registration Board of Nigeria	62.50	46
70	Economic And Financial Crimes Commission	62.50	46
71	Family Homes Fund Ltd	62.50	46
72	FCE (Technical), Asaba	62.50	46
73	FCE (Technical), Gombe	62.50	46
74	FCE (Technical), Omuku, River	62.50	46
75	FCE Eha-Amufu, Enugu	62.50	46
76	FCE Kano	62.50	46
77	FCE Obudu, Cross River	62.50	46
78	FCE Yola, Adamawa	62.50	46
79	FCE Zaria, Kaduna	62.50	46
80	FCT Water Board Abuja	62.50	46
81	Federal Airports Authority of Nigeria	62.50	46
82	Federal Capital Development Authority	62.50	46
83	Federal Capital Territory Abuja	62.50	46
84	Federal Capital Territory Internal Revenue	62.50	46
85	Federal Character Commission	62.50	46
86	Federal College of Agriculture Akure	62.50	46
87	Federal College of Agriculture, Ibadan, Oyo State.	62.50	46
88	Federal College of Fisheries and Marine Technology, Lagos	62.50	46
89	Federal College of Forestry Mechanization, Afaka, Kaduna State	62.50	46
90	Federal College of Forestry, Jos, Plateau State	62.50	46
91	Federal College of Freshwater Fisheries Technology, NewBussa	62.50	46
92	Federal College of Land Resources Technology, Owerri, Imo State	62.50	46
93	Federal College of Wildlife Management, New Bussa, Niger State	62.50	46
94	Federal Co-operative College, Ibadan	62.50	46
95	Federal Co-operative College, Kaduna	62.50	46
96	Federal High Court	62.50	46
97	Federal Housing Authority	62.50	46
98	Federal Inland Revenue Service	62.50	46
99	Federal Judicial Service Commission	62.50	46
100	Federal Medical Centre, Abuja	62.50	46
101	Federal Medical Centre, Asaba	62.50	46
102	Federal Medical Centre, Birnin Kebbi	62.50	46
103	Federal Medical Centre, Birnin Kudu	62.50	46
104	Federal Medical Centre, Ebute Metta	62.50	46
105	Federal Medical Centre, Jalingo	62.50	46
106	Federal Medical Centre, Katsina	62.50	46
107	Federal Medical Centre, Umuahia	62.50	46

108	Federal Medical Centre, Yenogoa	62.50	46
109	Federal Medical Centre, Yola	62.50	46
110	Federal Mortgage Bank of Nigeria	62.50	46
111	Federal Neuro-Psychiatric Hospital Abeokuta	62.50	46
112	Federal Neuro-Psychiatric Hospital Benin-City	62.50	46
113	Federal Neuro-Psychiatric Hospital Calabar	62.50	46
114	Federal Neuro-Psychiatric Hospital Kaduna	62.50	46
115	Federal Neuro-Psychiatric Hospital Maiduguri	62.50	46
116	Federal Neuro-Psychiatric Hospital Yaba	62.50	46
117	Federal Polytechnic Ado Ekiti	62.50	46
118	Federal Polytechnic Bauchi	62.50	46
119	Federal Polytechnic Ekowe, Bayelsa	62.50	46
120	Federal Polytechnic Idah, Kogi	62.50	46
121	Federal Polytechnic Ile-Oluji, Ondo	62.50	46
122	Federal Polytechnic Kaltungo, Gombe State	62.50	46
123	Federal Polytechnic Kaura Namoda, Zamfara	62.50	46
124	Federal Polytechnic Nakede, Owerri	62.50	46
125	Federal Polytechnic of Oil and Gas Bonny, Rivers	62.50	46
126	Federal Polytechnic Offa, Kwara	62.50	46
127	Federal Polytechnic Oko, Anambra	62.50	46
128	Federal Polytechnic Ukana, Akwa Ibom	62.50	46
129	Federal Produce Inspection Services	62.50	46
130	Federal Road Safety Commission	62.50	46
131	Federal Roads Maintenance Agenc	62.50	46
132	Federal School of Occupational Therapy, Yaba	62.50	46
133	Federal Teaching Hospital Ido-Ekiti	62.50	46
134	Federal University Birnin Kebbi	62.50	46
135	Federal University Dutse, Jigawa	62.50	46
136	Federal University Dutsin-ma, Katsina	62.50	46
137	Federal University Gashua, Yobe	62.50	46
138	Federal University Gusau, Zamfara	62.50	46
139	Federal University Ilokoja, Kog	62.50	46
140	Federal University of Agriculture Zuru	62.50	46
141	Federal University of Technology, Akure	62.50	46
142	Federal University of Technology, Minna	62.50	46
143	Federal University of Technology, Owerri	62.50	46
144	Federal University Otuoke, Bayelsa	62.50	46
145	Federal University Oye-Ekiti, Ekiti	62.50	46
146	Federal University Wukari, Taraba	62.50	46
147	FG Staff Housing Loans Board	62.50	46
148	Forestry Research Institute of Nigeria, Ibadan	62.50	46

CITIZENS ENGAGEMENT

149	Galaxy Backbone	62.50	46
150	Independent National Electoral Commission	62.50	46
151	Industrial Training Fund	62.50	46
152	Institute for Agricultural Research and Training, Ibadan	62.50	46
153	Institute of Chartered Chemists of Nigeria	62.50	46
154	Institute of Public Analysts of Nigeria	62.50	46
155	Integrated Water Resource Management Commission	62.50	46
156	Investment and Securities Tribunal	62.50	46
157	Irrua Specialist Teaching Hospital	62.50	46
158	Jos University Teaching Hospital	62.50	46
159	Kaduna Polytechnic, Kaduna	62.50	46
160	Lagos University Teaching Hospital	62.50	46
161	Legal Aid Council of Nigeria	62.50	46
162	Lower Benue River Basin Development Authority	62.50	46
163	Lower Niger River Basin Development Authority	62.50	46
164	Maritime Academy of Nigeria	62.50	46
165	Medical and Dental Council of Nigeria	62.50	46
166	Medical Laboratory Science Council of Nigeria, Yaba	62.50	46
167	Medical Rehabilitation Therapists Board of Nigeria	62.50	46
168	Michael Opara University of Agriculture, Umudike	62.50	46
169	Military Pension Board	62.50	46
170	Ministry of Agriculture and Rural Development	62.50	46
171	Ministry of Aviation	62.50	46
172	Ministry of Communications and Digital Economy	62.50	46
173	Ministry of Defence	62.50	46
174	Ministry of Education	62.50	46
175	Ministry of Environment	62.50	46
176	Ministry of Finance, Budget and National Planning	62.50	46
177	Ministry of Foreign Affairs	62.50	46
178	Ministry of Health	62.50	46
179	Ministry of Humanitarian Affairs, Disaster Management & Social Development	62.50	46
180	Ministry of Industry, Trade and Investment	62.50	46
181	Ministry of Information and Culture	62.50	46
182	Ministry of Interior	62.50	46
183	Ministry of Justice	62.50	46
184	Ministry of Labour and Employment	62.50	46
185	Ministry of Mines and Steel Development	62.50	46

186	Ministry of Science, Technology and Innovation	62.50	46
187	Ministry of Transportation	62.50	46
188	Ministry of Water Resources	62.50	46
189	Ministry of Works and Housing	62.50	46
190	Ministry of Youth and Sports Development	62.50	46
191	National Agency for Food and Drug Administration and Control	62.50	46
192	National Agency for Prohibition of Trafficking in Persons	62.50	46
193	National Agency for Science and Engineering Infrastructure	62.50	46
194	National Agency for the Great Green Wall	62.50	46
195	National Arbovirus and Vector Research, Enugu	62.50	46
196	National Automotive Design and Development Council	62.50	46
197	National Biotechnology Development Agency	62.50	46
198	National Blood Service Commission	62.50	46
199	National Board for Arabic and Islamic Studies	62.50	46
200	National Board for Technology Incubation	62.50	46
201	National Bureau of Statistics	62.50	46
202	National Business and Technical Examination Board	62.50	46
203	National Centre for Technology Management, Ile-Ife	62.50	46
204	National Centre for Agricultural Mechanization, Ilorin	62.50	46
205	National Cereals Research Institute Badeggi	62.50	46
206	National Commission for Colleges of Education	62.50	46
207	National Commission for Museums and Monuments	62.50	46
208	National Commission for Refugees, Migrants and IDPs	62.50	46
209	National Commissions for Persons with Disabilities	62.50	46
210	National Council for Arts and Culture	62.50	46
211	National Defence College	62.50	46
212	National Economic Reconstruction Fund	62.50	46
213	National Emergency Management Agency	62.50	46
214	National Environmental Standards and Regulations Enforcement Agency	62.50	46
215	National Eye Center	62.50	46
216	National Film and Video Censors Board	62.50	46
217	National Gallery for Art	62.50	46

CITIZENS ENGAGEMENT

218	National Hajj Commission of Nigeria	62.50	46
219	National Health Insurance Scheme	62.50	46
220	National Horticultural Research Institute, Ibadan	62.50	46
221	National Identity Management Commission	62.50	46
222	National Industrial Court	62.50	46
223	National Information Technology Development Agency	62.50	46
224	National Institute for Cultural Orientation	62.50	46
225	National Institute for Legislative and Democratic Studies	62.50	46
226	National Institute for Nigerian Languages, Aba	62.50	46
227	National Institute for Policy and Strategic Studies, Kuru	62.50	46
228	National Institute for Sports	62.50	46
229	National Institute of Construction Technology, Uromi	62.50	46
230	National Institute of Pharmaceutical Research And Development, Abuja	62.50	46
231	National Insurance Commission	62.50	46
232	National Judicial Council	62.50	46
233	National Library of Nigeria	62.50	46
234	National Lottery Regulatory Commission	62.50	46
235	National Lottery Trust Fund	62.50	46
236	National Mathematical Centre	62.50	46
237	National Metallurgical Development Center, Jos	62.50	46
238	National Obstetric Fitsula Centre, Abakaliki	62.50	46
239	National Open University of Nigeria	62.50	46
240	National Orientation Agency	62.50	46
241	National Orthopaedic Hospital Lagos	62.50	46
242	National Population Commission	62.50	46
243	National Power Training Institute	62.50	46
244	National Productivity Centre	62.50	46
245	National Root Crops Research Institute, Umudike	62.50	46
246	National Salaries Incomes and Wages Commission	62.50	46
247	National Space Research and Development Agency	62.50	46
248	National Steel Raw Materials Exploration Agency, Kaduna	62.50	46
249	National Sugar Development Council	62.50	46
250	National Teachers Institute	62.50	46
251	National Tuberculosis and Leprosy Training Center, Zaria	62.50	46
252	National Universities Commission	62.50	46

253	National Water Resources Institute, Kaduna	62.50	46
254	National Youth Service Corps	62.50	46
255	New Partnership for African Development	62.50	46
256	News Agency of Nigeria	62.50	46
257	NIGCOMSAT	62.50	46
258	Niger Delta Development Commission	62.50	46
259	Nigeria Agricultural Quarantine Service	62.50	46
260	Nigeria Commodity Exchange	62.50	46
261	Nigeria Customs Service	62.50	46
262	Nigeria Diaspora Commission	62.50	46
263	Nigeria Electricity Liability Management Limited	62.50	46
264	Nigeria Export-Import Bank	62.50	46
265	Nigeria Immigration Service	62.50	46
266	Nigeria Institute for Medical Research, Yaba	62.50	46
267	Nigeria Nuclear Regulatory Authority	62.50	46
268	Nigeria Social Insurance Trust Fund	62.50	46
269	Nigerian Agricultural Insurance Corporation	62.50	46
270	Nigerian Air Force	62.50	46
271	Nigerian Building and Road Research Institute, Lagos	62.50	46
272	Nigerian Bulk Electricity Trading PLC	62.50	46
273	Nigerian Christian Pilgrims Commission	62.50	46
274	Nigerian Civil Aviation Authority	62.50	46
275	Nigerian College of Aviation Technology, Zaria	62.50	46
276	Nigerian Copyright Commission	62.50	46
277	Nigerian Correctional Service	62.50	46
278	Nigerian Council of Food Science and Technology	62.50	46
279	Nigerian Electricity Management Services Agency	62.50	46
280	Nigerian Electricity Regulatory Commission	62.50	46
281	Nigerian Export Processing Zones Authority	62.50	46
282	Nigerian Geological Survey Agency	62.50	46
283	Nigerian Institute of Animal Science	62.50	46
284	Nigerian Institute of International Affairs, Lagos	62.50	46
285	Nigerian Institute of Leather and Science Technology	62.50	46
286	Nigerian Institute of Mining and Geosciences	62.50	46
287	Nigerian Institute of Science Laboratory Technology, Ibadan	62.50	46
288	Nigerian Institute of Social and Economic Research	62.50	46

	Nigerian Institute of Transportation		
289	Technology	62.50	46
290	Nigerian Law School	62.50	46
	Nigerian Maritime Administration and		
291	Safety Agency	62.50	46
292	Nigerian Meteorological Agency	62.50	46
	Nigerian Midstream and Downstream		
293	Petroleum Regulatory Authority	62.50	46
294	Nigerian Mining Cadastre Office	62.50	46
295	Nigerian National Petroleum Corporation	62.50	46
296	Nigerian Office for Trade Negotiation	62.50	46
297	Nigerian Police Academy	62.50	46
298	Nigerian Police Force	62.50	46
299	Nigerian Ports Authority	62.50	46
300	Nigerian Postal Service	62.50	46
301	Nigerian Railway Corporation	62.50	46
	Nigerian Stored Products Research Institute,		
302	Ilorin	62.50	46
303	Nigerian Television Authority	62.50	46
304	Nigerian Tourism Development Corporation	62.50	46
305	Nnamdi Azikiwe University, Awka	62.50	46
306	North East Development Commission	62.50	46
307	Office of The SGF	62.50	46
	Office of the Surveyor-General of the		
308	Federation	62.50	46
309	Oil and Gas Free Zones Authority	62.50	46
	Pension Transitional Arrangement		
310	Directorate	62.50	46
311	Petroleum Technology Development Fund	62.50	46
312	Petroleum Training Institute, Effurun	62.50	46
313	Pharmacist Council of Nigeria	62.50	46
314	Project Development Institute, Enugu	62.50	46
315	Public Service Institute of Nigeria	62.50	46
	Raw Materials Research and Development		
316	Council	62.50	46
317	Rubber Research Institute of Nigeria, Benin	62.50	46
318	Rural Electrification Agency	62.50	46
319	Servicom	62.50	46
	Small and Medium Enterprise Development		
320	Authority of Nigeria	62.50	46
321	Standards Organisation of Nigeria	62.50	46
322	Supreme Court of Nigeria	62.50	46
323	Surveyors Council of Nigeria	62.50	46
324	Transmission Company of Nigeria	62.50	46
325	University College Hospital Ibadan	62.50	46
326	University of Abuja	62.50	46
327	University of Abuja Teaching Hospital	62.50	46
328	University of Benin	62.50	46

329	University of Benin Teaching Hospital	62.50	46
330	University of Calabar	62.50	46
331	University of Calabar Teaching Hospital	62.50	46
332	University of Ilorin Teaching Hospital	62.50	46
333	University of Jos	62.50	46
334	University of Lagos	62.50	46
335	University of Nigeria Teaching Hospital	62.50	46
336	University of Port-Harcourt	62.50	46
	University of Port-Harcourt Teaching		
337	Hospital	62.50	46
338	University of Uyo	62.50	46
339	University of Uyo Teaching Hospital	62.50	46
	Upper Benue River Basin Development		
340	Authority	62.50	46
	Usmanu DanFodio University Teaching		
341	Hospital	62.50	46
342	Usmanu Danfodio University, Sokoto	62.50	46
343	Yaba College of Technology, Yaba, Lagos	62.50	46
344	Joint Admission and Matriculation Board	50.00	344
345	Ministry of Women Affairs	50.00	344
	National Animal Production Research		
346	Institute	50.00	344
347	National Ear Care Centre	50.00	344
348	National Hospital	50.00	344
349	National Hydrological Services Agency	50.00	344
	National Institute for Freshwater Fisheries		
350	Research, New-Bussa	50.00	344
351	Nigerian Army	50.00	344
352	Nigerian Army University, Biu	50.00	344
353	Nigerian Film Corporation	50.00	344
354	Nigerian National Merit Award	50.00	344
355	Nigerian Navy	50.00	344
356	Obafemi Awolowo Teaching Hospital	50.00	344
	Office of The Head of Civil Service of the		
357	Federation	50.00	344
	Samaru College of Agriculture (Dae), Zaria		
358	Kaduna State	50.00	344
359	University of Maiduguri	50.00	344
360	Energy Commission of Nigeria	41.65	360
	Abubakar Tafawa Balewa University,		
361	Bauchi	37.50	361
	Ahmadu Bello University Teaching		
362	Hospital, Zaria	37.50	361
363	Ajaokuta Steel Company Limited	37.50	361
364	Border Communities Development Agency	37.50	361
365	Code of Conduct Bureau	37.50	361
	Computer Professionals Registration		
366	Council of Nigeria	37.50	361

CITIZENS ENGAGEMENT

367	COREN	37.50	361
368	Court of Appeal	37.50	361
369	Defence Headquarter	37.50	361
370	Dental Technologists Registration Board of Nigeria	37.50	361
371	Directorate for Technical Cooperation in Africa	37.50	361
372	Electric Development Institute	37.50	361
373	FCE (Special), Oyo	37.50	361
374	FCE (Technical), Bichi, Kano	37.50	361
375	FCE (Technical), Gusau, Zamfara	37.50	361
376	CE Abeokuta, Ogun	37.50	361
377	FCE Gidan Madi, Sokoto	37.50	361
378	FCE Katsina	37.50	361
379	FCT College of Education, Zuba	37.50	361
380	Federal College of Agriculture Ishiagu, Ebonyi State	37.50	361
381	Federal Competition and Consumer Protection Commission	37.50	361
382	Federal Co-operative College,Oji River	37.50	361
383	Federal Medical Centre, Bida	37.50	361
384	Federal Medical Centre, Makurdi	37.50	361
385	Federal Polytechnic Bida, Niger	37.50	361
386	Federal Polytechnic Damaturu, Yobe	37.50	361
387	Federal Polytechnic Daura, Katsina State	37.50	361
388	Federal Polytechnic Ede, Osun	37.50	361
389	Federal Polytechnic Ilaro, Ogun	37.50	361
390	Federal Polytechnic Mubi, Adamawa	37.50	361
391	Federal Radio Corporation of Nigeria	37.50	361
392	Federal School of Medical Laboratory Jos	37.50	361
393	Federal School of Survey	37.50	361
394	Federal Training Center, Kaduna	37.50	361
395	Federal Training Center, Lagos	37.50	361
396	Federal University of Agriculture, Abeokuta	37.50	361
397	Federal University of Agriculture, Makurdi	37.50	361
398	French Language Village, Badagry, Lagos	37.50	361
399	Institute for Agricultural Research, Zaria	37.50	361
400	Ministry of Niger Delta Affairs	37.50	361
401	Ministry of Police Affairs	37.50	361
402	Ministry of Power	37.50	361
403	National Agricultural Land Development Authority	37.50	361
404	National Assembly Service Commission	37.50	361
405	National Biosafety Management Agency	37.50	361
406	National Board for Technical Education	37.50	361
407	National Boundary Commission	37.50	361
408	National Centre for Women Development	37.50	361

409	National Commission for Nomadic Education	37.50	361
410	National Defence Academy, Kaduna	37.50	361
411	National Examinations Council	37.50	361
412	National Institute for Oceanography and Marine Research	37.50	361
413	National Office for Technology Acquisition and Promotion	37.50	361
414	National Orthopaedic Hospital Enugu	37.50	361
415	Niger Delta River Basin Development Authority	37.50	361
416	Nigeria Institute for Hospitality and Tourism	37.50	361
417	Nigerian Airspace Management Agency	37.50	361
418	Nigerian Army College of Education, Ilorin	37.50	361
419	Nigerian Educational Research and Development Council	37.50	361
420	Nigerian Football Federation	37.50	361
421	Nigerian Maritime University, Okerenkoko, Delta	37.50	361
422	Obafemi Awolowo University, Ile-Ife	37.50	361
423	Radiographers Registration Board of Nigeria	37.50	361
424	Revenue Mobilisation Allocation and Fiscal Commission	37.50	361
425	Securities and Exchange Commission	37.50	361
426	Sheda Science and Technology Complex	37.50	361
427	Teachers Registration Council of Nigeria	37.50	361
428	University of Ibadan	37.50	361
429	University of Nigeria Nsukka	37.50	361
430	West African Examination Council	37.50	361
431	Lake Chad Research Institute, Maiduguri	25.00	431
432	National Institute of Educational Planning and Administration	25.00	431
433	National Iron Ore Mining Company	25.00	431
434	National Park Service	25.00	431
435	Nigeria Arabic Language Village, Ngala, Borno State	25.00	431
436	Nnamdi Azikwe Teaching Hospital	25.00	431
437	Voice of Nigeria	25.00	431
438	W.U Federal Polytechnic, Birnin Kebbi	25.00	431
439	Chad Basin River Basin Development Authority	12.50	439
440	College of Agriculture (Dae), Kabba, Kogi State	12.50	439
441	FCE (Technical), Potiskum, Yobe	12.50	439
442	FCE Kontagora, Niger	12.50	439
443	Federal College of Agricultural Produce Technology, Kano	12.50	439

CITIZENS ENGAGEMENT

444	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	12.50	439
445	Federal College of Animal Health and Production Technology, Vom, Plateau State	12.50	439
446	Federal College of Dental technology and Therapy, Enugu	12.50	439
447	Federal College of Forestry, Ibadan, Oyo State	12.50	439

448	Federal College of Freshwater Fisheries Technology, Baga, Borno State	12.50	439
449	Federal Medical Centre, Abeokuta	12.50	439
450	Federal Medical Centre, Azare	12.50	439
451	Federal Medical Centre, Keffi	12.50	439
452	Federal Medical Centre, Owo	12.50	439
453	Moddibo Adama University of Technology, Yola	12.50	439
454	Police Service Commission	8.33	454

The table above depicts Institutions that have some level of compliance with the identified sub-variables. Institutions from Number 1-454.

Note: Institutions not mentioned scored zero.

ANTI-CORRUPTION

SN	Ministries, Departments and Agencies	% Score	Rank
1	Bank of Industry	100	1
2	Independent Corrupt Practices and Other Related Offences Commission	100	1
3	Ministry of Humanitarian Affairs, Disaster Management & Social Development	100	1
4	National Pension Commission	100	1
5	Nigeria Institute for Medical Research, Yaba	100	1
6	Bureau of Public Procurement	50	6
7	Bureau of Public Service Reforms	50	6
8	Development Bank of Nigeria	50	6
9	Independent National Electoral Commission	50	6
10	Ministry of Communications and Digital Economy	50	6
11	Ministry of Health	50	6
12	Ministry of Transportation	50	6
13	National Agency for the Control of Aids	50	6
14	National Judicial Council	50	6
15	Nigeria Deposit Insurance Corporation	50	6
16	Nigeria Electricity Liability Management Limited	50	6
17	Nigeria Export-Import Bank	50	6
18	Nigeria Sovereign Investment Authority	50	6
19	Nigerian Bulk Electricity Trading PLC	50	6
20	Nigerian Shippers Council	50	6

The table above depicts Institutions that have some level of compliance with the identified sub-variables. Institutions from Number 1-20.

Note: Institutions not mentioned scored zero.

SECTORAL RANKING

This section presents the ranking of institutions on sectoral basis.

FEDERAL MINISTRIES

The ranking of 27 Federal Ministries are presented below:

S/N	FEDERAL MINISTRIES	SCORE%	RANK 1	RANK 2
1	Ministry of Finance, Budget and National Planning	32.83	19	1
2	Ministry of Health	31.66	28	2
3	Ministry of Communications and Digital Economy	30.83	32	3
4	Ministry of Humanitarian Affairs, Disaster Management & Social Development	30.83	32	3
5	Ministry of Mines and Steel Development	28.33	53	5
6	Ministry of Agriculture and Rural Development	25.83	68	6
7	Ministry of Labour and Employment	24.00	100	7
8	Ministry of Justice	23.33	101	8
9	Ministry of Transportation	23.33	101	8
10	Ministry of Education	22.36	127	10
11	Ministry of Interior	22.08	128	11
12	Ministry of Environment	21.94	130	12
13	Ministry of Industry, Trade and Investment	21.94	130	12
14	Ministry of Water Resources	21.49	169	14
15	Ministry of Aviation	21.25	170	15
16	Federal Capital Territory Abuja	20.83	175	16
17	Ministry of Foreign Affairs	20.83	175	16
18	Ministry of Petroleum Resources	20.83	175	16
19	Ministry of Youth and Sports Development	20.83	175	16
20	Ministry of Information and Culture	20.00	304	20
21	Ministry of Defence	18.75	333	21
22	Ministry of Science, Technology and Innovation	18.33	335	22
23	Ministry of Works and Housing	18.33	335	22
24	Ministry of Police Affairs	16.67	372	24
25	Ministry of Women Affairs	15.83	377	25
26	Ministry of Niger Delta Affairs	15.00	408	26
27	Ministry of Power	15.00	408	26

Table 8: Ministries Ranking

The Federal Ministry of Finance, Budget and National Planning (19th in the overall ranking) has the highest score of 32.83% and is ranked 1st. Federal Ministry of Health (28th in the overall ranking) is ranked 2nd with 31.66%. The Ministry of Communications and Digital Economy (32nd in the overall ranking) occupies the 3rd rank with a score of 30.83%. These are the most complying ministries with the TII variables.

The least complying ministries with the TII variables are: Ministry of Women Affairs 377th in the overall ranking with a score of 15.83% and ranked 25th in the sectoral ranking, Ministry of Niger Delta Affairs And Ministry of Power ranked 408th in the overall ranking with a score of 15.00% and ranked 26th in the sectoral ranking respectively.

COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS

One Hundred and Eighty Eight (188) Institutions are categorised as clusters. Their ranking is presented below:

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK 1	RANK 2
1	National Pension Commission	48.33	2	1
2	Nigerian Extractive Industries Transparency Initiative	47.50	4	2
3	Bureau of Public Service Reforms	47.17	5	3
4	Nigerian Investment Promotion Commission	45.83	6	4
5	Bureau of Public Procurement	42.50	7	5
6	Debt Management Office	40.83	8	6
7	Independent Corrupt Practices and Other Related Offences Commission	40.83	8	6
8	Nigeria Sovereign Investment Authority	40.83	8	6
9	Tertiary Education Trust Fund	39.16	11	9
10	Nigerian Communication Commission	38.75	12	10
11	Infrastructure Concession Regulatory Commission	35.82	14	11
12	Nigerian Shippers Council	35.00	15	12
13	National Drug Law Enforcement Agency	34.49	16	13
14	Nigerian Mining Cadastre Office	34.17	17	14
15	National Universities Commission	33.00	18	15
16	Budget Office of the Federation	32.83	19	16
17	National Library of Nigeria	32.83	19	16
18	Corporate Affairs Commission	32.49	23	18
19	Fiscal Responsibility Commission	32.32	24	19
20	Community Health Practitioners Registration Board	31.67	25	20
21	Nigeria Nuclear Regulatory Authority	31.67	25	20
22	National Directorate of Employment	31.66	28	22
23	Public Complaints Commission	31.49	31	23
24	Dental Therapist Registration Board of Nigeria	30.83	32	24
25	Medical Rehabilitation Therapists Board of Nigeria	30.83	32	24
26	National Agency for Food and Drug Administration and Control	30.83	32	24

Table 9: Commissions, Agencies and Departments Ranking

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK 1	RANK 2	S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK 1	RANK 2
27	National Film and Video Censors Board	30.83	32	24	76	Federal Competition and Consumer Protection Commission	22.78	121	76
28	National Hajj Commission of Nigeria	30.83	32	24	77	Nigerian Agricultural Insurance Corporation	22.50	123	77
29	Nigerian Christian Pilgrims Commission	30.83	32	24	78	Nigerian Maritime Administration and Safety Agency	22.50	123	77
30	Nigerian Electricity Management Services Agency	30.83	32	24	79	Nigerian Postal Service	22.50	123	77
31	Nigerian Ports Authority	30.83	32	24	80	Office of The SGF	22.50	123	77
32	National Commission for Colleges of Education	30.66	45	32	81	Office of the Surveyor-General of the Federation	21.94	130	81
33	Federal Civil Service Commission	29.66	49	33	82	National Centre for Agricultural Mechanization, Ilorin	21.67	138	82
34	National Lottery Regulatory Commission	29.17	50	34	83	National Steel Raw Materials Exploration Agency, Kaduna	21.67	138	82
35	Family Homes Fund Ltd	29.16	51	35	84	News Agency of Nigeria	21.67	138	82
36	Council for the Regulation of Freight Forwarding in Nigeria	28.33	53	36	85	Nigerian Council of Food Science and Technology	21.67	138	82
37	Council of Nigerian Mining Engineers and Geosciences	28.33	53	36	86	Nigerian Meteorological Agency	21.67	138	82
38	National Centre for Disease Control	28.33	53	36	87	Agricultural Research Council of Nigeria	21.66	155	87
39	Accident and Investigation Bureau	26.67	59	39	88	Bureau of Public Enterprise	21.66	155	87
40	Computer Professionals Registration Council of Nigeria	26.67	59	39	89	Citizenship and Leadership Training Centre	21.66	155	87
41	National Agency for the Control of Aids	26.66	61	41	90	COREN	21.66	155	87
42	National Environmental Standards and Regulations Enforcement Agency	26.66	61	41	91	Federal Airports Authority of Nigeria	21.66	155	87
43	National Human Rights Commission	26.66	61	41	92	Nigerian Financial Intelligence Unit	21.66	155	87
44	Nigeria Electricity Liability Management Limited	26.66	61	41	93	Centre for Management Development	21.50	167	93
45	Office of the Auditor General of the Federation	26.66	61	41	94	Rural Electrification Agency	21.50	167	93
46	Federal Housing Authority	25.83	68	46	95	National Health Insurance Scheme	21.25	170	95
47	Independent National Electoral Commission	25.83	68	46	96	Nigerian Railway Corporation	21.25	170	95
48	Medical and Dental Council of Nigeria	25.83	68	46	97	National Salaries Incomes and Wages Commission	21.16	174	97
49	Medical Laboratory Science Council of Nigeria, Yaba	25.83	68	46	98	Centre for Black African Arts and Culture	20.83	175	98
50	National Blood Service Commission	25.83	68	46	99	Economic And Financial Crimes Commission	20.83	175	98
51	National Board for Technical Education	25.83	68	46	100	Federal Roads Maintenance Agency	20.83	175	98
52	National Judicial Council	25.83	68	46	101	FG Staff Housing Loans Board	20.83	175	98
53	Niger Delta Development Commission	25.83	68	46	102	Integrated Water Resource Management Commission	20.83	175	98
54	Nigeria Commodity Exchange	25.83	68	46	103	Legal Aid Council of Nigeria	20.83	175	98
55	Nigerian Bulk Electricity Trading PLC	25.83	68	46	104	National Agency for the Great Green Wall	20.83	175	98
56	Nigerian Copyright Commission	25.83	68	46	105	National Automotive Design and Development Council	20.83	175	98
57	Nigerian Export Promotion Council	25.83	68	46	106	National Biotechnology Development Agency	20.83	175	98
58	Pharmacist Council of Nigeria	25.83	68	46	107	National Board for Technology Incubation	20.83	175	98
59	Surveyors Council of Nigeria	25.83	68	46	108	National Bureau of Statistics	20.83	175	98
60	Nigeria Atomic Energy Commission	25.00	88	60	109	National Commission for Museums and Monuments	20.83	175	98
61	Universal Basic Education Commission	25.00	88	60	110	National Commission for Refugees, Migrants and IDPs	20.83	175	98
62	Financial Reporting Council of Nigeria	24.99	90	62	111	National Emergency Management Agency	20.83	175	98
63	National Agricultural Seed Council	24.99	90	62	112	National Gallery for Art	20.83	175	98
64	NIGCOMSAT	24.99	90	62	113	National Identity Management Commission	20.83	175	98
65	Federal Produce Inspection Services	24.17	95	65	114	National Institute for Cultural Orientation	20.83	175	98
66	National Productivity Centre	24.17	95	65	115	National Insurance Commission	20.83	175	98
67	National Primary Health Care Development Agency	24.16	98	67	116	National Lottery Trust Fund	20.83	175	98
68	Federal Character Commission	23.33	101	68	117	National Population Commission	20.83	175	98
69	Galaxy Backbone	23.33	101	68	118	National Sugar Development Council	20.83	175	98
70	National Centre for Technology Management, Ile-Ife	23.33	101	68	119	National Youth Service Corps	20.83	175	98
71	National Commissions for Persons with Disabilities	23.33	101	68	120	New Partnership for African Development	20.83	175	98
72	National Information Technology Development Agency	23.33	101	68	121	Nigeria Agricultural Quarantine Service	20.83	175	98
73	Transmission Company of Nigeria	23.33	101	68	122	Nigeria Social Insurance Trust Fund	20.83	175	98
74	National Orientation Agency	23.16	118	74	123	Nigerian Civil Aviation Authority	20.83	175	98
75	Pension Transitional Arrangement Directorate	23.16	118	74	124	Nigerian Electricity Regulatory Commission	20.83	175	98

S/N	COMMISSIONS, AGENCIES, DEPARTMENTS AND UNITS	SCORE%	RANK 1	RANK 2
125	Nigerian Export Processing Zones Authority	20.83	175	98
126	Nigerian Geological Survey Agency	20.83	175	98
127	Nigerian National Petroleum Corporation	20.83	175	98
128	Nigerian Tourism Development Corporation	20.83	175	98
129	Servicom	20.83	175	98
130	Small and Medium Enterprise Development Authority of Nigeria	20.83	175	98
131	Teachers Registration Council of Nigeria	20.83	175	98
132	Energy Commission of Nigeria	20.15	303	132
133	Federal Judicial Service Commission	20.00	304	133
134	Industrial Training Fund	20.00	304	133
135	National Agency for Science and Engineering Infrastructure	20.00	304	133
136	Nigeria Diaspora Commission	20.00	304	133
137	Nigerian Television Authority	20.00	304	133
138	North East Development Commission	20.00	304	133
139	Standards Organisation of Nigeria	20.00	304	133
140	Office of The Head of Civil Service of the Federation	19.67	324	140
141	National Council for Arts and Culture	19.17	326	141
142	National Agency for Prohibition of Trafficking in Persons	18.33	335	142
143	National Biosafety Management Agency	18.33	335	142
144	National Economic Reconstruction Fund	18.33	335	142
145	National Hydrological Services Agency	18.33	335	142
146	National Metallurgical Development Center, Jos	18.33	335	142
147	Nigerian Film Corporation	18.33	335	142
148	Nigerian National Merit Award	18.33	335	142
149	Nigerian Office for Trade Negotiation	18.33	335	142
150	Revenue Mobilisation Allocation and Fiscal Commission	18.33	335	142
151	Sheda Science and Technology Complex	18.33	335	142
152	Ajaokuta Steel Company Limited	17.50	366	152
153	National Office for Technology Acquisition and Promotion	16.94	370	153
154	Directorate for Technical Cooperation in Africa	16.67	372	154
155	National Assembly Service Commission	16.67	372	154
156	Border Communities Development Agency	15.83	377	156
157	Code of Conduct Bureau	15.83	377	156
158	Electric Development Institute	15.83	377	156
159	National Centre for Women Development	15.83	377	156
160	Nigerian Football Federation	15.83	377	156
161	Radiographers Registration Board of Nigeria	15.83	377	156
162	Advertising Practitioners Council of Nigeria	14.16	417	162
163	National Commission for Nomadic Education	14.16	417	162
164	Federal Radio Corporation of Nigeria	13.33	419	164
165	National Agricultural Land Development Authority	13.33	419	164
166	National Boundary Commission	13.33	419	164
167	Nigerian Airspace Management Agency	13.33	419	164
168	Voice of Nigeria	13.33	419	164
169	Police Service Commission	10.66	444	169
170	National Iron Ore Mining Company	8.33	447	170
171	National Park Service	8.33	447	170
172	Dental Technologists Registration Board of Nigeria	7.50	457	172
173	Nigerian Natural Medicine Development Agency	5.83	460	173
174	Gurara Dam Management Agency	2.50	463	174
175	Nigerian Coal Corporation	2.50	463	174
176	Civil Defence, Correctional, Fire and Immigration Board	0.00	466	176
177	Health Records Officers Registration Board of Nigeria	0.00	466	176
178	Librarians Registration Council of Nigeria	0.00	466	176
179	National Broadcasting Commission	0.00	466	176

180	National Commission for Mass Literacy Adult and NonFormal Education	0.00	466	176
181	National Inland Waterways Authority	0.00	466	176
182	National Troupe of Nigeria	0.00	466	176
183	Nigerian Law Reform Commission	0.00	466	176
184	Nigerian Press Council	0.00	466	176
185	Office of the Accountant General of the Federation	0.00	466	176
186	Optometrist and Dispensing Opticians Board of Nigeria	0.00	466	176
187	Tafawa Balewa Square Management Board	0.00	466	176
188	Veterinary Council of Nigeria	0.00	466	176

From the sectoral ranking of Commissions, Agencies, Departments, and Units above, National Pension Commission (2nd in the overall ranking) with 48.33% rank 1st in the sectoral ranking, Nigerian Extractive Industries Transparency Initiative (4th in the overall ranking) with 47.50% score and rank 2nd in the sectoral ranking, and Bureau of Public Service Reforms (5th in the overall ranking) with 47.17% score occupies the 3rd rank. These are the institutions with the most compliance with TII variables among the Commissions, Agencies, Departments and Units.

Some institutions non-compliant with TII variables are Civil Defence, Correctional, Fire and Immigration Board, Health Records Officers Registration Board and all other institutions under the table with 0.00% score and jointly ranked 466th.

MILITARY AND PARAMILITARY

Thirteen (13) institutions are categorised in the Military and Paramilitary sectoral ranking. The results are presented below:

S/N	MILITARY AND PARAMILITARY	SCORE%	RANK 1	RANK 2
1	Nigeria Customs Service	32.50	22	1
2	Federal Road Safety Commission	30.83	32	2
3	Nigerian Air Force	25.83	68	3
4	Nigerian Navy	23.33	101	4
5	Military Pension Board	21.94	130	5
6	Nigeria Immigration Service	20.83	175	6
7	Nigerian Correctional Service	20.83	175	6
8	Nigerian Police Force	20.83	175	6
9	Defence Headquarter	15.83	377	9
10	Nigerian Army	15.83	377	9
11	Federal Fire Service	8.33	447	11
12	Defence Industries Corporation of Nigeria	0.00	466	12
13	Nigeria Security and Civil Defence Corps	0.00	466	12

Table 10: Military and Paramilitary Ranking

From the sectoral ranking of the Military and Paramilitary above, Nigeria Customs Service (22nd in the overall ranking) with 32.5% score is ranked 1st. Federal Road Safety Commission (32nd in the overall ranking) with 30.83% score is ranked 2nd. Nigerian Air Force (68th in the overall ranking) is ranked 3rd with 25.83%. They are the 3 institutions with the most compliance with TII Variables among the Military and Paramilitary.

FEDERAL EDUCATION AND TRAINING INSTITUTIONS

One Hundred and Sixty (160) federal education and training institutions are assessed. Their sectoral ranking is presented below:

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK 1	RANK 2
1	Bayero University Kano	31.66	28	1
2	Nigerian Institute of Animal Science	30.83	32	2
3	Nigerian Institute of Science Laboratory Technology, Ibadan	30.00	46	3
4	Nigerian Institute of Advanced Legal Studies	25.83	68	4
5	Institute for Peace and Conflict Resolution	24.99	90	5
6	Federal University Wukari, Taraba	24.44	94	6
7	Jos University Teaching Hospital	24.16	98	7
8	Ahmadu Bello University, Zaria	23.33	101	8
9	Federal University Ilokoja, Kogi	23.33	101	8
10	Federal University of Technology, Minna	23.33	101	8
11	Federal University Oye-Ekiti, Ekiti	23.33	101	8
12	Nigeria Institute of Soil Science	23.33	101	8
13	National Power Training Institute	22.77	122	13
14	National Institute for Nigerian Languages, Aba	22.08	128	14
15	Federal College of Fisheries and Marine Technology, Lagos	21.94	130	15
16	University of Jos	21.94	130	15
17	Air force Institute of Technology, Kaduna	21.67	138	17
18	Federal College of Forestry Mechanization, Afaka, Kaduna State	21.67	138	17
19	Federal College of Freshwater Fisheries Technology, New Bussa	21.67	138	17
20	Federal University Birnin Kebbi	21.67	138	17
21	Federal University of Technology, Akure	21.67	138	17
22	Institute of Chartered Chemists of Nigeria	21.67	138	17
23	Nigerian Institute of Mining and Geosciences	21.67	138	17
24	Federal Co-operative College, Kaduna	21.66	155	24
25	Federal Polytechnic of Oil and Gas Bonny, Rivers	21.66	155	24
26	Nigerian Institute of International Affairs, Lagos	21.66	155	24
27	Petroleum Training Institute, Effurun	21.66	155	24
28	Public Service Institute of Nigeria	21.66	155	24
29	University of Ilorin	21.66	155	24
30	Administrative Staff College of Nigeria	20.83	175	30
31	Agricultural and Rural Management Training Institute	20.83	175	30
32	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	20.83	175	30
33	Alex Ekueme University, Ndufu-Alike, Ebonyi	20.83	175	30
34	Alvan Ikoku College of Education, Owerri	20.83	175	30
35	Auchi Polytechnic, Edo	20.83	175	30
36	FCE (Technical), Asaba	20.83	175	30
37	FCE (Technical), Gombe	20.83	175	30
38	FCE (Technical), Omuku, River	20.83	175	30
39	FCE Kano	20.83	175	30
40	FCE Obudu, Cross River	20.83	175	30

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK 1	RANK 2
41	FCE Zaria, Kaduna	20.83	175	30
42	Federal College of Agriculture Akure	20.83	175	30
43	Federal College of Agriculture, Ibadan, Oyo State	20.83	175	30
44	Federal College of Forestry, Jos, Plateau State	20.83	175	30
45	Federal College of Land Resources Technology, Owerri, Imo State	20.83	175	30
46	Federal College of Wildlife Management, New Bussa, Niger State	20.83	175	30
47	Federal Polytechnic Ado Ekiti	20.83	175	30
48	Federal Polytechnic Bauchi	20.83	175	30
49	Federal Polytechnic Ekowe, Bayelsa	20.83	175	30
50	Federal Polytechnic Ile-Oluji, Ondo	20.83	175	30
51	Federal Polytechnic Kaltungo, Gombe State	20.83	175	30
52	Federal Polytechnic Kaura Namoda, Zamfara	20.83	175	30
53	Federal Polytechnic Nakede, Owerri	20.83	175	30
54	Federal Polytechnic Oko, Anambra	20.83	175	30
55	Federal Polytechnic Ukana, Akwa Ibom	20.83	175	30
56	Federal School of Occupational Therapy, Yaba	20.83	175	30
57	Federal University Dutse, Jigawa	20.83	175	30
58	Federal University Dutsin-ma, Katsina	20.83	175	30
59	Federal University Gusau, Zamfara	20.83	175	30
60	Federal University of Agriculture Zuru	20.83	175	30
61	Federal University Otuoke, Bayelsa	20.83	175	30
62	Institute of Public Analysts of Nigeria	20.83	175	30
63	Kaduna Polytechnic, Kaduna	20.83	175	30
64	National Institute for Legislative and Democratic Studies	20.83	175	30
65	National Institute for Policy and Strategic Studies, Kuru	20.83	175	30
66	National Institute of Construction Technology, Uromi	20.83	175	30
67	National Open University of Nigeria	20.83	175	30
68	Nigerian College of Aviation Technology, Zaria	20.83	175	30
69	Nigerian Institute of Leather and Science Technology	20.83	175	30
70	Nigerian Institute of Transportation Technology	20.83	175	30
71	Nigerian Law School	20.83	175	30
72	Nigerian Police Academy	20.83	175	30
73	Project Development Institute, Enugu	20.83	175	30
74	University of Abuja	20.83	175	30
75	University of Calabar	20.83	175	30
76	University of Lagos	20.83	175	30
77	University of Port-Harcourt	20.83	175	30
78	University of Uyo	20.83	175	30
79	Usmanu Danfodio University, Sokoto	20.83	175	30
80	Yaba College of Technology, Yaba, Lagos	20.83	175	30
81	Federal Polytechnic Idah, Kogi	20.00	304	81
82	Maritime Academy of Nigeria	20.00	304	81
83	Michael Opara University of Agriculture, Umudike	20.00	304	81
84	National Defence College	20.00	304	81
85	National Institute for Sports	20.00	304	81
86	University of Benin	20.00	304	81
87	Federal University Gashua, Yobe	19.17	326	87
88	National Mathematical Centre	19.17	326	87
89	University of Maiduguri	19.17	326	87
90	Nigerian Army University, Biu	18.75	333	90
91	FCE Yola, Adamawa	18.33	335	91
92	Federal Polytechnic Offa, Kwara	18.33	335	91
93	National Teachers Institute	18.33	335	91

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK 1	RANK 2
94	National Water Resources Institute, Kaduna	18.33	335	91
95	Nnamdi Azikiwe University, Awka	18.33	335	91
96	Samaru College of Agriculture (Dac), Zaria Kaduna State	18.33	335	91
97	Federal Co-operative College, Ibadan	17.50	366	97
98	University of Nigeria Nsukka	17.50	366	97
99	Federal Training Center, Lagos	16.67	372	99
100	Abubakar Tafawa Balewa University, Bauchi	15.83	377	100
101	FCE (Special), Oyo	15.83	377	100
102	FCE (Technical), Bichi, Kano	15.83	377	100
103	FCE Abeokuta, Ogun	15.83	377	100
104	FCE Katsina	15.83	377	100
105	Federal College of Agriculture Ishiagu, Ebonyi State	15.83	377	100
106	Federal Polytechnic Bida, Niger	15.83	377	100
107	Federal Polytechnic Damaturu, Yobe	15.83	377	100
108	Federal Polytechnic Daura, Katsina State	15.83	377	100
109	Federal Polytechnic Ede, Osun	15.83	377	100
110	Federal Polytechnic Ilaro, Ogun	15.83	377	100
111	Federal School of Medical Laboratory Jos	15.83	377	100
112	Federal School of Survey	15.83	377	100
113	Federal Training Center, Kaduna	15.83	377	100
114	French Language Village, Badagry, Lagos	15.83	377	100
115	National Defence Academy, Kaduna	15.83	377	100
116	Nigeria Institute for Hospitality and Tourism	15.83	377	100
117	Nigerian Maritime University, Okerenkoko, Delta	15.83	377	100
118	W.U Federal Polytechnic, Birnin Kebbi	15.28	407	118
119	FCE Eha-Amufu, Enugu	15.00	408	119
120	Federal Polytechnic Mubi, Adamawa	15.00	408	119
121	Federal University of Technology, Owerri	15.00	408	119
122	University of Ibadan	15.00	408	119
123	Federal University of Agriculture, Abeokuta	14.17	415	123
124	Obafemi Awolowo University, Ile-Ife	14.17	415	123
125	FCE (Technical), Gusau, Zamfara	13.33	419	125
126	FCE Gidan Madi, Sokoto	13.33	419	125
127	Federal Co-operative College,Oji River	13.33	419	125
128	National Institute of Educational Planning and Administration	13.33	419	125
129	Nigeria Arabic Language Village, Ngala, Borno State	13.33	419	125
130	Nigerian Army College of Education, Ilorin	13.33	419	125
131	FCT College of Education, Zuba	12.50	434	131
132	College of Agriculture (Dae), Kabba, Kogi State	10.83	437	132
133	FCE Kontagora, Niger	10.83	437	132
134	Federal College of Dental technology and Therapy, Enugu	10.83	437	132
135	Federal College of Forestry, Ibadan, Oyo State	10.83	437	132
136	Federal College of Freshwater Fisheries Technology, Baga, Borno State	10.83	437	132
137	FCE (Technical) Akoka, Lagos	10.28	445	137
138	Federal University of Agriculture, Makurdi	10.00	446	138
139	Federal College of Agricultural Produce Technology, Kano	8.33	447	139
140	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	8.33	447	139
141	Federal College of Animal Health and Production Technology, Vom, Plateau State	8.33	447	139
142	Federal University of Petroleum Resources, Effurun	8.33	447	139
143	Moddibo Adama University of Technology, Yola	8.33	447	139
144	H.A Federal Polytechnic Kazaure, Jigawa	6.66	458	144
145	FCE (Technical), Potiskum, Yobe	5.00	462	145
146	Adeyemi College of Education, Ondo	0.00	466	146

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK 1	RANK 2
147	FCE (Technical), Umunze	0.00	466	146
148	FCE Okene, Kogi	0.00	466	146
149	FCE Pankshin, Plateau	0.00	466	146
150	Federal College of Horticulture, Dadin Kowa, Gombe	0.00	466	146
151	Federal College of Land Resources Technology Kuru, Jos	0.00	466	146
152	Federal Polytechnic Bali, Taraba	0.00	466	146
153	Federal Polytechnic Nasarawa	0.00	466	146
154	Federal University Kashere, Gombe	0.00	466	146
155	Federal University Iafia, Nasarawa	0.00	466	146
156	Federal University of Health Science Otukpo, Benue	0.00	466	146
157	Metallurgical Training Institute, Onitsha	0.00	466	146
158	Michael Imoudu National Institute for Labour Studies	0.00	466	146
159	N.A Institute of Tech. & Environmental Sciences	0.00	466	146
160	National Post Graduate Medical College of Nigeria	0.00	466	146

From the sectoral ranking of the Federal Education and Teaching Institutions above, Bayero University Kano (28th in the overall ranking), with 31.66% score is ranked 1st. It is followed by Nigerian Institute of Animal Science (32th in the overall ranking), with 30.83% score and ranked 2nd. And Nigerian Institute of Science Laboratory Technology, Ibadan (46th in the overall ranking) with 30.00% is ranked 3rd. They are the three (3) institutions most compliant with TII variables.

Institutions non-compliant with TII variables are: Adeyemi College of Education, Ondo, FCE (Technical), Umunze, FCE Okene, Kogi and twelve (12) other institutions as shown in the table above with 0.00% score, 466th in the overall ranking, and 146th in the sectoral ranking respectively.

TEACHING AND SPECIALIST HOSPITALS

Forty-nine (49) Teaching and Specialist Hospitals are assessed. Their sectoral ranking is presented below:

S/N	FEDERAL EDUCATION AND TRAINING INSTITUTIONS	SCORE%	RANK 1	RANK 2
1	Abubakar Tafawa Balewa University Teaching Hospital	23.33	101	1
2	Federal Medical Centre, Asaba	23.33	101	1
3	Federal Neuro-Psychiatric Hospital Enugu	23.33	101	1
4	National Obstetric Fitsula Centre, Abakaliki	22.92	120	4
5	University of Port-Harcourt Teaching Hospital	21.94	130	5
6	University of Uyo Teaching Hospital	21.94	130	5
7	Lagos University Teaching Hospital	21.67	138	7
8	University of Nigeria Teaching Hospital	21.67	138	7
9	Federal Medical Centre, Abuja	21.25	170	9
10	Federal Medical Centre, Birnin Kebbi	20.83	175	10
11	Federal Medical Centre, Birnin Kudu	20.83	175	10
12	Federal Medical Centre, Jalingo	20.83	175	10
13	Federal Medical Centre, Yenogoa	20.83	175	10
14	Federal Medical Centre, Yola	20.83	175	10
15	Federal Neuro-Psychiatric Hospital Benin-City	20.83	175	10
16	Federal Neuro-Psychiatric Hospital Calabar	20.83	175	10
17	Federal Neuro-Psychiatric Hospital Maiduguri	20.83	175	10
18	Federal Neuro-Psychiatric Hospital Yaba	20.83	175	10
19	Federal Teaching Hospital Ido-Ekiti	20.83	175	10
20	Irrua Specialist Teaching Hospital	20.83	175	10
21	National Eye Center	20.83	175	10
22	University College Hospital Ibadan	20.83	175	10
23	University of Abuja Teaching Hospital	20.83	175	10
24	University of Benin Teaching Hospital	20.83	175	10
25	University of Calabar Teaching Hospital	20.83	175	10
26	University of Ilorin Teaching Hospital	20.83	175	10
27	Usmanu DanFodio University Teaching Hospital	20.83	175	10
28	Federal Medical Centre, Ebute Metta	20.00	304	28
29	Federal Medical Centre, Katsina	20.00	304	28
30	Federal Medical Centre, Bida	19.17	326	30
31	Federal Neuro-Psychiatric Hospital Kaduna	19.17	326	30
32	Federal Medical Centre, Umuahia	18.33	335	32
33	Federal Neuro-Psychiatric Hospital Abeokuta	18.33	335	32
34	National Ear Care Centre	18.33	335	32
35	National Hospital	18.33	335	32
36	National Orthopaedic Hospital Lagos	18.33	335	32
37	National Tuberculosis and Leprosy Training Center, Zaria	18.33	335	32
38	Obafemi Awolowo Teaching Hospital	18.33	335	32
39	National Orthopaedic Hospital Enugu	16.67	372	39
40	Ahmadu Bello University Teaching Hospital, Zaria	15.83	377	40
41	Federal Medical Centre, Makurdi	13.33	419	41
42	Nnamdi Azikwe Teaching Hospital	13.33	419	41
43	Federal Medical Centre, Abeokuta	10.83	437	43
44	Federal Medical Centre, Azare	10.83	437	43
45	Federal Medical Centre, Keffi	8.33	447	45
46	Federal Medical Centre, Owo	8.33	447	45
47	Aminu Kano Teaching Hospital	0.00	466	47

48	National Orthopaedic Hospital Dala	0.00	466	47
49	University of Maiduguri Teaching Hospital	0.00	466	47

Table 12: Teaching and Specialists Hospitals Ranking

The table above depicts the sectoral ranking of Teaching and Specialist Hospitals. Abubakar Tafawa Balewa University Teaching Hospital, Federal Medical Centre, Asaba, Federal Neuro-Psychiatric Hospital Enugu (101st in the overall ranking), with 23.33% score are ranked 1st. National Obstetric Fitsula Centre, Abakaliki (120th in the overall ranking), with 22.92% score is ranked 4th. They are the 4 institutions with the most compliance with TII Variables in the Teaching and Specialist Hospital sectoral ranking.

Institutions with the least compliance with the TII variables are: Federal Medical Centre, Azare (437th in the overall ranking) with 10.83% score is ranked 43rd; Federal Medical Centre, Keffi and Federal Medical Centre, Owo (447th in the overall ranking) with 8.33% score is ranked 45th respectively.

While the last three (3) institutions on the table indicate no compliance with TII variables.

COURTS AND TRIBUNALS

5 courts and Tribunal are assessed. Their sectoral ranking is presented below:

S/N	COURTS AND TRIBUNALS	SCORE%	RANK 1	RANK 2
1	Supreme Court of Nigeria	20.83	175	1
2	Investment and Securities Tribunal	20.00	304	2
3	National Industrial Court	20.00	304	2
4	Federal High Court	18.33	335	4
5	Court of Appeal	13.33	419	5

Table 13: Courts and Tribunals Ranking

The table above depicts the sectoral ranking of Courts and Tribunals. Supreme Court of Nigeria with 175th rank in the overall ranking, scored 20.83% and ranked 1st in the sectoral ranking; Investment and Securities Tribunal and National Industrial Court, with 304th rank in the overall ranking, scored 18.33% and ranked 2nd respectively. They are the most complying institutions with TII variables in the courts and tribunals sectoral ranking.

However, Court of Appeal (419th in the overall ranking) with 13.33% score occupies the 5th rank. It is the institution with the least compliance with the TII variables in the courts and tribunal sectoral ranking.

EXAMINATION BODIES

The five (5) examination bodies in Nigeria are assessed, and their sectoral ranking is presented below:

S/N	EXAMINATION BODIES	SCORE%	RANK 1	RANK 2
1	National Examinations Council	25.83	68	1
2	National Board for Arabic and Islamic Studies	20.83	175	2
3	National Business and Technical Examination Board	20.00	304	3
4	Joint Admission and Matriculation Board	18.33	335	4
5	West African Examination Council	15.83	377	5

Table 14: Examination Bodies Ranking

The table above depicts the sectoral ranking of Examination Bodies. National Examinations Council (68th in the overall ranking), with 25.83% score is ranked 1st. National Board for Arabic and Islamic Studies (175th in the overall ranking) with 20.83% score occupies the 2nd rank. They are the institutions most compliant with TII variables in the Examination Bodies sectoral ranking.

West African Examination Council (377th in the overall ranking) with 15.83% score, occupies the 5th rank. It is the institution with the least compliance with TII variables in Examination Bodies sectoral ranking.

FEDERAL CAPITAL TERRITORY

Ten (10) institutions are assessed under the Federal Capital Territory (FCT). Their sectoral ranking is presented below:

S/N	FEDERAL CAPITAL TERRITORY	SCORE%	RANK 1	RANK 2
1	FCT Water Board Abuja	20.83	175	1
2	Federal Capital Development Authority	20.83	175	1
3	Federal Capital Territory Internal Revenue	20.83	175	1
4	Abuja Metropolitan Management Council	19.44	325	4
5	Abuja Enterprise Agency	18.33	335	5
6	Abuja Broadcasting Corporation	0.00	466	6
7	Abuja Environmental Protection Board	0.00	466	6
8	Abuja Infrastructure Investment Center	0.00	466	6
9	Abuja Investment Company Limited	0.00	466	6
10	FCT Muslims Pilgrims Welfare Board	0.00	466	6

Table 15: Federal Capital Territory Ranking

From the sectoral ranking of the Federal Capital Territory, FCT Water Board, Federal Capital Development Authority and Federal Capital Territory Internal Revenue (175th in the overall ranking) with 20.83% are ranked 1st respectively. These three (3) institutions are the most compliant with TII variables in Federal Capital Territory sectoral ranking.

Abuja Broadcasting Corporation and four other institutions down the table has shown zero compliance with the TII variables in Federal Capital Territory Sectoral Ranking.

FINANCIAL INSTITUTIONS

Nine (9) institutions are identified and assessed under the Financial Institutions. Their sectoral ranking is presented below:

S/N	FINANCIAL INSTITUTIONS	SCORE%	RANK 1	RANK 2
1	Development Bank of Nigeria	58.74	1	1
2	Bank of Industry	48.33	2	2
3	Central Bank of Nigeria	30.83	32	3
4	Nigeria Deposit Insurance Corporation	30.00	46	4
5	Nigeria Export-Import Bank	29.83	48	5
6	Securities and Exchange Commission	29.16	51	6
7	Federal Inland Revenue Service	26.66	61	7
8	Bank of Agriculture	20.83	175	8
9	Federal Mortgage Bank of Nigeria	18.33	335	9

Table 16: Financial Institutions Ranking

The table above depicts the sectoral ranking of Financial Institutions. Development Bank of Nigeria (1st in the overall ranking) with 58.74% occupies the 1st rank. It is followed by Bank of Industry (2nd in the overall ranking) with 48.33% score and ranked 2nd. They are the institutions most compliant with TII variables in the Financial Institutions sectoral ranking.

However, Federal Mortgage Bank of Nigeria (335th in the overall ranking) is the institution least compliant, with 18.33% and ranked 9th.

OIL SECTOR

Six (6) institutions are assessed under the Oil Sector . Their ranking is presented below:

S/N	OIL SECTOR	SCORE%	RANK 1	RANK 2
1	Oil and Gas Free Zones Authority	35.83	13	1
2	National Oil Spill Detection and Response Agency	27.33	57	2
3	Nigerian Content Development and Monitoring Board	26.11	67	3
4	Nigerian Midstream and Downstream Petroleum Regulatory Authority	25.83	68	4
5	Nigerian Upstream Petroleum Regulatory Commission	24.17	95	5
6	Petroleum Technology Development Fund	20.83	175	6

Table 17: Oil Sector Ranking

From the sectoral ranking above, Oil and Gas Free Zones Authority (13th in the overall ranking) with 35.83% score is ranked 1st. National Oil Spill Detection and Response Agency (57th in the overall ranking) with 27.33% score occupies the 2nd rank. They are the institutions most compliant with TII variables in the Oil Sector sectoral ranking.

Petroleum Technology Development Fund (175th in the overall ranking) is the least compliant with 20.83% and ranked 8th.

RESEARCH INSTITUTIONS

Twenty Seven (27) Research Institutions are identified and assessed. Their sectoral ranking is presented below:

S/N	RESEARCH INSTITUTIONS	SCORE%	RANK 1	RANK 2
1	Nigeria Institute for Medical Research, Yaba	31.67	25	1
2	National Veterinary Research Institute, Vom	27.00	58	2
3	Cocoa Research Institute of Nigeria, Ibadan	25.83	68	3
4	Raw Materials Research and Development Council	21.67	138	4
5	Forestry Research Institute of Nigeria, Ibadan	20.83	175	5
6	Institute for Agricultural Research and Training, Ibadan	20.83	175	5
7	National Horticultural Research Institute, Ibadan	20.83	175	5
8	National Institute for Freshwater Fisheries Research, New-Bussa	20.83	175	5
9	National Institute of Pharmaceutical Research And Development, Abuja	20.83	175	5
10	National Root Crops Research Institute, Umudike	20.83	175	5
11	National Space Research and Development Agency	20.83	175	5
12	Nigerian Institute of Social and Economic Research	20.83	175	5
13	Nigerian Stored Products Research Institute, Ilorin	20.83	175	5
14	National Arbovirus and Vector Research, Enugu	20.00	304	14
15	National Cereals Research Institute Badeggi	19.16	332	15
16	Nigerian Building and Road Research Institute, Lagos	18.33	335	16

17	Rubber Research Institute of Nigeria, Benin	18.33	335	16
18	National Animal Production Research Institute	17.50	366	18
19	Institute for Agricultural Research, Zaria	16.94	370	19
20	Nigerian Educational Research and Development Council	15.00	408	20
21	National Institute for Oceanography and Marine Research	13.33	419	21
22	Lake Chad Research Institute, Maiduguri	11.67	435	22
23	Federal Institute of Industrial Research, Oshodi	6.66	458	23
24	Nigerian Institute for Oil Palm Research, Benin	5.83	460	24
25	National Agricultural Extension and Research Liaison Services	0.00	466	25
26	National Research Institute for Chemical Technology, Zaria	0.00	466	25
27	Nigerian Institute for Trypanosomiasis Research, Kaduna	0.00	466	25

Table 18: Research Institutions Ranking

From the sectoral ranking above, Nigeria Institute for Medical Research, Yaba (25th in the overall ranking) with 31.67%, occupies the 1st rank. National Veterinary Research Institute, Vom (58th in the overall ranking) follows it with 27.00% and ranked 2nd. Cocoa Research Institute of Nigeria, Ibadan (68th in the overall ranking) is ranked 3rd with 25.83%. They are the institutions with the most compliance with TII variables in the Research Institutions sectoral ranking.

National Agricultural Extension and Research Liaison Services, National Research Institute for Chemical Technology, Zaria, Nigerian Institute for Trypanosomiasis Research, Kaduna are the only institutions with no compliance with the TII variables in the Research Institutions sectoral ranking.

RIVER BASINS

Twelve (12) River Basins are assessed under this category. Their sectoral ranking is presented below:

S/N	RIVER BASIN	SCORE%	RANK 1	RANK 2
1	Lower Benue River Basin Development Authority	21.67	138	1
2	Upper Benue River Basin Development Authority	21.67	138	1
3	Anambra - Imo River Basin Development Authority	20.83	175	3
4	Lower Niger River Basin Development Authority	20.83	175	3
5	Niger Delta River Basin Development Authority	15.83	377	5
6	Chad Basin River Basin Development Authority	11.67	435	6
7	Hadejia - Jama'are River Basin Development Authority	2.50	463	7
8	Benin - Owenna River Basin Development Authority	0.00	466	8
9	Cross-River Basin Development Authority	0.00	466	8
10	Ogun - Osun River Basin Development Authority	0.00	466	8
11	Sokoto - Rima River Basin Development Authority	0.00	466	8
12	Upper Niger River Basin Development Authority	0.00	466	8

Table 19: River Basins Ranking

From the sectoral ranking of the River Basins Authorities, Lower Benue River Basin Development Authority, and Upper Benue River Basin Development Authority (138th in the overall ranking) with 21.67% score are ranked 1st.

The Institutions with non-compliance with TII variables among the River Basin Authorities are: Benin - Owenna River Basin Development Authority, Cross-River Basin Development Authority, Ogun - Osun River Basin Development Authority, Sokoto - Rima River Basin Development Authority, and Upper Niger River Basin Development Authority (all ranked 466th in the overall ranking) were ranked 5th with a score of 0.00% respectively.

SECTORS GENERAL RANKING

This section presents the general sectoral performance in compliance with the TII variables. The ranking is presented below:

S/N	SECTORS	AVERAGE SCORE	RANK ¹
1	Financial Institutions	32.52	1
2	Oil Sector	26.68	2
3	Ministries	22.34	3
4	Agencies, Departments, Commissions, and Units	21.90	4
5	Examination Bodies	20.16	5
6	Courts and Tribunal	18.50	6
7	Military and Paramilitary	18.22	7
8	Teaching and Specialist Hospitals	17.97	8
9	Federal Education and Training Institutions	16.92	9
10	Research Institutions	16.90	10
11	Federal Capital Territory	10.03	11
12	River Basins	9.58	12

The table above depicts the average ranking according to twelve (12) sectors. Financial Institutions have an average score of 32.52% and ranked 1st. This shows that Financial Institutions are the most compliant with TII variables. The institutions in the Oil Sector have an average score of 26.68% and ranked 2nd.

The least performing sectors in complying with the TII variables are: the Federal Capital Territory with 10.03% average score, and River Basins Authorities with 9.58% average score. They occupy the 11th and 12th ranks respectively.

WEBSITES NOT FOUND

This section presents the list of institutions that their website could not be found. The institutions are listed below:

S/N	WEBSITES NOT FOUND
1	Code of Conduct Tribunal
2	Defence Intelligence College
3	Defence Research and Development Bureau
4	FCE Odugbo, Benue
5	FCT Christian Pilgrims Welfare Board
6	Federal College of Agriculture Dadin Kowa, Gombe
7	Federal College of Complementary And Alternative Medicine, Nigeria
8	Federal College of Forest Resources Management, Maiduguri, Borno State
9	Federal College of Forest Resources Management, Ebonyi State
10	Federal College of Forest Resources Management, Sakpoba, Edo State
11	Federal Medical Centre, Abakaliki
12	Federal Medical Centre, Gombe
13	Federal Medical Centre, Gusau
14	Federal Medical Centre, Lokoja
15	Federal Medical Centre, Nguru
16	Federal Medical Centre, Owerri
17	Federal Neuro-Psychiatric Hospital, Kware-Sokoto
18	Federal Polytechnic Gwandu, Kebbi
19	Federal Training Center, Calabar
20	Federal Training Center, Enugu
21	Federal Training Center, Ilorin
22	Federal Training Center, Maiduguri
23	Foreign Service Academy
24	Institute of Archaeology and Museum Studies, Jos
25	Institute of Forensics Science Laboratory-Oshodi
26	National Obstetric Fistula Centre Bauchi
27	National Obstetric Fistula Centre Katsina
28	National Secondary Education Commission
29	National Senior Secondary Education Commission
30	National Theatre
31	Technical Aid Corps

STATES AND LOCAL GOVERNMENTS

The assessment for the 36 states and 774 local governments was conducted around the following six (6) thematic areas:

- (a) Website Integrity
- (b) Fiscal Transparency
- (c) Open Procurement
- (d) Anti-Corruption
- (e) Citizens Engagement
- (f) Local Government Transparency

A. Website Integrity

This variable seeks to evaluate the integrity of state government websites. A standard website has to be well structured, functional and accessible at all times. It should have well-organised landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio and video, and it should be navigated easily. A standard website should be free of broken links that affect its usability and navigation. Website Accessibility has three (3) sub-variables which was assessed using automated and manual methods:

- i. Implementation Status (IS), and
- ii. Broken Links (BL)
- iii. Website Update

The Implementation Status was evaluated using Functional Accessibility Evaluator (FAE) 2.0. FAE 2.0 is a software that analyses web pages for requirements defined by Web Content Accessibility Guidelines (WC3) 2.0, level A and AA success criteria. The software organises its

analysis of documents based on website landmarks, headings, styles, content, images, links, tables, forms, widgets, scripts, audio, video, keyboard, timing, and site navigation. The implementation score of the FAE was based on the rule results across all pages of the evaluated website, and it ranges from 0 to 100. The overall implementation score was categorised into four (4): complete (100), almost complete (95-99), partial implementation (50-94), not implemented (0-50).

While the Dead Link Checker (DLC) will be used for the website broken links. Dead Link Checker (DLC) detects various forms of broken links: page not found, page time out, server error, a redirection (301,302 etc.) to a non-existent page, and any other error condition that may cause a webpage not to be displayed.

After obtaining the implementation status of a website, a transformation method will be used to transform the implementation score to a 1 point structured scale. Also, a score will be assigned to the number of the broken links detected and converted to a 1 point structured scale.

Website Update (WU): The website of the state government should be checked for the publication of regular activities of the state.

METHODOLOGY

The reality is that Local governments are not autonomous, therefore Local Governments are assessed under the states. However, out of the 774 local governments in Nigeria, only 9 have functional websites, and the states supervise most of the local governments' activities. For this reason, we expect that the states will disclose critical information regarding the finances and procurement of the local governments.

From our general requirements, we identified twenty (20) sub-variables built around six (6) variables for the evaluation and assessment of the states and local governments. Some sub-variables are attached a period to evaluate the extent of the states' disclosure of critical information over time. The data is sourced manually

from what is published on the websites and portals of each state. The condition set for the data collection is that data should be primarily available on the official website of each state, or on websites of other institutions of the states.

Scoring Criteria

A 1-point structured scale ranging from 0-1 score is used to get the availability of the proxy variables. 1 point was attributed to each sub-variable for its availability and 0 if otherwise. The summation of the sub-variables under each variable was rescaled to give 100 points. Afterwards, a weighted average proportional formula was employed to estimate the aggregate proportion of the variables. The methodology is explained in the table below:

SCORING METHOD

VARIABLE	SUB - VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
Website Integrity	Implementation Status (IS)	What is the FAE implementation score of the State's website?	Before transformation = 0-100 IS After transformation = 0-1 Total = 1	3
	Broken Links (BL)	How many broken links are there on the State's website?	Before transformation = 0-∞ After transformation = 0-1 Total = 1	
	Website Update (WU)	How frequent was the website updated?	Updated = 1 Not Updated = 0	

B. Fiscal Transparency:

Fiscal transparency comprises budgetary transparency and the publication of other financial documents that explain the financial position of the states. The requirement is that each state should have its budgets, which are substantially complete and reliable, debt information, and its annual audited accounts published

on the state's official website(s) and other online portal(s).

Aside domestic legislations and policies, we drew principles of States Fiscal Transparency and Sustainability Program by States government which comprises of:

1. Fiscal Sustainability Plan to be implemented by state governments; and
2. Nigerian OGP National Action Plan at the state level.

Under fiscal transparency, there are eight (8) sub-variables as follows -

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Financials</i>	Budget Appropriation Act of the last Six years (BA6)	Does the state publish previous Budget Appropriation Acts from 2016-2021 on its website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	8
	Budget Implementation Report of the last six years (BI6)	Does the state publish on its website the quarterly budgetary performance from 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Citizens Budget of the last Six years (CB6)	Does the state publish citizens budgets from 2016-2021 on its website?	Scale of 0-1 2016= 1/6 2017= 1/6	

			2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Report of Town Hall Meeting (THM6)	Does the state publish a report of town hall meetings of each budget from 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Citizens Accountability Report of the Last Six Years (CAR6)	Does the state publish citizens accountability report of 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Audit Report of the last Six years (A6)	Does the state publish previous Audit Reports from 2016-2021 on its website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	

	Contractual Debt Profile of the Last Six years	Does the state publish its contracts debt profile on its website from 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
	Domestic and Foreign Debt Data	Does the state publish information of its domestic and foreign debt on its website from 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	

C. Open procurement:

States should have an entity of procurement and procurement law. In addition, each state should ensure that information on public

procurement processes and records are readily available online on the state's official website(s) and other requisite online portal(s).

Under open procurement, there are two (2) sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Procurement</i>	Procurement Records of the last six years (PR6)	Does the states publish procurement records of 2016-2021 on the website? NB: The record must include the status of the contracts.	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	2

	Procurement Law (PL)	Does the state have procurement law?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
--	----------------------	--------------------------------------	---	--

D. Anti-Corruption:

To address the menace of corruption at the State level, each state is expected to develop or

have anti-bribery/anti-corruption law(s) that will address corruption. In addition, states should also have procedures for whistleblowing.

Under Anti-Corruption, there is only one sub-variables to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Anti-Corruption</i>	Anti-Corruption/ Anti-Bribery Policy (AC/ABP)	Does the state have or domesticated anti-corruption laws, including an anti corruption agency?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	1

E. Citizens Engagement:

States should have legal backing for citizens to demand accountability by having access to diverse classes of information. States should have or domesticate the Freedom of Information (FOI) Law. Furthermore, states

should have communication channels that will aid communication with citizens and facilitate engagement. The channels should comprise feedback forms and official email on the official website, and social media account(s).

Under citizens engagement, three (3) sub-variables are identified to wit:

VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Citizens Engagement</i>	Freedom of Information (FOI)	Does the state have or domesticated Freedom of Information Act (FOI)?	Scale of 0-1 Yes = 1 No = 0 Total = 1	3

	Communication Channels (CC)	Does the state have/provide any medium of communication, either of website interactive sections or social media account(s)?	Scale of 0-1 Available= 1 Not-Available= 0 Total = 1	
	Multi-Media	Does the state publish pictorials of their contracts, and town hall meetings events?	Scale of 0-1 Yes = 1 No = 0 Total = 1	

F. Local Government Transparency:

Each state should ensure that the budgets of all its local governments, that are substantially complete and completely

reliable, and annual audited accounts are jointly made available online on the state's official website(s) and other appropriate online portal(s).

Under local government transparency, three (3) sub -variables are identified to wit:

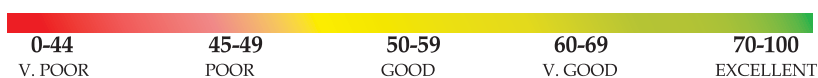
VARIABLE	SUB-VARIABLE	RESEARCH QUESTION	SCORE KEY	TOTAL OBTAINABLE SCORE
<i>Local Government Transparency</i>	Local Governments Budgets of the Last Six Years (LGB6)	Are the local governments budgets for 2016-2021 available on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	3
	LG Audit Report of the Last Six Years (LGAR6)	Are the local government's Audit reports of 2016-2021 available on the website?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	

	Local Government Procurement Record of the Last Six Years (LGP6)	Does the state publish local governments procurement records of 2016-2021?	Scale of 0-1 2016= 1/6 2017= 1/6 2018= 1/6 2019= 1/6 2020= 1/6 2021= 1/6 Total = 1	
--	--	--	---	--

STATES RANKING

This section presents the ranking of the states. All the thirty six (36) states are assessed based on the TII variables for states.

S/N	STATES	SCORE%	RANK
1	Ekiti	58.74	1
2	Kaduna	58.32	2
3	Taraba	54.15	3
4	Kwara	53.32	4
5	Kano	52.08	5
6	Enugu	52.08	6
7	Ebonyi	52.07	7
8	Gombe	52.07	7
9	Lagos	50.83	9
10	Kebbi	49.57	10
11	Abia	49.15	11
12	Plateau	48.73	12
13	Oyo	47.90	13
14	Edo	47.07	14
15	Nasarawa	46.65	15
16	Zamfara	46.23	16
17	Yobe	46.22	17
18	Jigawa	45.82	18
19	Borno	44.57	19
20	Cross River	44.55	20
21	Kogi	42.90	21
22	Delta	42.90	22
23	Osun	42.89	23
24	Imo	42.49	24
25	Katsina	40.41	25
26	Ondo	39.16	26
27	Sokoto	38.75	27
28	Anambra	37.07	28
29	Adamawa	36.65	29
30	Rivers	36.24	30
31	Bayelsa	35.81	31
32	Niger	35.40	32
33	Bauchi	35.40	33
34	Benue	32.49	34
35	Akwa Ibom	32.48	35
36	Ogun	21.25	36



The table above depicts the ranking of the States. It shows that Ekiti, Kaduna, and Taraba States are the top three (3) states most compliant with the TII variables. Ekiti State has the highest score of 58.74%, and is ranked 1st. It is followed by Kaduna and Taraba States, with scores of 58.32% and 54.15%, ranked 2nd and 3rd respectively.

Benue State with 32.49% score is ranked 34th, followed by Akwa Ibom and Ogun States with scores of 32.48% and 21.25%, and ranked 35th and 36th respectively. They are the bottom three (3) states least complying with the TII variables.

The percentage score of TII 2022 has dropped down this year from 76.67% to 58.74% due to the addition of eight (8) new sub-variables in the TII 2022 to strengthen the index, which are as follows:

- Implementation Status
- Broken Links
- Website Update
- Citizens Budget of the last Six years
- Report of Town Hall Meeting
- Citizens Accountability Report of the Last Six Years
- Contractual Debt Profile of the Last Six years
- Domestic and Foreign Debt Data
- Multi-Media Engagement

VARIABLES COMPLIANCE RANKING

Website Integrity

SN	State	%	Score	Rank
1	Cross River	69.33		1
2	Abia	66.67		2
3	Kwara	66.67		2
4	Lagos	66.67		2
5	Taraba	66.67		2
6	Anambra	58.33		6
7	Bauchi	58.33		6
8	Borno	58.33		6
9	Delta	58.33		6
10	Ebonyi	58.33		6
11	Edo	58.33		6
12	Ekiti	58.33		6
13	Enugu	58.33		6
14	Gombe	58.33		6
15	Kano	58.33		6
16	Katsina	58.33		6
17	Kebbi	58.33		6
18	Niger	58.33		6
19	Osun	58.33		6
20	Oyo	58.33		6
21	Plateau	58.33		6
22	Rivers	58.33		6
23	Sokoto	58.33		6
24	Yobe	58.33		6
25	Zamfara	58.33		6
26	Akwa Ibom	50.00		26
27	Jigawa	50.00		26
28	Kaduna	50.00		26
29	Nasarawa	50.00		26
30	Ondo	50.00		26
31	Kogi	41.67		31
32	Ogun	41.67		31
33	Adamawa	33.33		33
34	Bayelsa	33.33		33
35	Benue	33.33		33
36	Imo	33.33		33

Financials

SN	State	%	Score	Rank
1	Ekiti	68.71		1
2	Ebonyi	54.14		2
3	Gombe	54.14		2
4	Kwara	54.14		2
5	Lagos	49.99		5
6	Benue	47.90		6
7	Plateau	47.88		7
8	Enugu	45.81		8
9	Kogi	45.81		8
10	Abia	45.80		10
11	Bayelsa	45.79		11
12	Edo	45.79		12
13	Taraba	45.79		12
14	Kano	43.75		14
15	Kaduna	43.73		15
16	Kebbi	43.71		16
17	Adamawa	41.63		17
18	Borno	39.55		18
19	Nasarawa	39.54		19
20	Osun	39.54		19
21	Zamfara	39.54		19
22	Cross River	37.48		22
23	Jigawa	37.46		23
24	Ondo	35.39		24
25	Akwa Ibom	33.30		25
26	Delta	33.30		25
27	Bauchi	33.30		27
28	Imo	31.23		28
29	Oyo	31.21		29
30	Anambra	29.14		30
31	Katsina	29.14		30
32	Yobe	27.03		32
33	Sokoto	24.99		33
34	Niger	20.80		34
35	Ogun	18.74		35
36	Rivers	16.64		36

Procurement

SN	State	% score	Rank
1	Enugu	100.00	1
2	Jigawa	100.00	1
3	Kaduna	100.00	1
4	Bayelsa	83.30	4
5	Benue	83.30	4
6	Kebbi	83.30	4
7	Delta	75.00	7
8	Ekiti	75.00	7
9	Imo	75.00	7
10	Kano	75.00	7
11	Ogun	75.00	7
12	Ondo	75.00	7
13	Plateau	75.00	7
14	Taraba	75.00	7
15	Yobe	75.00	7
16	Anambra	66.65	16
17	Bauchi	66.65	16
18	Borno	66.65	16
19	Ebonyi	66.65	16
20	Gombe	66.65	16
21	Kogi	66.65	16
22	Kwara	66.65	16
23	Osun	66.65	16
24	Oyo	66.65	16
25	Zamfara	66.65	16
26	Abia	58.30	26
27	Cross River	58.30	26
28	Lagos	58.30	26
29	Rivers	58.30	26
30	Adamawa	50.00	30
31	Edo	50.00	30
32	Katsina	50.00	30
33	Nasarawa	50.00	30
34	Niger	50.00	30
35	Sokoto	50.00	30
36	Akwa Ibom	0.00	36

VARIABLES COMPLIANCE RANKING Con't

Engagement

SN	State	% Score	Rank
1	Ekiti	100.00	1
2	Kaduna	100.00	1
3	Abia	66.67	3
4	Adamawa	66.67	3
5	Anambra	66.67	3
6	Borno	66.67	3
7	Cross River	66.67	3
8	Delta	66.67	3
9	Ebonyi	66.67	3
10	Edo	66.67	3
11	Enugu	66.67	3
12	Gombe	66.67	3
13	Imo	66.67	3
14	Jigawa	66.67	3
15	Kano	66.67	3
16	Katsina	66.67	3
17	Kebbi	66.67	3
18	Kogi	66.67	3
19	Kwara	66.67	3
20	Lagos	66.67	3
21	Nasarawa	66.67	3
22	Niger	66.67	3
23	Ondo	66.67	3
24	Osun	66.67	3
25	Oyo	66.67	3
26	Plateau	66.67	3
27	Rivers	66.67	3
28	Sokoto	66.67	3
29	Taraba	66.67	3
30	Yobe	66.67	3
31	Zamfara	66.67	3
32	Akwa Ibom	33.33	32
33	Bauchi	33.33	32
34	Bayelsa	0.00	34
35	Benue	0.00	34
36	Ogun	0.00	34

Anti-Corruption

SN	State	% Score	Rank
1	Kaduna	100	1
2	Kano	100	1
3	Lagos	100	1
4	Oyo	100	1
5	Abia	0	5
6	Adamawa	0	5
7	Akwa Ibom	0	5
8	Anambra	0	5
9	Bauchi	0	5
10	Bayelsa	0	5
11	Benue	0	5
12	Borno	0	5
13	Cross River	0	5
14	Delta	0	5
15	Ebonyi	0	5
16	Edo	0	5
17	Ekiti	0	5
18	Enugu	0	5
19	Gombe	0	5
20	Imo	0	5
21	Jigawa	0	5
22	Katsina	0	5
23	Kebbi	0	5
24	Kogi	0	5
25	Kwara	0	5
26	Nasarawa	0	5
27	Niger	0	5
28	Ogun	0	5
29	Ondo	0	5
30	Osun	0	5
31	Plateau	0	5
32	Rivers	0	5
33	Sokoto	0	5
34	Taraba	0	5
35	Yobe	0	5
36	Zamfara	0	5

Local Government Transparency

SN	State	% Score	Rank
1	Yobe	61.07	1
2	Nasarawa	55.53	2
3	Taraba	55.53	2
4	Imo	50.00	4
5	Akwa Ibom	44.40	5
6	Abia	33.33	6
7	Ebonyi	33.33	6
8	Edo	33.33	6
9	Enugu	33.33	6
10	Gombe	33.33	6
11	Katsina	33.33	6
12	Kebbi	33.33	6
13	Kwara	33.33	6
14	Oyo	33.33	6
15	Rivers	33.33	6
16	Sokoto	33.33	6
17	Zamfara	33.33	6
18	Bayelsa	27.73	18
19	Borno	22.20	19
20	Cross River	22.20	19
21	Delta	22.20	19
22	Jigawa	22.20	19
23	Kaduna	22.20	19
24	Kano	22.20	19
25	Niger	22.20	19
26	Plateau	22.20	19
27	Bauchi	11.07	27
28	Kogi	11.07	27
29	Osun	11.07	27
30	Adamawa	0.00	30
31	Anambra	0.00	30
32	Benue	0.00	30
33	Ekiti	0.00	30
34	Lagos	0.00	30
35	Ogun	0.00	30
36	Ondo	0.00	30

Appendix

S/N	MDA	URL(S)	EMAIL(S)
1	Abubakar Tafawa Balewa University Teaching Hospital	https://atbuth.org.ng/	info@atbuth.ng
2	Abubakar Tafawa Balewa University, Bauchi	https://www.atbu.edu.ng	Not Found
3	Abuja Broadcasting Corporation	https://asoradioandtv.com	info@asoradioandtv.com
4	Abuja Enterprise Agency	https://www.aea.org.ng/	info@aea.org.ng
5	Abuja Environmental Protection Board	Not Found	Not Found
6	Abuja Infrastructure Investment Center	https://aiic.abj.gov.ng	info@aiic.abj.gov.ng
7	Abuja Investment Company Limited	https://abujainvestments.com	online@abujainvestments.com
8	Abuja Metropolitan Management Council	https://ammcsite.wordpress.com/about/	Not Found
9	Accident and Investigation Bureau	http://aib.gov.ng	info@aib.gov.ng
10	Adeyemi College of Education, Ondo	https://www.aceondo.edu.ng/	Support@aceondo.edu.ng
11	Administrative Staff College of Nigeria	https://ascon.gov.ng/	info@ascon.gov.ng
12	Advertising Practitioners Council of Nigeria	https://apcon.gov.ng/	infoabuja@apcon.gov.ng infolagos@apcon.gov.ng
13	Agricultural and Rural Management Training Institute	https://armti.gov.ng	info@armti.gov.ng
14	Agricultural Research Council of Nigeria	https://arcn.gov.ng/	info@arcn.gov.ng
15	Ahmadu Bello University Teaching Hospital, Zaria	https://abuth.gov.ng	info@abuth.gov.ng
16	Ahmadu Bello University, Zaria	https://www.abu.edu.ng	info@abu.edu.ng vc@abu.edu.ng
17	Air force Institute of Technology, Kaduna	https://afit.edu.ng/home/	info@afit.edu.ng
18	Ajaokuta Steel Company Limited	https://www.ajaokutasteel.com	info@ajaokutasteel.com
19	Akanu Ibiam Federal Polytechnic Uwana, Ebonyi	https://polyunwana.edu.ng/	mail@polyunwana.edu.ng
20	Alex Ekueme University, Ndufu-Alike, Ebonyi	https://www.funai.edu.ng	pro@funai.edu.ng
21	Alvan Ikoku College of Education, Owerri	https://www.alvanikoku.edu.ng/	Not Found
22	Aminu Kano Teaching Hospital	https://akth.gov.ng	info@akth.gov.ng
23	Anambra - Imo River Basin Development Authority	https://www.airbda.gov.ng/	Not Found
24	Auchi Polytechnic, Edo	https://auchipoly.edu.ng/	support@auchipoly.edu.ng
25	Bank of Agriculture	http://boanig.com	info@boanig.com
26	Bank of Industry	https://www.boi.ng/	customercare@boi.ng
27	Bayero University Kano	https://www.buk.edu.ng	info@buk.edu.ng
28	Benin - Owenna River Basin Development Authority	https://www.borbda.gov.ng/	Not found
29	Border Communities Development Agency	https://www.bcda.gov.ng/	Not Found
30	Budget Office of the Federation	https://www.budgetoffice.gov.ng	info@budgetoffice.gov.ng contact@budgetoffice.gov.ng
31	Bureau of Public Enterprise	https://bpe.gov.ng/	info@bpe.gov.ng
32	Bureau of Public Procurement	https://www.bpp.gov.ng	info@bpp.gov.ng
33	Bureau of Public Service Reforms	https://www.bpsr.gov.ng	enquiries@bpsr.gov.ng
34	Central Bank of Nigeria	https://www.cbn.gov.ng/	contactcbn@cbn.gov.ng ethicsoffice@cbn.gov.ng
35	Centre for Black African Arts and Culture	https://cbaac.org/	info@cbaac.org
36	Centre for Management Development	https://www.cmd.gov.ng/	info@www.cmd.gov.ng
37	Chad Basin River Basin Development Authority	https://www.chbda.com.ng	Not Found
38	Citizenship and Leadership Training Centre	https://cltc.gov.ng	info@cltc.gov.ng
39	Civil Defence, Correctional, Fire and Immigration Board	http://cdfipb.gov.ng	info@cdfipb.gov.ng
40	Cocoa Research Institute of Nigeria, Ibadan	http://crin.gov.ng	info@crin.gov.ng
41	Code of Conduct Bureau	http://ccb.gov.ng/	Not Found
42	Code of Conduct Tribunal	Not Found	Not found
43	College of Agriculture (Dae), Kabba, Kogi State	https://dac.abu.edu.ng/kca/	cakab@abu.edu.ng
44	Community Health Practitioners Registration Board	https://chprbn.gov.ng	info@chprbn.gov.ng
45	Computer Professionals Registration Council of Nigeria	https://cpn.gov.ng/metro/	info@cpn.gov.ng
46	COREN	https://coren.gov.ng/	info@coren.gov.ng
47	Corporate Affairs Commission	https://www.cac.gov.ng	protocol@cac.gov.ng helpdesk@cac.gov.ng cservice@cac.gov.ng
48	Council for the Regulation of Freight Forwarding in Nigeria	https://crffn.gov.ng	info@crffn.gov.ng
49	Council of Nigerian Mining Engineers and Geosciences	https://comeg.gov.ng/	info@comeg.gov.ng
50	Court of Appeal	https://www.courtsofappeal.gov.ng/	info@courtsofappeal.gov.ng
51	Cross-River Basin Development Authority	https://crbda.gov.ng/	
52	Debt Management Office	https://www.dmo.gov.ng	enquiries@dmogov.ng
53	Defence Headquarter	https://defencehq.mil.ng	Not Found
54	Defence Industries Corporation of Nigeria	https://dicon.gov.ng	contacthq@dicon.gov.ng
55	Defence Intelligence College	Not Found	Not Found
56	Defence Research and Development Bureau	Not Found	
57	Dental Technologists Registration Board of Nigeria	https://dtechboard.gov.ng	Not Found
58	Dental Therapist Registration Board of Nigeria	https://dthbn.gov.ng	info@dthbn.gov.ng

59	Development Bank of Nigeria	https://www.devbankng.com	info@dpr.gov.ng
60	Directorate for Technical Cooperation in Africa	https://dtca.gov.ng/	info@devbankng.com
61	Economic And Financial Crimes Commission	https://www.efccnigeria.org/efcc/ https://www.efcc.gov.ng/	info@efcc.gov.ng info@efccnigeria.org
62	Electric Development Institute	https://eldi.gov.ng/	admin@eldi.gov.ng
63	Energy Commission of Nigeria	https://energy.gov.ng	dg@energy.gov.ng
64	Family Homes Fund Ltd	https://www.fhfl.com.ng	info@fhfl.com.ng
65	FCE (Special), Oyo	https://fcesoyo.edu.ng/	info@fcesoyo.edu.ng
66	FCE (Technical) Akoka, Lagos	https://fcet-akoka.edu.ng/	Not Found
67	FCE (Technical), Asaba	https://www.fcetasaba.edu.ng/	registrar@fcetasaba.edu.ng
68	FCE (Technical), Bichi, Kano	https://www.fcetbichi.edu.ng/index.php	info@fcetbichi.edu.ng
69	FCE (Technical), Gombe	https://fcetgombe.edu.ng/home/	info@fcetgombe.edu.ng
70	FCE (Technical), Gusau, Zamfara	https://www.fcergusau.edu.ng/	info@fcetgusau.edu.ng
71	FCE (Technical), Omuku, Rivers	https://fcetomoku.edu.ng/	Not Found
72	FCE (Technical), Potiskum, Yobe	https://fcetpotiskum.edu.ng/	info@fcetpotiskum.edu.ng
73	FCE (Technical), Umunze	https://www.fcetumunze.edu.ng	info@fcetumunze.edu.ng
74	FCE Abeokuta, Ogun	https://fce-abeokuta.edu.ng/	Not found
75	FCE Eha-Amufu, Enugu	https://fceehamufu.edu.ng/	info@fceehamufu.edu.ng
76	FCE Ekiadolor, Edo	Not Found	Not Found
77	FCE Gidan Madi, Sokoto	Not Found	Not Found
78	FCE Isu, Ebonyi	Not Found	Not Found
79	FCE Iwo, Osun	Not Found	Not Found
80	FCE Jama'are, Bauchi	Not Found	Not Found
81	FCE Kano	https://www.fcekano.edu.ng/	admin@fcekano.edu.ng
82	FCE Katsina	https://fcekatsina.edu.ng	info@fcekatsina.edu.ng
83	FCE Kontagora, Niger	https://www.fcekg.edu.ng/	Not Found
84	FCE Odugbo, Benue	Not Found	Not Found
85	FCE Obudu, Cross River	https://www.fceobudu.edu.ng/	info@fceobudu.edu.ng
86	FCE Okene, Kogi	https://fceokene.edu.ng	info@fceokene.edu.ng
87	FCE Pankshin, Plateau	http://www.fcepankshin.edu.ng/	fcepankshin@yahoo.com
88	FCE Yola, Adamawa	https://www.fceyoladegree.edu.ng/	Not Found
89	FCE Zaria, Kaduna	https://fcezaria.net/index.php	info@fcezaria.net
90	FCT Christian Pilgrims Welfare Board	Not Found	Not Found
91	FCT College of Education, Zuba	https://fctcoezuba.edu.ng	Not Found
92	FCT Muslims Pilgrims Welfare Board	Not Found	Not Found
93	FCT Water Board Abuja	https://fctwb.gov.ng	info@fctwb.gov.ng
94	Federal Airports Authority of Nigeria	http://faan.gov.ng	contact@faan.gov.ng
95	Federal Capital Development Authority	https://fcda.gov.ng	info@fcda.gov.ng
96	Federal Capital Territory Abuja	https://fcta.gov.ng	info@fcta.gov.ng
97	Federal Capital Territory Internal Revenue	https://fctirs.gov.ng	contactus@fctirs.gov.ng
98	Federal Character Commission	https://federalcharacter.gov.ng/	info@federalcharacter.gov.ng
99	Federal Civil Service Commission	http://www.fedcivilservice.gov.ng/	info@fedcivilservice.gov.ng
100	Federal College of Agricultural Produce Technology, Kano	https://www.fcapt.edu.ng/	info@fcapt.edu.ng
101	Federal College of Agriculture Akure	https://www.fecaakure.edu.ng	contact@fecaakure.edu.ng provost@fecaakure.edu.ng registrar@fecaakure.edu.ng
102	Federal College of Agriculture Dadin Kowa, Combe	Not Found	Not Found
103	Federal College of Agriculture Ishiagu, Ebonyi State	https://www.fcaishiagu.edu.ng	info@fcaishiagu.edu.ng
104	Federal College of Agriculture, Ibadan, Oyo State.	https://www.fcaib.edu.ng	Not Found
105	Federal College of Animal Health and Production Technology, Ibadan, Oyo State	https://www.fcahptib.edu.ng	collage@fcahptib.edu.ng
106	Federal College of Animal Health and Production Technology, Vom, Plateau State	https://www.fcahptom.edu.ng	contact@fcahptvom.edu.ng
107	Federal College of Complementary And Alternative Medicine, Nigeria	Not Found	
108	Federal College of Dental technology and Therapy, Enugu	https://codtten.edu.ng	info@codtten.edu.ng admin@codtten.edu.ng
109	Federal College of Fisheries and Marine Technology, Lagos	https://www.fcfmt.edu.ng	info@fcfmt.edu.ng
110	Federal College of Forest Resources Management, Maiduguri, Borno State	Not Found	
111	Federal College of Forest Resources Management, Ebonyi State	Not Found	
112	Federal College of Forest Resources Management, Sakpoba, Edo State	Not Found	
113	Federal College of Forestry Mechanization, Afaka, Kaduna State	https://www.fcfmafaka.edu.ng	office@fcfmafaka.edu.ng
114	Federal College of Forestry, Ibadan, Oyo State.	https://www.fcfibadan.edu.ng	info@fcfibadan.edu.ng
115	Federal College of Forestry, Jos, Plateau State.	https://www.fcfjos.edu.ng	info@fcfjos.edu.ng
116	Federal College of Freshwater Fisheries Technology, Baga, Borno State	https://www.fcffibaga.edu.ng	info@fcffibaga.edu.ng
117	Federal College of Freshwater Fisheries Technology, New-Bussa	https://www.fcfft-newbussa.edu.ng	info@fcfft-newbussa.edu.ng
118	Federal College of Horticulture, Dadin Kowa, Gombe	https://fchdk.edu.ng/	Not Found

119	Federal College of Land Resources Technology Kuru, Jos	https://www.fecolartkuru.com	Fecolartkuru2@gmail.com
120	Federal College of Land Resources Technology, Owerri, Imo State	https://www.fecolartow.ng	info@fecolartow.ng fecolartow@gmail.com
121	Federal College of Wildlife Management, New Bussa, Niger State	https://www.fcwm.edu.ng	Not Found
122	Federal Competition and Consumer Protection Commission	https://www.fccpc.gov.ng/	contact@fccpc.gov.ng
123	Federal Co-operative College, Ibadan	http://www.fccibadan.edu.ng/	info@fccibadan.edu.ng
124	Federal Co-operative College, Kaduna	https://www.fcck.edu.ng/	info@fcck.edu.ng
125	Federal Co-operative College, Oji River	https://www.fccojiriver.edu.ng/	info@fccojiriver.edu.ng
126	Federal Fire Service	https://fedfire.gov.ng/	info@fedfire.gov.ng
127	Federal High Court	https://fhc.gov.ng	info@fhc.gov.ng
128	Federal Housing Authority	https://fha.gov.ng/	info@fha.gov.ng
129	Federal Inland Revenue Service	https://firs.gov.ng	enquiries@firs.gov.ng
130	Federal Institute of Industrial Research, Oshodi	https://firo.gov.ng/	info@firo.gov.ng enquiries@firo.gov.ng
131	Federal Judicial Service Commission	https://fjsc.gov.ng	info@fjsc.gov.ng
132	Federal Medical Centre, Abakaliki	Not Found	Not Found
133	Federal Medical Centre, Abeokuta	https://fmcabeokuta.net/	info@fmcabeokuta.net
134	Federal Medical Centre, Abuja	https://fmcabuja.gov.ng	info@fmcabuja.gov.ng
135	Federal Medical Centre, Asaba	https://fmcasaba.org	info@fmcasaba.org
136	Federal Medical Centre, Azare	https://fmcazare.gov.ng	info@fmcazare.gov.ng
137	Federal Medical Centre, Bida	https://fmcabida.org/	info@fmcabida.org
138	Federal Medical Centre, Birnin Kebbi	https://fmcbirninkebbi.gov.ng	info@fmcbirninkebbi.gov.ng
139	Federal Medical Centre, Birnin Kudu	https://fmcblk.gov.ng	info@fmcblk.com
140	Federal Medical Centre, Ebute Metta	https://fmceb.org/	fmcebinfo@fmceb.org
141	Federal Medical Centre, Gombe	Not Found	Not Found
142	Federal Medical Centre, Gusau	Not Found	Not Found
143	Federal Medical Centre, Jalingo	https://fmcjalingo.gov.ng	info@fmcjalingo.gov.ng
144	Federal Medical Centre, Katsina	https://fmckatsina.gov.ng	admin@fmckatsina.gov.ng
145	Federal Medical Centre, Keffi	https://fmckeffi.gov.ng	Not Found
146	Federal Medical Centre, Lokoja	Not Found	Not Found
147	Federal Medical Centre, Makurdi	https://fmcmakurdi.gov.ng	info@fmcmakurdi.gov.ng
148	Federal Medical Centre, Nguru	Not Found	Not Found
149	Federal Medical Centre, Owerri	Not Found	Not Found
150	Federal Medical Centre, Owo	https://www.fmcowo.org.ng/	info@fmcowo.org.ng
151	Federal Medical Centre, Umuahia	https://www.fmc-umuahia.com.ng/	fmcumuahia@fmc-umuahia.com.ng
152	Federal Medical Centre, Yenogoa	https://fmcyenagoa.org.ng/	info@fmcyenagoa.org.ng
153	Federal Medical Centre, Yola	https://fmcycola.gov.ng	info@fmcycola.gov.ng
154	Federal Mortgage Bank of Nigeria	https://fmbn.gov.ng/	info@fmbn.gov.ng
155	Federal Neuro-Psychiatric Hospital Abeokuta	https://portal.neuroaro.gov.ng/	provost@neuroaro.gov.ng
156	Federal Neuro-Psychiatric Hospital Benin-City	https://www.fnphbenin.gov.ng/pg/	contactus@fnphbenin.gov.ng
157	Federal Neuro-Psychiatric Hospital Calabar	https://fnphcalabar.gov.ng/	
158	Federal Neuro-Psychiatric Hospital Enugu	https://fnhe.gov.ng/	contact@fnhe.gov.ng
159	Federal Neuro-Psychiatric Hospital Kaduna	https://fnphkaduna.gov.ng/	
160	Federal Neuro-Psychiatric Hospital, Kware-Sokoto	Not Found	Not Found
161	Federal Neuro-Psychiatric Hospital Maiduguri	https://fnphmaiduguri.gov.ng/	contactus@fnphmaiduguri.gov.ng
162	Federal Neuro-Psychiatric Hospital Yaba	https://www.fnphyaba.gov.ng/	enquiries@fnphyaba.gov.ng
163	Federal Polytechnic Ado Ekiti	https://fedpolyado.edu.ng/	contactus@fedpolyado.edu.ng
164	Federal Polytechnic Ayede, Oyo State	https://fedpolyayede.edu.ng	info@fedpolyayede.edu.ng
165	Federal Polytechnic Bali, Taraba	https://fedpolybali.edu.ng/	info@fedpolybali.edu.ng
166	Federal Polytechnic Bauchi	https://fptb.edu.ng/	info@fptb.edu.ng
167	Federal Polytechnic Bida, Niger	https://fedpolybida.edu.ng/	info@fedpolybida.edu.ng
168	Federal Polytechnic Ugep, Cross-River	Not Found	Not Found
169	Federal Polytechnic Damaturu, Yobe	https://www.fedpodam.edu.ng/	info@fedpodam.edu.ng
170	Federal Polytechnic Daura, Katsina State	https://fedpolydaura.edu.ng	admin@fedpolydaura.edu.ng
171	Federal Polytechnic Ede, Osun	https://www.federalpolyede.edu.ng/	pro@federalpolyede.edu.ng
172	Federal Polytechnic Ekowe, Bayelsa	https://www.federalpolyekowe.edu.ng/	support@federalpolyekowe.edu.ng
173	Federal Polytechnic Gwandu, Kebbi	Not Found	Not Found
174	Federal Polytechnic Idah, Kogi	https://fepoda.edu.ng/	helpdesk@fepoda.edu.ng
175	Federal Polytechnic Ilaro, Ogun	https://federalpolyilaro.edu.ng/	info@federalpolyilaro.edu.ng
176	Federal Polytechnic Ile-Iluji, Ondo	https://fedpolel.edu.ng/	info@fedpolel.edu.ng
177	Federal Polytechnic Kaltungo, Gombe State	https://fedpolyklt.edu.ng	contact@fedpolyklt.edu.ng admin@fedpolyklt.edu.ng
178	Federal Polytechnic Kaura Namoda, Zamfara	https://fedponam.edu.ng/	admin@fedponam.edu.ng
179	Federal Polytechnic Monguno, Borno	Not Found	Not Found
180	Federal Polytechnic Mubi, Adamawa	https://federalpolytechnicmubi.edu.ng/	info@federalpolytechnicmubi.edu.ng
181	Federal Polytechnic Nakede, Owerri	https://fpno.edu.ng/	info@fpno.edu.ng

182	Federal Polytechnic Nasarawa	https://fedpolynas.edu.ng/	info@fedpolynas.edu.ng
183	Federal Polytechnic of Oil and Gas Bonny, Rivers	https://fedpolybonny.edu.ng/	info@fedpolybonny.edu.ng
184	Federal Polytechnic Offa, Kwara	https://www.fpo.edu.ng/	Not Found
185	Federal Polytechnic Ohodo, Enugu	Not Found	Not Found
186	Federal Polytechnic Oko, Anambra	https://federalpolyoko.edu.ng/	publicrelations@federalpolyoko.edu.ng
187	Federal Polytechnic Shendam, Plateau	Not Found	Not Found
188	Federal Polytechnic Ukana, Akwa Ibom	https://fedpolyukana.edu.ng/	info@fedpolyukana.edu.ng
189	Federal Polytechnic Wannune, Benue	Not Found	Not Found
190	Federal Produce Inspection Services	https://fpis.gov.ng/	info@fpis.com
191	Federal Radio Corporation of Nigeria	https://radionigeria.gov.ng	Info@radionigeria.gov.ng
192	Federal Road Safety Commission	https://frsc.gov.ng/	info@frsc.gov.ng
193	Federal Roads Maintenance Agency	https://ferma.gov.ng/	info@ferma.gov.ng
194	Federal School of Occupational Therapy, Yaba	https://www.fsot.fnphaba.gov.ng/	
195	Federal School of Medical Laboratory Jos	https://fedmedlabtech.com.ng/	
196	Federal School of Survey	https://fss-oyo.edu.ng/	Not Found
197	Federal Teaching Hospital Ido-Ekiti	https://fethi.gov.ng	info@fethi.gov.ng
198	Federal Training Center, Calabar	Not Found	Not Found
199	Federal Training Center, Enugu	Not Found	Not Found
200	Federal Training Center, Ilorin	Not Found	Not Found
201	Federal Training Center, Kaduna	https://ftckaduna.edu.ng/	contact@ftckaduna.edu.ng
202	Federal Training Center, Lagos	https://ftclagos.edu.ng/	
203	Federal Training Center, Maiduguri	Not Found	Not Found
204	Federal University Birnin Kebbi	https://www.fubk.edu.ng	enquiries@fubkedu.ng
205	Federal University Dutse, Jigawa	https://www.fud.edu.ng	info@fud.edu.ng
206	Federal University Dutsin-ma, Katsina	https://www.fudutsinma.edu.ng	info@fudutsinma.edu.ng
207	Federal University Gashua, Yobe	https://www.fugashua.edu.ng	info@fugashua.edu.ng
208	Federal University Gusau, Zamfara	https://www.fugusau.edu.ng	info@fugusau.edu.ng
209	Federal University Kashere, Gombe	https://www.fukashere.edu.ng	info@fukashere.edu.ng
210	Federal University Lafia, Nasarawa	https://www.fulafia.edu.ng	info@fulafia.edu.ng
211	Federal University Ilokoja, Kogi	https://www.fulokoja.edu.ng	info@fulokoja.edu.ng
212	Federal University of Agriculture Zuru	https://fuaz.edu.ng	info@fuaz.edu.ng
213	Federal University of Agriculture, Abeokuta	https://www.unaab.edu.ng	Not Found
214	Federal University of Agriculture, Makurdi	https://www.uam.edu.ng	info@uam.edu.ng
215	Federal University of Health Science Otuipo, Benue	https://fuhso.ng	info@fuhso.ng
216	Federal University of Petroleum Resources, Effurun	https://www.site.fupre.edu.ng	Not Found
217	Federal University of Technology, Akure	https://www.futa.edu.ng	info@futa.edu.ng
218	Federal University of Technology, Minna	https://www.futminna.edu.ng	info@futminna.edu.ng
219	Federal University of Technology, Owerri	https://www.futo.edu.ng	info@futo.edu.ng
220	Federal University Otuoke, Bayelsa	https://www.fuotuoke.edu.ng	info@fuotuoke.edu.ng
221	Federal University Oye-Ekiti, Ekiti	https://www.fuoye.edu.ng	info@fuoye.edu.ng
222	Federal University Wukari, Taraba	https://www.fuwukari.edu.ng	info@fuwukari.edu.ng
223	FG Staff Housing Loans Board	https://fgshlb.gov.ng/	info@fgshlb.gov.ng
224	Financial Reporting Council of Nigeria	https://www.financialreportingcouncil.gov.ng	enquiries@financialreportingcouncil.gov.ng
225	Fiscal Responsibility Commission	https://fiscalresponsibility.ng/	frc.gov.ng@gmail.com
226	Foreign Service Academy	Not Found	Not Found
227	Forestry Research Institute of Nigeria, Ibadan	https://frin.gov.ng	edfrin@frin.gov.ng
228	French Language Village, Badagry, Lagos	https://frenchvillage.edu.ng	
229	Galaxy Backbone	https://galaxybackbone.com.ng/	Not Found
230	Gurara Dam Management Agency	https://www.gdma.gov.ng/	Not Found
231	H.A Federal Polytechnic Kazaure, Jigawa	https://hafedpoly.edu.ng	Not Found
232	Hadejia - Jama'are River Basin Development Authority	https://www.hjrbda.kn.gov.ng/	Not Found
233	Health Records Officers Registration Board of Nigeria	https://hrorbn.gov.ng	
234	Independent Corrupt Practices and Other Related Offences Commission	https://icpc.gov.ng/	info@icpc.gov.ng
235	Independent National Electoral Commission	https://www.inecnigeria.org/	iccc@inec.gov.ng
236	Industrial Training Fund	https://www.itf.gov.ng/	dg@itf.gov.ng
237	Infrastructure Concession Regulatory Commission	https://www.icrc.gov.ng/	info@icrc.gov.ng
238	Institute for Agricultural Research and Training, Ibadan	https://iart.gov.ng	director@iart.gov.ng
239	Institute for Agricultural Research, Zaria	https://iqr.gov.ng/	info@iar.gov.ng
240	Institute for Peace and Conflict Resolution	https://ipcr.gov.ng	info@ipcr.gov.ng
241	Institute of Archaeology and Museum Studies, Jos	Not Found	Not Found
242	Institute of Chartered Chemists of Nigeria	https://iccon.gov.ng/	registrar@iccon.gov.ng
243	Institute of Forensics Science Laboratory-Oshodi	Not Found	Not Found
244	Institute of Public Analysts of Nigeria	https://www.ipan.gov.ng/	info@ipan.gov.ng
245	Integrated Water Resource Management Commission	https://www.niwrmc.gov.ng/	info@niwrmc.gov.ng
246	Investment and Securities Tribunal	https://www.ist.gov.ng/	info@ist.gov.ng

247	Irrua Specialist Teaching Hospital	https://isth.com.ng/	info@isth.com.ng
248	Joint Admission and Matriculation Board	https://www.jamb.gov.ng	Not Found
249	Jos University Teaching Hospital	https://juth.org.ng	info@juth.org.ng
250	Kaduna Polytechnic, Kaduna	https://www.kadunapoly.edu.ng/	info@kadunapoly.edu.ng
251	Lagos University Teaching Hospital	https://l11th.gov.l1g	info@Juth.gov.ng
252	Lake Chad Research Institute, Maiduguri	https://lcrimaid.gov.ng	Not Found
253	Legal Aid Council of Nigeria	https://legalaiddcouncil.gov.ng	info@legalaiddcouncil.gov.ng
254	Librarians Registration Council of Nigeria	https://www.lrcn.gov.ng	info@lrcn.gov.ng
255	Lower Benue River Basin Development Authority	https://www.lbrbda.gov.ng/	Not Found
256	Lower Niger River Basin Development Authority	https://www.lnrbd.gov.ng/	info@lrbda.gov.ng
257	Maritime Academy of Nigeria	https://www.maritimeacademy.gov.ng/	info@maritimeacademy.gov.ng contact@maritimeacademy.gov.ng
258	Medical and Dental Council of Nigeria	https://mdcn.gov.ng	support@mdcn.gov.ng info@mdcn.gov.ng
259	Medical Laboratory Science Council of Nigeria, Yaba	https://web.mlscn.gov.ng/	info@mlscn.gov.ng
260	Medical Rehabilitation Therapists Board of Nigeria	https://mrtb.gov.ng	info@mrtb.gov.ng
261	Metallurgical Training Institute, Onitsha	http://mti.mi.nesandsteel.com/	mtisteelo@yahoo.com
262	Michael Imoudu National Institute for Labour Studies	http://www.min.ils.gov.ng/	info@mnls.gov.ng
263	Michael Opara University of Agriculture, Umudike	https://www.mouau.edu.ng	pro@mouau.edu.ng registrar@mouau.edu.ng
264	Military Pension Board	https://mpb.ng	info@mpb.ng
265	Ministry of Agriculture and Rural Development	http://fmard.gov.ng	admin@fmard.gov.ng
266	Ministry of Aviation	http://aviation.gov.ng	info@aviation.gov.ng
267	Ministry of Communications and Digital Economy	https://commtech.gov.ng/	info@commtech.gov.ng
268	Ministry of Defence	http://defence.gov.ng	Not Found
269	Ministry of Education	https://www.education.gov.ng	info@education.gov.ng
270	Ministry of Environment	http://environment.gov.ng	info@environment.gov.ng
271	Ministry of Finance, Budget and National Planning	https://nationalplanning.gov.ng https://finanace.gov.ng	info@finance.gov.ng
272	Ministry of Foreign Affairs	https://foreignaffairs.gov.ng	info@foreignaffairs.gov.ng
273	Ministry of Health	https://health.gov.ng	info@health.gov.ng
274	Ministry of Humanitarian Affairs, Disaster Management & Social Development	https://fmhds.gov.ng/	info@fmhds.gov.ng
275	Ministry of Industry, Trade and Investment	https://www.fmiti.gov.ng/	info@fmiti.gov.ng
276	Ministry of Information and Culture	https://fmic.gov.ng/	Not Found
277	Ministry of Interior	https://interior.gov.ng	info@interior.gov.ng
278	Ministry of Justice	https://justice.gov.ng	info@justice.gov.ng
279	Ministry of Labour and Employment	https://www.labour.gov.ng/	info@labour.gov.ng
280	Ministry of Mines and Steel Development	https://www.fmmsd.gov.ng/	info@fmmsd.gov.ng
281	Ministry of Niger Delta Affairs	https://www.nigerdelta.gov.ng	pro@nigerdelta.gov.ng hnn@nigerdelta.gov.ng
282	Ministry of Petroleum Resources	https://petroleumresources.gov.ng	info@petroleumresources.gov.ng
283	Ministry of Police Affairs	https://www.policeaffairs.gov.ng/	info@policeaffairs.gov.ng
284	Ministry of Power	https://power.gov.ng	info@power.gov.ng
285	Ministry of Science, Technology and Innovation	https://scienceandtech.gov.ng/	info@scienceandtech.gov.ng
286	Ministry of Transportation	https://www.transport.gov.ng/	info@transport.gov.ng
287	Ministry of Water Resources	https://www.waterresources.gov.ng/	info@waterresources.gov.ng
288	Ministry of Women Affairs	https://www.womenaffairs.gov.ng/	info@womenaffairs.gov.ng
289	Ministry of Works and Housing	https://worksandhousing.gov.ng/	info@worksandhousing.gov.ng
290	Ministry of Youth and Sports Development	https://youthandsport.gov.ng	Not Found
291	Moddibo Adama University of Technology, Yola	https://www.mautech.edu.ng	info@mauteh.edu.ng
292	N.A Institute of Tech. & Environmental Sciences	https://nacest.com/	Not Found
293	National Agency for Food and Drug Administration and Control	https://nafdac.gov.ng	info@nafdac.gov.ng
294	National Agency for Prohibition of Trafficking in Persons	https://naptip.gov.ng/	info@naptip.gov.ng reformsunit@naptip.gov.ng
295	National Agency for Science and Engineering Infrastructure	https://naseni.org/	nasenihq@naseni.org
296	National Agency for the Control of Aids	https://naca.gov.ng/	info@naca.gov.ng
297	National Agency for the Great Green Wall	https://ggwnigeria.gov.ng	info@ggwnigeria.gov.ng
298	National Agricultural Extension and Research Liaison Services	https://naerls.gov.ng	director@naerls.gov.ng
299	National Agricultural Land Development Authority	https://nalda.ng	office@nalda.ng
300	National Agricultural Seed Council	http://seedcouncil.gov.ng	info@seedcouncil.gov.ng
301	National Animal Production Research Institute	https://napri.gov.ng/	info@napri.gov.ng
302	National Arbovirus and Vector Research, Enugu	https://navrc.org.ng	
303	National Assembly Service Commission	https://nasc.gov.ng/	info@nasc.gov.ng
304	National Automotive Design and Development Council	https://www.naddc.gov.ng/	contact@naddc.gov.ng
305	National Biosafety Management Agency	https://nbma.gov.ng	nbma@nbma.gov .ng
306	National Biotechnology Development Agency	https://nabda.gov.ng/	info@nabda.gov.ng
307	National Blood Service Commission	https://nbsc.gov.ng/	info@nbsc.gov.ng
308	National Board for Arabic and Islamic Studies	https://www.nbais.com.ng	info@nbais.com.ng
309	National Board for Technical Education	https://www.nbte.gov.ng	enquiries@nbte.gov.ng

310	National Board for Technology Incubation	https://www.nbti.gov.ng/	info@nbti.gov.ng
311	National Boundary Commission	https://boundarycommission.gov.ng	info@boundarycommission.gov.ng
312	National Broadcasting Commission	https://www.nbc.gov.ng/	info@nbc.gov.ng
313	National Bureau of Statistics	https://www.nigerianstat.gov.ng	feedback@nigerianstat.gov.ng
314	National Business and Technical Examination Board	https://www.nabtebnigeria.org/	helpdesk@nabtebnigeria.org
315	National Centre for Technology Management, Ile-Ife	https://www.nacetem.gov.ng/#/	dg.ceo@nacetem.gov.ng
316	National Centre for Agricultural Mechanization, Ilorin	https://ncamng.org	info@ncam.org
317	National Centre for Disease Control	https://ncdc.gov.ng	info@ncdc.gov.ng
318	National Centre for Women Development	https://www.ncwd.gov.ng/	info@ncwd.gov.ng
319	National Cereals Research Institute Badeggi	https://ncribadeggi.org.ng	info@ncribadeggi.org.ng
320	National Commission for Colleges of Education	https://v.rww.ncceonline.edu.ng	info@ncceonline.edu.ng
321	National Commission for Mass Literacy Adult and NonFormal Education	https://nmec.gov.ng	info@nmec.gov.ng
322	National Commission for Museums and Monuments	http://ncnm.gov.ng	Not Found
323	National Commission for Nomadic Education	https://ncne.gov.ng	info@ncne.gov.ng
324	National Commission for Refugees, Migrants and IDPs	https://ncfmi.gov.ng/	info.ncfmi@ncfmi.gov.ng
325	National Commissions for Persons with Disabilities	Not Found	Not Found
326	National Council for Arts and Culture	https://ncac.gov.ng	info@ncac.gov.ng
327	National Defence Academy, Kaduna	https://www.nda.edu.ng	enquiries@nda.edu.ng
328	National Defence College	https://ndc.gov.ng	info@ndc.gov.ng
329	National Directorate of Employment	https://nde.gov.ng	Not Found
330	National Drug Law Enforcement Agency	https://ndlea.gov.ng	info@ndlea.gov.ng
331	National Ear Care Centre	https://necckaduna.com.ng	info@necckaduna.com.ng
332	National Economic Reconstruction Fund	https://ner-fund.com.ng/NERFUND	info@nerfund.com.ng
333	National Emergency Management Agency	https://nema.gov.ng/	info@nema.gov.ng
334	National Environmental Standards and Regulations Enforcement Agency	https://nesrea.gov.ng	info@nesrea.gov.ng
335	National Examinations Council	https://www.neco.gov.ng	info@neco.gov.ng
336	National Eye Center	Not Found	Not Found
337	National Film and Video Censors Board	https://nfvcb.gov.ng	info@nfvcb.gov.ng
338	National Gallery for Art	https://nga.gov.ng	info@nga.gov.ng
339	National Hajj Commission of Nigeria	https://nigeriahajjcom.gov.ng/	info@nigeriahajjcom.gov.ng
340	National Health Insurance Scheme	https://nhis.gov.ng	info@nhis.gov.ng
341	National Horticultural Research Institute, Ibadan	https://nihort.gov.ng	info@nihort.gov.ng
342	National Hospital	https://nationalhospital.gov.ng	contact@nationalhospital.gov.ng
343	National Human Rights Commission	https://nigeriarights.gov.ng	info@nhrc.gov.ng
344	National Hydrological Services Agency	https://www.nihsa.gov.ng/	Not Found
345	National Identity Management Commission	https://nimc.gov.ng/	customercare@nimc.gov.ng
346	National Industrial Court	https://nicn.gov.ng/	info@nicn.gov.ng
347	National Information Technology Development Agency	https://nitda.gov.ng/	info@nitda.gov.ng
348	National Inland Waterways Authority	https://www.niwa.gov.ng/	info@niwa.gov.ng
349	National Institute for Cultural Orientation	https://nico.gov.ng	info@nico.gov.ng
350	National Institute for Freshwater Fisheries Research, New-Bussa	https://niffr.blogspot.com/	niffish@gmail.com
351	National Institute for Legislative and Democratic Studies	https://nils.gov.ng/	info@nils.gov.ng
352	National Institute for Nigerian Languages, Aba	https://ninlan.edu.ng	info@ninlan.edu.ng
353	National Institute for Oceanography and Marine Research	https://niomr.gov.ng	info@niomr.gov.ng
354	National Institute for Policy and Strategic Studies, Kuru	https:// www.nipsskuru.gov.ng/index.php	Not Found
355	National Institute for Sports	https://nis.gov.ng	Not Found
356	National Institute of Construction Technology, Uromi	https://nict.edu.ng/	info@nict.edu.ng
357	National Institute of Educational Planning and Administration	https://www.niepa.gov.ng	institute@niepa.gov.ng
358	National Institute of Pharmaceutical Research And Development, Abuja	https://www.niprd.gov.ng/	https://www.niprd.gov.ng/
359	National Insurance Commission	https://www.naicom.gov.ng/	contact@naicom.gov.ng
360	National Iron Ore Mining Company	https://niomco.minesandsteel.com/	Not Found
361	National Judicial Council	https://njc.gov.ng	info@njc.gov.ng
362	National Library of Nigeria	https://www.nln.gov.ng	info@nln.gov.ng
363	National Lottery Regulatory Commission	https://nlrc.gov.ng/	info@nlrc.gov.ng
364	National Lottery Trust Fund	https://nlrf.gov.ng/	info@nlrf.gov.ng
365	National Mathematical Centre	https://www.nmcabuja.org	Not Found
366	National Metallurgical Development Center, Jos	https://nmdc.gov.ng	info@nmdc.gov.ng
367	National Obstetric Fistula Centre, Abakaliki	https://nofic.org.ng/	contact@nofic.org.ng
368	National Obstetric Fistula Centre Bauchi	Not Found	Not Found
369	National Obstetric Fistula Centre Katsina	Not Found	Not Found
370	National Office for Technology Acquisition and Promotion	https://www.notap.gov.ng/	info@notap.gov.ng
371	National Oil Spill Detection and Response Agency	https://nosdra.gov.ng	info@nosdra.gov.ng
372	National Open University of Nigeria	https://www.noun.edu.ng	centralinfo@noun.edu.ng
373	National Orientation Agency	https://www.noa.gov.ng/	admin@noa.gov.ng

438	Nigerian Educational Research and Development Council	https://www.nerdc.org.ng	subscription@nerdc.org.ng
439	Nigerian Electricity Management Services Agency	https://nems.gov.ng	info@nems.gov.ng
440	Nigerian Electricity Regulatory Commission	https://nerc.gov.ng	info@nerc.gov.ng
441	Nigerian Export Processing Zones Authority	https://www.nepza.gov.ng/	Info@nepza.gov.ng
442	Nigerian Export Promotion Council	https://www.nepc.gov.ng/	enquiries@nepc.gov.ng helpdesk@nepc.gov.ng enquiries@nepc.gov.ng
443	Nigerian Extractive Industries Transparency Initiative	https://neiti.gov.ng/index.php	info@neiti.gov.ng
444	Nigerian Film Corporation	https://nfc.gov.ng/	
445	Nigerian Financial Intelligence Unit	https://www.nfiu.gov.ng/	info@nfiu.gov.ng
446	Nigerian Football Federation	https://thenff.com	info@thenff.com
447	Nigerian Geological Survey Agency	https://www.ngsa.gov.ng/	support@ngsa.gov.ng
448	Nigerian Institute for Oil Palm Research, Benin	https://nifor.gov.ng	info@nifor.gov.ng
449	Nigerian Institute for Trypanosomiasis Research, Kaduna	https://www.nitr.gov.ng/	Not Found
450	Nigerian Institute of Advanced Legal Studies	https://nials.edu.ng	info@nials.edu.ng
451	Nigerian Institute of Animal Science	https://nias.gov.ng	nias.nigeria@nias.gov.ng
452	Nigerian Institute of International Affairs, Lagos	https://niia.gov.ng	info@niia.gov.ng
453	Nigerian Institute of Leather and Science Technology	https://nilest.edu.ng	info@nilest.edu.ng
454	Nigerian Institute of Mining and Geosciences	https://www.nimg.edu.ng/	helpdesk@nimg.edu.ng
455	Nigerian Institute of Science Laboratory Technology, Ibadan	https://www.nislt.gov.ng/	enquiry@nislt.gov.ng
456	Nigerian Institute of Social and Economic Research	https://www.niser.gov.ng	dg@niser.gov.ng
457	Nigerian Institute of Transportation Technology	https://nitt.gov.ng/	info@nitt.gov.ng
458	Nigerian Investment Promotion Commission	https://www.nipc.gov.ng/	helpdesk@nipc.gov.ng
459	Nigerian Law Reform Commission	https://nlrc.gov.ng	info@nlrc.gov.ng
460	Nigerian Law School	https://nigerianlawschool.edu.ng	info@lawschool.edu.ng
461	Nigerian Maritime Administration and Safety Agency	https://www.nimasa.gov.ng	info@nimasa.gov.ng
462	Nigerian Maritime University, Okerenkoko, Delta	https://www.nmu.edu.ng	Not found
463	Nigerian Meteorological Agency	https://nimet.gov.ng	info@nimet.gov.ng
464	Nigerian Midstream and Downstream Petroleum Regulatory Authority	https://www.nmdpra.gov.ng/	authority@nmdpra.gov.ng
465	Nigerian Mining Cadastre Office	https://miningcadastre.gov.ng/	info@miningcadastre.gov.ng
466	Nigerian National Merit Award	https://www.meritaward.ng/index.php	Not Found
467	Nigerian National Petroleum Corporation	https://nnpcgroup.com	contactus@nnpcgroup.com
468	Nigerian Natural Medicine Development Agency	https://nnmda.gov.ng/	info@nnmda.gov.ng
469	Nigerian Navy	https://Navy.mil.ng	Not Found
470	Nigerian Office for Trade Negotiation	https://notn.gov.ng/	info@notn.gov.ng/
471	Nigerian Police Academy	https://www.polac.edu.ng	admin@polac.edu.ng
472	Nigerian Police Force	https://www.npf.gov.ng	info@npf.gov.ng
473	Nigerian Ports Authority	https://www.nigerianports.gov.ng/	info@nigerianports.gov.ng helpdesk@nigerianports.gov.ng customerservice@nipost.gov.ng
474	Nigerian Postal Service	https://nipost.gov.ng/	customerservice@nipost.gov.ng
475	National Post Graduate Medical College of Nigeria	https://nmpcn.gov.ng	info@nmpcn.edu.ng registrar@nmpcn.edu.ng info@presscouncil.gov.ng
476	Nigerian Press Council	https://www.presscouncil.gov.ng/	info@presscouncil.gov.ng
477	Nigerian Railway Corporation	https://www.nrc.gov.ng/	info@nrc.gov.ng
478	Nigerian Shippers Council	https://shipperscouncil.gov.ng/	info@shipperscouncil.gov.ng
479	Nigerian Stored Products Research Institute, Ilorin	https://nspri.gov.ng	nspriheadquarters@nspri.org.ng
480	Nigerian Television Authority	https://nta.ng	Not Found
481	Nigerian Tourism Development Corporation	https://tounigeria.gov.ng	hello@tounigeria.gov.ng
482	Nigerian Upstream Petroleum Regulatory Commission	https://www.nuprc.gov.ng	info@nuprc.gov.ng
483	Nnamdi Azikiwe University, Awka	https://nauth.org.ng	Not Found
484	Nnamdi Azikiwe Teaching Hospital	https://nauth.org.ng	Not Found
485	North East Development Commission	https://nedc.gov.ng/	contact@nedc.gov.ng
486	Obafemi Awolowo Teaching Hospital	https://oathc.com/	info@oathc.com
487	Obafemi Awolowo University, Ile-Ife	https://www.oauife.edu.ng	info@oauife.edu.ng
488	Office of the Accountant General of the Federation	https://oagf.gov.ng/	Not Found
489	Office of the Auditor General of the Federation	https://oaugf.gov.ng/	info@oaugf.gov.ng
490	Office of The Head of Civil Service of the Federation	https://ohcsf.gov.ng/home	info@ohcsf.gov.ng
491	Office of The SGF	https://www.osgf.gov.ng/	info@osgf.gov.ng
492	Office of the Surveyor-General of the Federation	https://osgof.gov.ng/	info@osgof.gov.ng
493	Ogun - Osun River Basin Development Authority	https://www.ogosrba.gov.ng/	ssgof@osgof.gov.ng
494	Oil and Gas Free Zones Authority	https://www.ogfa.gov.ng/	Not Found
495	Optometrist and Dispensing Opticians Board of Nigeria	https://odorbngov.ng	info@odorbngov.ng
496	Pension Transitional Arrangement Directorate	https://www.ptad.gov.ng	contact@ogfa.gov.ng
497	Petroleum Technology Development Fund	https://ptdf.gov.ng	info@ptdf.gov.ng
498	Petroleum Training Institute, Effurun	https://pti.edu.ng	Not Found
499	Pharmacist Council of Nigeria	https://pcn.gov.ng	connect@pcn.gov.ng
500	Police Service Commission	https://www.pcs.gov.ng/	info@pcs.gov.ng

501	Project Development Institute, Enugu	https://firo.gov.ng/	info@firo.gov.ng
502	Public Complaints Commission	https://pcc.gov.ng/	info@pcc.gov.ng
503	Public Service Institute of Nigeria	https://psin.gov.ng/	info@psin.gov.ng
504	Radiographers Registration Board of Nigeria	https://rrbn.gov.ng	
505	Raw Materials Research and Development Council	https://www.rmrhc.gov.ng	ceo@rmrhc.gov.ng
506	Revenue Mobilisation Allocation and Fiscal Commission	https://rmafc.gov.ng/	info@rmafc.gov.ng
507	Rubber Research Institute of Nigeria, Benin	https://www.ririn.gov.ng/	info@ririn.gov.ng
508	Rural Electrification Agency	https://rea.gov.ng	info@rea.gov.ng
509	Samaru College of Agriculture (Dae), Zaria Kaduna State	https://www.dac.abu.edu.ng	dac@abu.edu.ng
510	Securities and Exchange Commission	https://www.sec.gov.ng/	sec@sec.gov.ng
511	Servicom	https://servicom.gov.ng/	info@servicom.gov.ng
512	Sheda Science and Technology Complex	https://shestco.gov.ng/	admin@shestco.gov.ng
513	Small and Medium Enterprise Development Authority of Nigeria	https://www.smedan.gov.ng/	info@smedan.gov.ng
514	Sokoto - Rima River Basin Development Authority	https://www.srrbda.gov.ng/	Not Found
515	Standards Organisation of Nigeria	https://www.son.gov.ng/	info@son.gov.ng
516	Supreme Court of Nigeria	https://supremecourt.gov.ng	info@supremecourt.gov.ng
517	Surveyors Council of Nigeria	https://surcon.gov.ng/	info@surcon.gov.ng
518	Tafawa Balewa Square Management Board	https://www.tbsmg.gov.ng/	info@tbsmg.gov.ng
519	Teachers Registration Council of Nigeria	https://www.trcn.gov.ng/	info@trcn.gov.ng
520	Technical Aid Corps	Not Found	Not Found
521	Tertiary Education Trust Fund	https://www.tetfund.gov.ng	info@tetfund.gov.ng
522	Transmission Company of Nigeria	https://tcn.org.ng	info@tcn.org.ng
523	Universal Basic Education Commission	https://www.ubec.gov.ng	info@ubec.gov.ng
524	University College Hospital Ibadan	https://uch-ibadan.org.ng/	Not Found
525	University of Abuja	https://www.uniabuja.edu.ng	info@uniabuja.edu.ng registrar@uniabuja.edu.ng
526	University of Abuja Teaching Hospital	https://uath.gov.ng	info@uath.gov.ng
527	University of Benin	https://www.uniben.edu.ng	info@uniben.edu.ng pro@uniben.edu.ng
528	University of Benin Teaching Hospital	https://ubth.org	info@ubth.org
529	University of Calabar	https://www.unical.edu.ng	enquiries@unical.edu.ng
530	University of Calabar Teaching Hospital	Not Found	Not Found
531	University of Ibadan	https://www.ui.edu.ng	info@ui.edu.ng
532	University of Ilorin	https://www.unilorin.edu.ng	registrar@unilorin.edu.ng
533	University of Ilorin Teaching Hospital	https://uithilorin.org.ng	info@uithilorin.org.ng
534	University of Jos	https://www.unijos.edu.ng	info@unijos.edu.ng enquiries@unijos.edu.ng
535	University of Lagos	https://www.unilag.edu.ng	Not Found
536	University of Maiduguri	https://www.unimaid.edu.ng	info@unimaid.edu.ng
537	University of Maiduguri Teaching Hospital	https://umth.org.ng	cmd@umth.org.ng
538	University of Nigeria Nsukka	https://www.unn.edu.ng	issues@w111.edu.ng
539	University of Nigeria Teaching Hospital	https://unthenugu.com.ng	info@unthenugu.com.ng
540	University of Port-Harcourt	https://www.uniport.edu.ng	helpdesk@uniport.edu.ng
541	University of Port-Harcourt Teaching Hospital	https://upthng.com	info@11pt1ng.co1n
542	University of Uyo	https://www.uniuyo.edu.ng	registrar@uniuyo.edu.ng
543	University of Uyo Teaching Hospital	https://www.uuthuyo.net/	info@uuthuyo.net
544	Upper Benue River Basin Development Authority	https://www.ubrda.gov.ng	Not Found
545	Upper Niger River Basin Development Authority	https://www.unrda.gov.ng	Not Found
546	Usmanu DanFodio University Teaching Hospital	https://www.uduth.org.ng/	info@uduth.org.ng
547	Usmanu Danfodio University, Sokoto	https://www.udusok.edu.ng	info@udusok.edu.ng
548	Veterinary Council of Nigeria	https://vcn.gov.ng	vetc0W1cilnig_org@yahoo.com
549	Voice of Nigeria	https://von.gov.ng	Not Found
550	W.U Federal Polytechnic, Birnin Kebbi	https://www.yabatech.edu.ng/	registrar@yabatech.edu.ng
551	West African Examination Council	https://www.waec.org.ng	knowaecnigeria@waec.org.ng
552	Yaba College of Technology, Yaba, Lagos	https://wufpbk.edu.ng/index/	Not Found

LIST OF STATES GOVERNMENTS FOR THE 2022 TRANSPARENCY AND INTEGRITY INDEX ASSESSEMENT

S/N	STATE	URL(S)	EMAIL(S)
1	ABIA	https://abiastate.gov.ng/ www.abiaeprocurement.ab.gov.ng	info@abiastate.gov.ng
2	ADAMAWA	https://mof.ad.gov.ng/ https://www.budgetoffice.ad.gov.ng/annual-reports https://bppadamawa.com/index.xhtml	info@adamawastate.gov.ng
3	AKWA IBOM	https://akwaibomstate.gov.ng/ www.bpp.ak.gov.ng	info@akwaibomstate.gov.ng
4	ANAMBRA	https://anambrastate.gov.ng/ http://www.mepbdp.org.ng/budget.php	info@anambrastate.gov.ng
5	BAUCHI	https://www.bauchistate.gov.ng/	info@bauchistate.gov.ng
6	BAYELSA	https://www.mof.by.gov.ng https://bayelsa.stateopencontracting.com https://mbepbayelsa.gov.ng/resources/	info@bayelsastate.gov.ng
7	BENUE	https://benuestate.gov.ng/ https://www.mofep.be.gov.ng/ www.mofep.be.gov.ng/statelaws	
8	BORNO	https://oaug.bornostate.gov.ng/ https://pfm.bo.gov.ng/budgets/ https://pfm.bo.gov.ng/finance/ https://bpp.bo.gov.ng/registered-contracts/	info@bornostate.gov.ng
9	CROSS RIVER	https://mof.cr.gov.ng/ https://dppib.cr.gov.ng/	
10	DELTA	https://www.deltastate.gov.ng/budgets/ https://www.deltastate.gov.ng/above-aggregate/	admin@deltastate.gov.ng info@deltastate.gov.ng
11	EBONYI	https://ebonyistate.gov.ng/Lawsand Financials/ https://ebonyieprocure.eb.gov.ng/	info@ebonyistate.gov.ng
12	EDO	https://www.edostate.gov.ng/financials/ https://procurement.edostate.gov.ng/category/documents/page/4/	info@edostate.gov.ng
13	EKITI	https://www.ekitistate.gov.ng/finance-budget/rnoj.ekitistate.gov.ng https://bpp.ekitistate.gov.ng/#	info@ekitistate.gov.ng
14	ENUGU	https://www.enugustate.gov.ng/index.php/documental/	info@enugustate.gov.ng
15	GOMBE	https://gombestate.gov.ng https://staging.mof.gm.gov.ng/budget-office/download/ https://staging.mof.gm.gov.ng/accountant-general/download/ http://gombe.stateopencontracting.com/Other-Basic/Report/JsonReport https://staging.mof.gm.gov.ng/due-process/download/	
16	IMO	https://imostate.gov.ng	info@imostate.gov.ng
17	JIGAWA	https://jigawastate.gov.ng http://www.jigawadueprocess.com/awardedcontracts.html	info@jigawastate.gov.ng webmaster@jigawastate.gov.ng
18	KADUNA	https://kdsg.gov.ng/documents-library https://kadppa.kdsg.gov.ng https://kdsg.gov.ng/documents-library/#I53-153-wpfd-laws-p4	info@kdsg.gov.ng
19	KANO	https://kanostate.gov.ng	info@kanostate.gov.ng
20	KATSINA	https://www.katsinastate.gov.ng	info@katsinastate.gov.ng
21	KEBBI	https://www.kebbistate.gov.ng	info@kebbistate.gov.ng
22	KOGI	https://www.kogistate.gov.ng	info@kogistate.gov.ng
23	KWARA	https://www.kwarastate.gov.ng	contact@kwarastate.gov.ng

24	LAGOS	https://www.lagosstate.gov.ng	info@lagosstate.gov.ng
25	NASARAWA	https://www.nasarawastate.gov.ng	info@nasarawastate.gov.ng
26	NIGER	https://www.nigerstate.gov.ng	mlga@nigerstate.gov.ng
27	OGUN	https://www.ogunstate.gov.ng	info@ogunstate.gov.ng
28	ONDO	https://www.ondostate.gov.ng	info@ondostate.gov.ng
29	OSUN	https://www.osunstate.gov.ng	info@osunstate.gov.ng
30	OYO	https://www.oyostate.gov.ng	info@oyostate.gov.ng
31	PLATEAU	https://www.plateaustate.gov.ng	info@plateaustate.gov.ng
32	RIVERS	https://www.riversstate.gov.ng	support@riversstate.gov.ng
33	SOKOTO	https://www.sokolostate.gov.ng	icl@sokolostate.gov.ng
34	TARABA	https://www.tarabastate.gov.ng	admin@tarabastate.gov.ng
35	YOBE	https://www.yobestate.gov.ng	info@yobestate.gov.ng
36	ZAMFARA	https://www.zamfarastate.gov.ng	info@zmsg.gov.ng

LIST OF LOCAL GOVERNMENTS WITH WEBSITES FOR THE 2022 TRANSPARENCY AND INTEGRITY INDEX ASSESSEMENT

S/N	LG	URL(S)	EMAIL(S)
1	ABEOKUTA NORTH	https://abeokuta-northlga.og.gov.ng/	
2	ABI	https://abilga.cr.gov.ng/	chairman@abliga.cr.gov.ng
3	ABUJA MUNICIPAL	https://amacfct.com/	anewamac@gmail.com
4	ADO-ODO/OTA	https://adoodootalg.org.ng/	info@adoodootalg.org.ng
5	AFIJIO	https://afijio.oyostate.gov.ng/	info@afijio.oyostate.gov.ng
6	AKINYELE	https://akinyele.oyostate.gov.ng/	info@akinyele.oyostate.gov.ng
7	ATIBA	https://atiba.oyostate.gov.ng/	info@atiba.oyostate.gov.ng
8	ATIGBO	https://atisbo.oyostate.gov.ng/	info@atisbo.oyostate.gov.ng
9	KUBAU	https://kubau.kd.gov.ng/	muhammadusmankargi@gmail.com